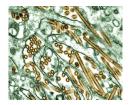
# Robust Models of Epidemics, and Emergency Resource Allocation

#### Daniel Bienstock, joint with A. Cecilia Zenteno

Columbia University

USC Epstein, February 2013

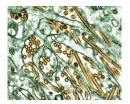
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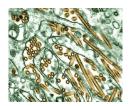
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- $\bullet~$  Virus mutates continuously  $\rightarrow~$  epidemic
- How to combat its impact?

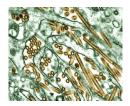


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- $\bullet~$  Virus mutates continuously  $\rightarrow~$  epidemic
- How to combat its impact?
  - Mortality and morbidity  $\rightarrow$  Public health interventions:

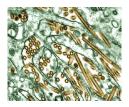


- $\bullet~$  Virus mutates continuously  $\rightarrow~$  epidemic
- How to combat its impact?
  - Mortality and morbidity  $\rightarrow$ Public health interventions:
    - Vaccine and antivirals



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- $\bullet~$  Virus mutates continuously  $\rightarrow~$  epidemic
- How to combat its impact?
  - Mortality and morbidity →
     Public health interventions:
    - Vaccine and antivirals
    - Non-pharmaceutical interventions

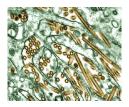


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- $\bullet~$  Virus mutates continuously  $\rightarrow~$  epidemic
- How to combat its impact?
  - $\bullet~$  Mortality and morbidity  $\rightarrow~$

Public health interventions:

- Vaccine and antivirals
- Non-pharmaceutical interventions
- Workforce absenteeism



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Motivation	Model	Robust Optimization	Results
Mativation			
Motivation			

• **Objective**: Counteract impact of epidemic-related **absenteeism** on operation of critical infrastructure

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Motivation	Model	Robust Optimization	Results
Motivation			
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• **Objective**: Counteract impact of epidemic-related **absenteeism** on operation of critical infrastructure

- Energy plants
- Water plants
- Supply chains
- Hospitals and clinics

### What to do?

### • WHO, CDC, HHS - preparedness

#### recommendations

Comparative analysis

of national pandemic influenza preparedness plans

JANUARY 2011





### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





• WHO, CDC, HHS - preparedness

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recommendations

 $\bullet \ Absenteeism \rightarrow surge \ staff$ 

Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





• WHO, CDC, HHS - preparedness

#### recommendations

- $\bullet \ Absenteeism \rightarrow surge \ staff$ 
  - Volunteer networks and DB

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Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





- WHO, CDC, HHS preparedness recommendations
- Absenteeism  $\rightarrow$  surge staff
  - Volunteer networks and DB

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• Students (health services)

Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





- WHO, CDC, HHS preparedness recommendations
- $\bullet \ Absenteeism \rightarrow surge \ staff$ 
  - Volunteer networks and DB
  - Students (health services)

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• Recent retirees

Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





- WHO, CDC, HHS preparedness recommendations
- $\bullet \ Absenteeism \rightarrow surge \ staff$ 
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- Students (health services)
- Recent retirees
- Planning horizon

Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





- WHO, CDC, HHS preparedness recommendations
- Absenteeism  $\rightarrow$  surge staff
  - Volunteer networks and DB
  - Students (health services)
  - Recent retirees
- Planning horizon fully preplanned

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Results

### What to do?

Comparative analysis

of national pandemic influenza preparedness plans





- WHO, CDC, HHS preparedness recommendations
- Absenteeism  $\rightarrow$  surge staff
  - Volunteer networks and DB
  - Students (health services)
  - Recent retirees
- Planning horizon fully preplanned

#### • When and how many?

◆□ → ◆圖 → ◆注 → ◆注 → □ 注

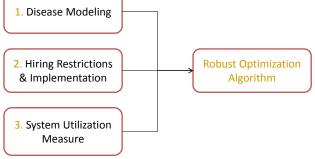
# Agenda

1. Disease Modeling

2. Hiring Restrictions & Implementation

3. System Utilization Measure





◆□ → ◆圖 → ◆注 → ◆注 → □ 注

Bienstock, Zenteno | Robust Models of Epidemics | USC, 2013

Motivation

# 1. A model for influenza

#### • SEIR model

- Deterministic
- Spread of the disease in large populations

# 1. A model for influenza

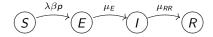
#### • SEIR model

- Deterministic
- Spread of the disease in large populations
- $\bullet \ Individuals \rightarrow compartments$

