

Integrating Distributed Scholarly Content

Papyri.info as Case Study

Overview

- How a research community has embraced the online environment for research and teaching
- Supporting open-ended scholarly research tool within a library-based digital program
- The technical challenges of broadening the scope of what was originally a collection-based project
- Sustaining in such a project into the indefinite future

Presenters

- Rodney Ast (papyrologist), APIS Coordinator
- Stephen Davis (manager), Director, Libraries Digital Program
- Ben Armintor (programmer / analyst), Lead *papyri.info* Programmer

Rodney Ast
APIS Coordinator



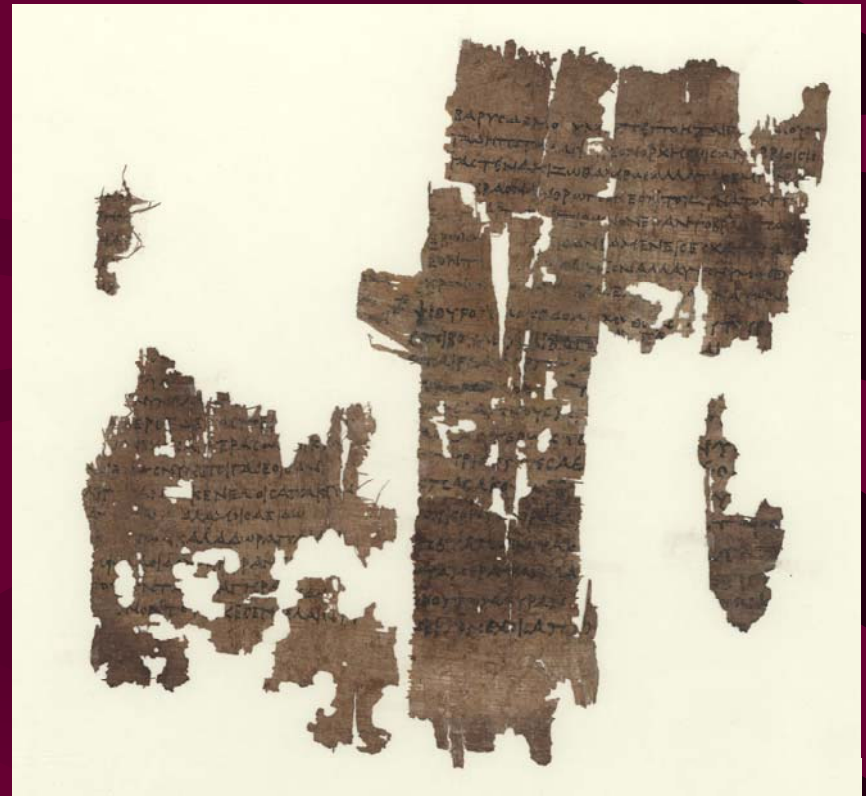
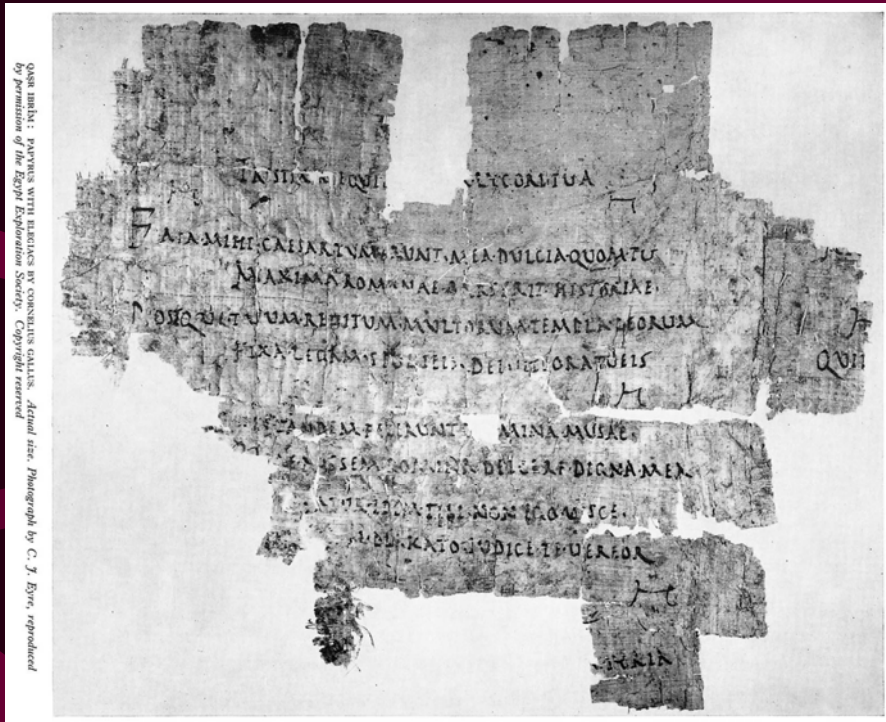
Writing in the Ancient World