# 1. A model for influenza

#### • SEIR model

- Deterministic
- Spread of the disease in large populations
- $\bullet \ Individuals \rightarrow compartments$ 
  - S Susceptible
  - E Exposed or latent
  - I Infectious
  - R Removed



# 1. A model for influenza

#### • SEIR model

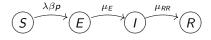
- Deterministic
- Spread of the disease in large populations
- $\bullet \ Individuals \rightarrow compartments$ 
  - S Susceptible
  - E Exposed or latent
  - I Infectious
  - R Removed

- $\lambda$  avg contacts
- $\beta \qquad \mathbb{P}\{\text{contact } \mathsf{I}\}$
- $p \qquad \mathbb{P}\{\text{contagion}\}$
- $\mu_E$  Incubation rate

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 $\mu_{RR}$  Removal rate



# 1. A model for influenza

#### • SEIR model

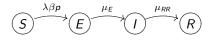
- Deterministic
- Spread of the disease in large populations
- $\bullet \ Individuals \rightarrow compartments$ 
  - S Susceptible
  - E Exposed or latent
  - I Infectious
  - R Removed

- $\lambda$  avg contacts
- $\beta$   $\mathbb{P}\{\text{contact } I\} = I/N$

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- $p \qquad \mathbb{P}\{\text{contagion}\}$
- $\mu_E$  Incubation rate
- $\mu_{RR}$  Removal rate

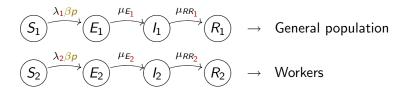


Motivation	Model	Robust Optimization	Results
Workers			

#### Keep track of absenteeism $\rightarrow$ **separate** accounting of workers.

Motivation	Model	Robust Optimization	Results
Workers			

Keep track of absenteeism  $\rightarrow$  **separate** accounting of workers.

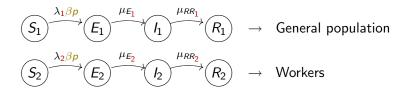


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Motivation	Model	Robust Optimization	Results
Workers			
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Keep track of absenteeism  $\rightarrow$  **separate** accounting of workers.



$$\beta = \frac{\lambda_1 I^1 + \lambda_2 I^2}{\lambda_1 N^1 + \lambda_2 N^2}$$

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### Discrete time SEIR model

Model for subgroup *j* transition  $t \rightarrow t + 1$ :

$$egin{array}{rcl} S^{j}_{t+1} &=& S^{j}_{t}e^{-\lambda_{j}*eta_{t}*p} \ E^{j}_{t+1} &=& E^{j}_{t}e^{-\mu_{E_{j}}}+S^{j}_{t}(1-e^{-\lambda_{j}*eta_{t}*p}) \ I^{j}_{t+1} &=& I^{j}_{t} \ e^{-\mu_{RR_{j}}}+E^{j}_{t}(1-e^{-\mu_{E_{j}}}) \ R^{j}_{t+1} &=& R^{j}_{t}+I^{j}_{t}(1-e^{-\mu_{RR_{j}}}). \end{array}$$

#### [LJS Allen et al, 1991; Larson, 2007]

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#### [LJS Allen et al, 1991; Larson, 2007]

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Non-homogeneous contact

• It is likely that social contacts will change during epidemic

### Non-homogeneous contact

• It is likely that social contacts will change during epidemic

•  $\uparrow$  Severity  $\Rightarrow$  Average # contacts  $\downarrow$ 

$$\lambda_t^j = \Lambda^j \, \frac{S_t^j + E_t^j + R_t^j}{N_t^j}$$

[LJS Allen et al, 1991]

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# An inconvenient fact

 $\bullet$  SEIR models  $\rightarrow$  uncertain many parameters

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# An inconvenient fact

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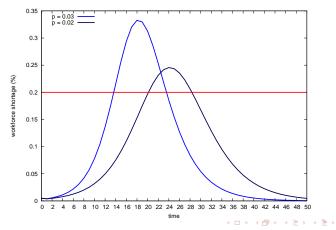
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- New mutation at best, noisy estimations
- Incubation and recovery rates  $(\mu_E, \mu_{RR})$  are "easy"
- Contagion rate  $\lambda\beta p$  ?
- Focus uncertainty on probability of contagion **p**

### Planning under uncertainty

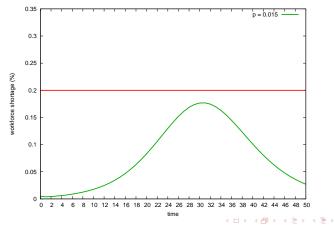
Leave SEIR parameters fixed, except probability of contagion, p.



Bienstock, Zenteno | Robust Models of Epidemics | USC, 2013

## Planning under uncertainty

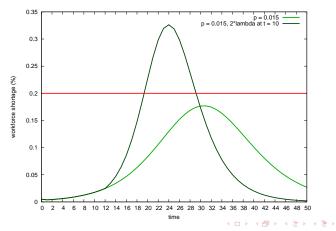
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## 2. Implementing a strategy

• Bringing in surge staff - restrictions

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- Bringing in surge staff restrictions
  - Limited availability

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    - Quantity

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    - Time

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  - Can also get sick

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#### • Bringing in surge staff - restrictions

- Limited availability
  - Quantity
  - Time
- Can also get sick
- When is the surge strategy rolled out?

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## When does the surge commence?

#### • Epidemic declared when growth rate of infectious > threshold

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#### When does the surge commence?

- Epidemic declared when growth rate of infectious > threshold
- Assumption: Deploy strategy only after epidemic is declared

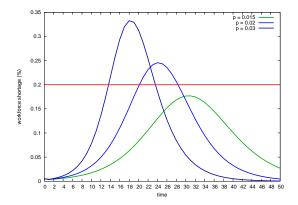
#### When does the surge commence?

- Epidemic declared when growth rate of infectious > threshold
- Assumption: Deploy strategy only after epidemic is declared
- Assumption: Epidemic is *correctly* declared



#### A technical detail

• Epidemics with different "p" declared at different times



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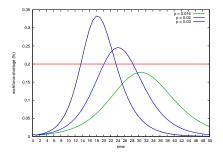
Motivation	Model	Robust Optimization	Results

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## A technical detail

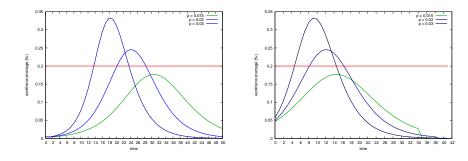
• the planner's perspective:



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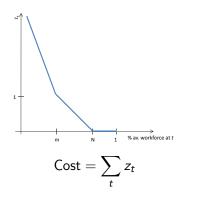
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## 3. Quantifying the impact - Utilization measures

Total "social" cost: sum of per day costs Two specific settings:

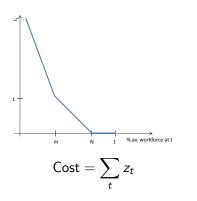
Min workforce level to operate
 *m* - threshold



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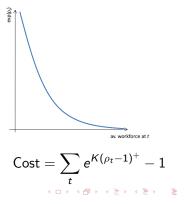
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Bienstock, Zenteno | Robust Models of Epidemics | USC, 2013

Queueing theory System utilization  $\rho_t$ 



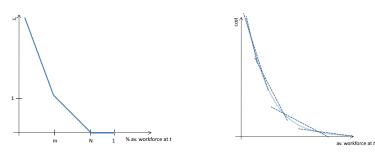
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Total "social" cost: sum of per day costs Two specific settings:

 Min workforce level to operate *m* - threshold



#### Convex piecewise-linear functions

# ★ First Optimization Model

Assumption: Size of surge staff corps is small relative to population; so staff deployment does not alter epidemic