Ancient Texts

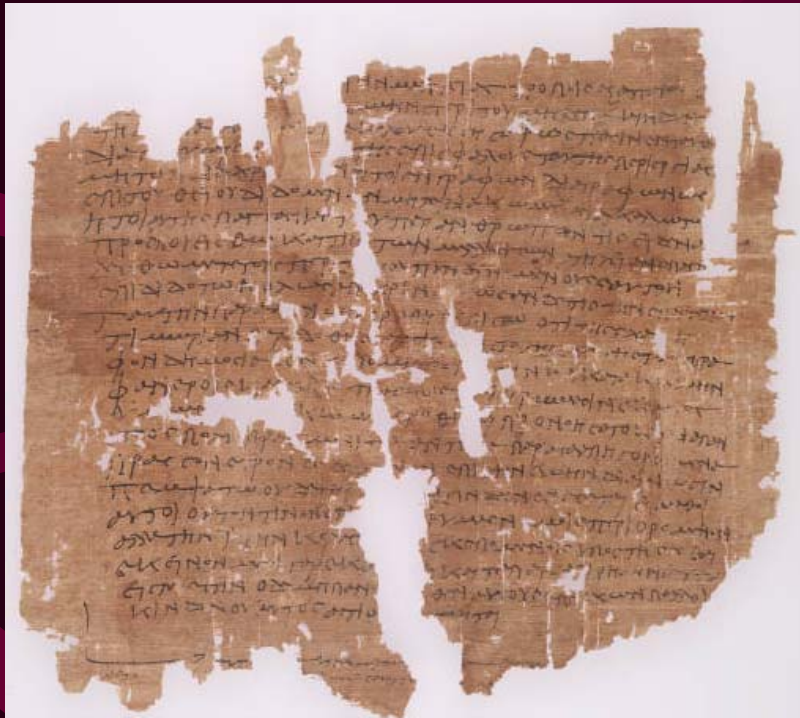
- Pharaonic Times – Middle Ages
- Many Different Languages
 - Egyptian (Hieroglyphic, Hieratic, Demotic, Coptic)
 - Greek
 - Latin
 - Arabic
- Many Different Types of Texts
 - Literature (Homer, Tragedy, Philosophy, History, Lyric Poetry)
 - Religious Texts
 - Imperial Decrees
 - Mundane Documents

Elegiac Poem by Cornelius Gallus (70-26 BC)



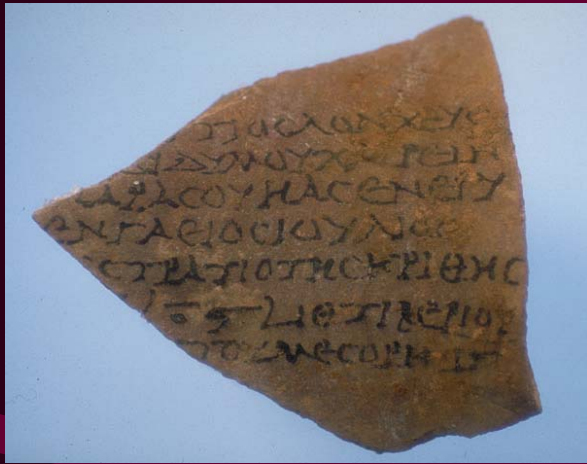
New Poetry of Sappho (7th/6th c. BC)

Order of the Roman Prefect Banning Oracles and Magic (198-199 AD)