Key modeling variables:

- $\forall$  time periods t' > t, the quantities of surge staff that
  - are first deployed at time t, and
  - $\bullet$  are susceptible, or exposed, or infected at time  $t^\prime$

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# ★ First Optimization Model

V(h|p) := impact of epidemic under strategy h, given prob of contagion p

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V(h|p) := impact of epidemic under strategy h, given prob of contagion p

#### **Robust Optimization Problem**

$$V^* = \min_{h \in H} \max_{p \in P} V(h|p)$$

#### Objective: Strategy resilient against all scenarios

 $H \leftarrow$  set of feasible surge strategies  $P \leftarrow$  uncertainty set

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### Some formulation details

- at time t, variable  $a_t = total number of available staff$ 
  - = original staff, non-infective at time t (known from SEIR model)
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  - + surge staff, non-infective at time t
- use SEIR equations to keep track of the latter: linear for fixed p

## Discrete time SEIR model applied to surge staff

- For each given time t', track of condition of staff deployed at t':
- $\mathbf{h_{t'}}$ : quantity deployed at t'
- $\mathbf{s_{t,t'}^s}$ : quantity deployed at t' and susceptible at t,
- $\mathbf{e}_{\mathbf{t},\mathbf{t}'}^{\mathbf{s}}$ : quantity deployed at t' and exposed at t,

$$s_{t',t'}^{s} = h_{t'}$$
and for all  $t' \le t < t' + K$ ,
$$s_{t+1,t'}^{s} = s_{t,t'}^{s} e^{-\lambda_{s} * \beta_{t} * p}$$

$$e_{t+1,t'}^{s} = e_{t,t'}^{s} e^{-\mu_{s}} + s_{t,t'}^{s} (1 - e^{-\lambda_{j} * \beta_{t} * p})$$

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- Likewise, constraints to keep track of (convex) costs are linear

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## Example:

• f(z) = piecewise-linear increasing function of z

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# Example:

- f(z) = piecewise-linear increasing function of z
- we pay for shortage of staff below threshold  $\theta_t$

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- So: constraint:  $\Gamma_t \geq \theta_t a_t$ , variable  $\Gamma_t \geq 0$ ,
- and constraint:  $\kappa_t \geq s_i \Gamma_t + b_i$ , for  $1 \leq i \leq l_t$   $(s_i \geq 0$  for all i)

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# ★ Summary: First Optimization model

V(h|p):

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V(h|p): (given p) can be formulated as an LP

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• p fixed  $\rightarrow$  we know trajectory of epidemic

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$$\begin{array}{rll} V(h|p) := \min & c^{\mathsf{T}} x \\ \text{s.t.} & A_p x = h & (\text{SEIR eqs}) \\ & C_p x \geq d_p & (\text{piecewise-linear approx}) \\ & x \geq 0, \quad x \in H \end{array}$$

 $x \leftarrow$  groups SE(IR) + objective function aux. variables  $H \leftarrow$  set of feasible strategies

Results

## Solving the problem

Our problem:

$$V^* = \min_{h \in H} \max_{p \in P} V(h|p)$$

(An infinite LP.) How to solve?

Results

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(An infinite LP.) How to solve?

(Today) Approximate model: use finite  ${\bf Q} \subset {\it P}$ 

$$V^* \approx \min \quad c^T x$$
  
s.t.  $A_p x = h, \quad \forall p \in \mathbf{Q}$   
 $C_p x \ge d_p, \quad \forall p \in \mathbf{Q}$   
 $h \in H$   
 $x \ge 0$ 

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## Theoretical justification

Suppose we know that  $p \ge p_0 > 0$ .

For each epsilon > 0 small enough there is a  $\delta = O(\epsilon)$  s.t.:

If  $|\mathbf{p} - \mathbf{p}'| < \delta$  then  $V(\mathbf{h}|\mathbf{p}') \leq (1 + \epsilon)V(\mathbf{h}|\mathbf{p})$  for any h

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## Benders' Decomposition

• Generalized Benders' Decomposition

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#### Model

**Robust Optimization** 

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Results

## Benders' Decomposition

• Generalized Benders' Decomposition

Optimization problem							
$V^* = \min_{h \in H} \max_{p \in P} V(h p)$							
=	$\min_{z,h\in H} z$						
	s.t. $z \ge V(h p)  \forall p \in P$						

## Benders' Decomposition

- Generalized Benders' Decomposition
- Idea: replace V(h|p) by cuts obtained from the dual

#### Optimization problem

$$V^* = \min_{h \in H} \max_{p \in P} V(h|p)$$
  
= 
$$\min_{z,h \in H} z$$
  
s.t.  $z \ge \alpha_p^T h + \pi_p^T d_p$ , (dual  $\forall p \in P$ )

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## Benders' Decomposition

- Generalized Benders' Decomposition
- Idea: replace V(h|p) by cuts obtained from the dual

# Approximation $V^* \approx \min_{h \in H} \max_{p \in P} V(h|p)$ $= \min_{z,h \in H} z$ s.t. $z \ge \alpha_p^T h + \pi_p^T d_p$ , (dual $\forall p \in \mathbf{Q}$ )

 $\mathbf{Q}$  is a relatively small subset of P - so separation problem is fast

## Basic Algorithm

#### Iterate:

- Solve Master Problem; let  $\hat{\mathbf{h}}$  be the computed surge and  $\hat{\mathbf{z}}$  be the estimate of its worst-case cost.
- **Q** Sample: compute the worst-case data realization for  $\hat{\mathbf{h}}$ .
- **③** If the cost of  $\hat{\mathbf{h}}$  under this resolution is at most  $\hat{\mathbf{z}}$ , **STOP**.
- Otherwise, add to the master a duality cut violated by h, z, and goto 1.

Model

**Robust Optimization** 

Results

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## Algorithmic enhancements

• "Powers of two" approximation to finite grid

Model

**Robust Optimization** 

Results

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## Algorithmic enhancements

- "Powers of two" approximation to finite grid
- "Pre-Benders"' cuts

## Alternative Optimization Problem 1

- Intervals or tranches  $I_1, \ldots I_1$  of [0, 1]; a time period J
- At time = 1, it is known that  $p \in I_1$ .
- At time J there is a switch. For  $t \ge J$ ,  $p \in I_h$  (known at t = J)

Decision maker:

- Rolls out a surge at t = 1 that covers periods  $1 \le t < J$ ,
- At t = 1 announces *m* surge plans to cover periods  $J \le t \le T$
- At time = J, switches to one of the announced plans

## Alternative Optimization Problem 2

- There is a known interval I such that  $p_t \in I$  for all t J
- At time = t,  $p_t = \mu + \delta_t$ , and is observed
- Here  $\mu = \text{midpoint of } I$ , and  $\delta_t = \text{zero mean stochastic, small}$

Decision maker:

- At time 1, announces "expected" surge quantities  $h_t$  for all t, and a multiplier  $\lambda \ge 0$
- At time t, corrects  $h_t$  by  $\lambda \frac{\sum_{j < t} (p_t \mu)}{t}$
- (up to a maximum allowable)

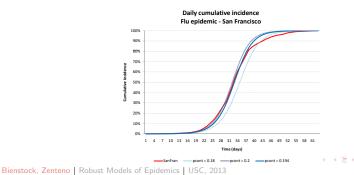
## More general uncertainty sets

• Flexible algorithm - more general uncertainty sets

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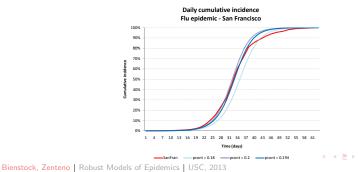
## More general uncertainty sets

- Flexible algorithm more general uncertainty sets
- Sudden weather changes [Lowen et al, 2007]
- Public Health measures could change course of epidemic



## More general uncertainty sets

- Flexible algorithm more general uncertainty sets
- Sudden weather changes [Lowen et al, 2007]
- Public Health measures could change course of epidemic
- Analyze the impact of multiple values of p during 1 epidemic



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## Numerical example

#### Demography

	General Population	High Risk Population		
Size	900,000	20,000		
Initial infected	5	0		
Contact rates (per day)	30	35		
Incubation rate (µE)	10/19	10/19		
Removal rate (µR)	10/41	10/41		
Survival prob (f)	1	1		

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#### Uncertainty set

- $P = [0.01, 0.012] \times [0.0125, 0.0135]$
- *p* can change in days {140, ..., 160}

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- Up to 3,000 staff
- Stay up to 1 week

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#### Pool of surge staff

- Up to 3,000 staff
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#### • Social Contact Model

- Non-homogeneous contact
- Contact rate decreases 30% when epidemic is declared

Model

**Robust Optimization** 

Results

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Comparisons:

#### • Do nothing at all (how bad is the "worst" epidemic?)

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## Comparisons:

- Do nothing at all (how bad is the "worst" epidemic?)
- Naïve Worst-Case planning: prepare for the data realization that is most expensive in the "do nothing" case

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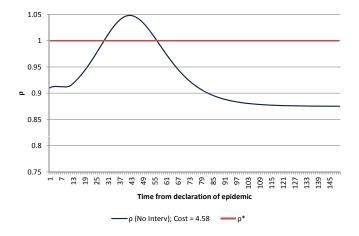
## Comparisons:

- Do nothing at all (how bad is the "worst" epidemic?)
- Naïve Worst-Case planning: prepare for the data realization that is most expensive in the "do nothing" case
- The robust strategy

Results

## No surge staff deployment

Most costly data realization:  $(p_1, p_2, d) = (0.0109, 0.0135, 140)$ Cost: 4.58



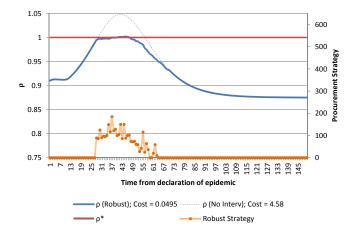
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Results

## Same data realization, but using Robust Strategy

 $(p_1, p_2, d) = (0.0109, 0.0135, 140)$ Cost: 0.0495



Results

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## .. and using Naïve Worst-Case Strategy

 $(p_1, p_2, d) = (0.0109, 0.0135, 140),$ 

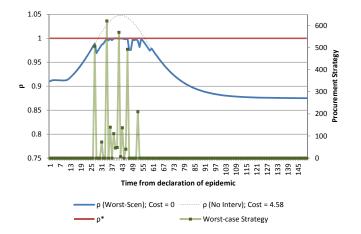
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Results

## .. and using Naïve Worst-Case Strategy

 $(p_1, p_2, d) = (0.0109, 0.0135, 140), \text{ Cost: } 0$ 

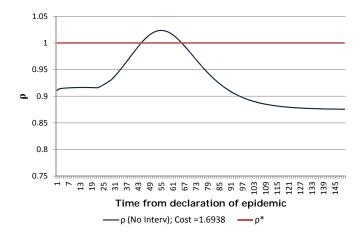


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Worst scenario, when played against the robust strategy:  $(p_1, p_2, d) = (0.01168, 0.0135, 140)$ 

Worst scenario, when played against the robust strategy:  $(p_1, p_2, d) = (0.01168, 0.0135, 140)$ 

Using this data realization, "do nothing" cost: 1.69



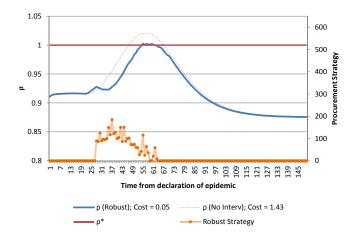
Model

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Same data:  $(p_1, p_2, d) = (0.01168, 0.0135, 140)$ 

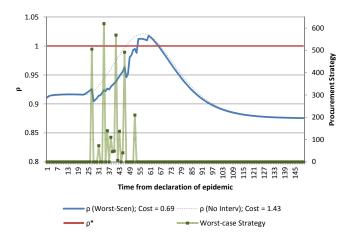
... against the Robust Strategy, Cost: 0.05



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#### Same data: $(p_1, p_2, d) = (0.01168, 0.0135, 140)$ ... against "Naïve Worst-Case" Strategy Cost: 0.69

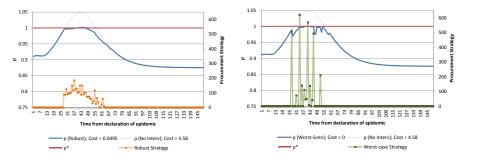


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## Example - Comparing strategies

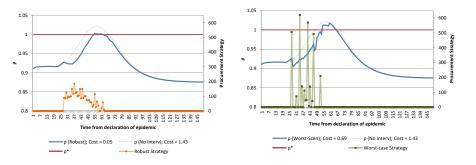
#### Scenario I



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## Example - Comparing strategies

#### Scenario II



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## Example - Comparing strategies

		No Intervention	Robust Strategy	Worst-Case Strategy
No intervention:	Cost	4.581	0.050	0.000
worst tuple	Maximum p	1.002	1.048	1.000
(0.01092, 0.0135, 140)	Critical days ( $\rho > 1$ )	28	8	0
Robust Strategy:	Cost	1.694	0.052	0.686
worst tuple	Maximum p	1.024	1.003	1.017
(0.01168, 0.0135, 140)	Critical days ( ρ > 1)	21	7	12
Worst-case Strategy:	Cost	1.430	0.050	0.710
worst tuple	Maximum p	1.021	1.002	1.018
(0.01172, 0.0135, 140)	Critical days ( $\rho > 1$ )	20	8	13

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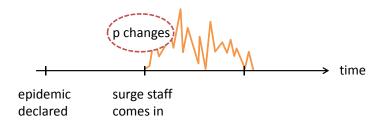
## Example - Comparing strategies

## Take-away: Planning against most expensive scenario is **not** enough!

		No Intervention	Robust Strategy	Worst-Case Strategy
No intervention:	Cost	4.581	0.050	0.000
worst tuple	Maximum p	1.002	1.048	1.000
(0.01092, 0.0135, 140)	Critical days ( $\rho > 1$ )	28	8	0
Robust Strategy:	Cost	1.694	0.052	0.686
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(0.01172, 0.0135, 140)	Critical days ( $\rho$ > 1)	20	8	13

## Example - Out-of-sample Analysis

- Uncertainty set
  - $P = [0.01, 0.012] \times [0.0125, 0.0135]$
  - *p* can change in days {140, ..., 160}



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## Example - Out-of-sample Analysis

#### Uncertainty set

- $P = [0.01, 0.012] \times [0.0125, 0.0135]$
- *p* can change in days {140, ..., 160}
- Worst case:  $(p_1, p_2, d) = (0.01168, 0.0135, 140)$

	Worst case given Robust Policy								
Scenarios	Original	Hypothetical 1				Hypothetical 2			
p_1	0.01168	0.01168				0.01168			
p_2	0.0135	0.014				0.015			
day epidemic is declared	113	113			113				
day deployment starts	140	140				14	40		
day p changes	140	150 155 160 165-			150	155	160	165	
cost Robust Policy	0.0508	0.3268	0.07295	0	0	2.1737	1.4068	0.6282	0.0294
cost No Intervention	4.58	1.609	0.762	0.087	0	4.133	2.669	1.243	0.146

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## Example - Numeric Performance

- 350 days
- max-cost tuple : grid search
- VBA (UI) + C (SEIR) + AMPL (Gurobi solver)

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## Example - Numeric Performance

- 350 days
- max-cost tuple : grid search
- VBA (UI) + C (SEIR) + AMPL (Gurobi solver)
- ullet  $\sim$  175 iterations
- 5% duality gap
- m ullet  $\sim 15 min$  CPU time

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## Example - Numeric Performance

- 350 days
- max-cost tuple : grid search
- VBA (UI) + C (SEIR) + AMPL (Gurobi solver)

Enhancement:

- 8 pre-Benders' iterations + 1 Benders' cut
- Duality gap 0.0052%
- < 1 min CPU time