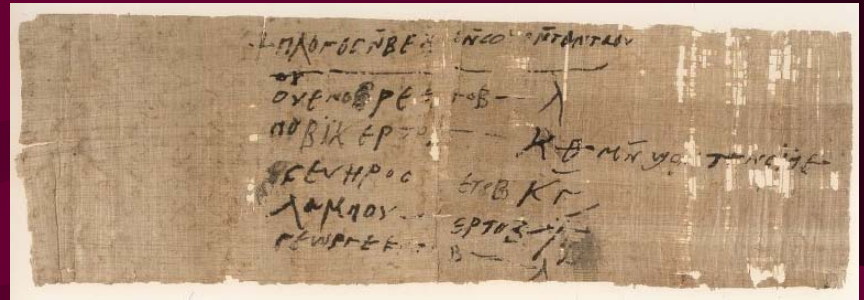


“Encountering many who believed themselves to be deceived by the practices of divination I quickly considered it necessary . . . to enjoin all people to abstain from this hazardous inquisitiveness. Therefore, let no man through oracles, that is, by means of written documents supposedly granted under divine influence . . . pretend to know things beyond human knowlege and profess (to know) the obscurity of things to come”

Barley Receipt (Aug. 6, 33 AD)



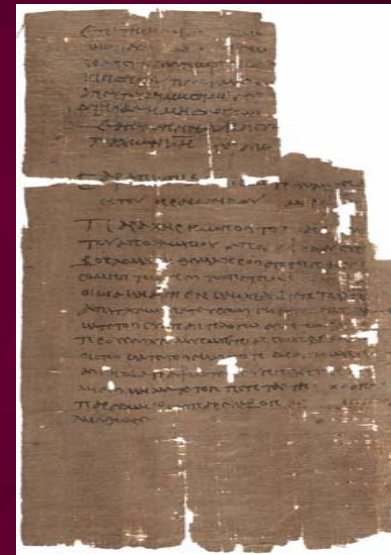
Account of Salaries in Coptic (4th/5th c.)



Birth Certificate in Latin (April 29, 145 AD)



Lease of Confiscated Property (May 23, 142 AD)



Letter of a Woman to Her Mother (early 2nd c. AD)



Θερμουθῆς Οὐαλεριᾶτι τῇ μητρὶ πλεῖστα
χαίρειν καὶ διὰ παντὸς ὑγιαίνειν. Ἐλα-
βον παρὰ Οὐαλερίου σπιριδίου ἑξου λα-
κάνια ζεύγη εἴκοσι καὶ κολλοῦρια
5 δέκα ζεύγη· πέμψον μοι τὰ λεω-
δικία τῆς τιμῆς καὶ ἐρίδια κατὰ
πέντε τέσσαρας. δὸς σὺ αὐτῷ Οὐ-
αλερίῳ, καὶ ἐπτάμηνον ἡμῶν
ἀρτι, καὶ ἀσπάζουσαι Ἄρτεμιν καὶ
10 Νικαροῦν τὴν μικρὰν καὶ Οὐαλέριν τὸν
κύριον μου ἐπιθυμῶ αὐτὸν ἐν τῷ
νῶ καὶ Διονυσίαν καὶ Δημητράου-
ν πολλὰ καὶ Ταῆσιν τὴν μικρὰν
πολλὰ καὶ τοὺς ἐν οἴκῳ πάντας.
15 καὶ πῶς ἔχει μου ὁ πατήρ, πέμψεις
μοι τὴν φάσιν, ὅτι ἀσθενῶν ἀ-
πέληθε ἀπ' ἐμοῦ, ἀσπάζουσαι Μά-
μαν, ἀσπάζεται ἡμᾶς Ροδίνη,
βέλβηκα αὐτὴν εἰς τὴν τέχνη[ν]-
20 ν· σὺ χρῆζω αὐτῆς, ἀλλὰ ἡδέω Ε-
χω. Φαῶφι β.

v

ἀπόδος εἰς Φιλαδέλφ(ειαν) Οὐαλεριᾶτι τῇ
μητρὶ.

Thermouthas to Valerias, her mother, very many greetings and continued good health. I received from Valerius a basket in which were twenty pairs of cakes of wheat and ten pairs of loaves of bread. Send me the blankets of the price (agreed on) and fine wool, four shearings. Do you give them to Valerius. We have just been seven months pregnant. I salute Artemis and the little Nikarous and Valeris my lord - I long for him in my heart - and Dionysia and Demetrous, and the little Taesis often, and all those in the house. And send me news of how my father is, since he was ill when he left me. I salute grandmother. Rhodine salutes you. I have put her out at handwork; I need her again, but I am well. Phaopfi 8.;;(Verso);;Deliver to Philadelphia to Valerias, my mother.

Subjects of Study

- Ancient Economics
- Military, Political and Social History
- Church History and Religious Studies
- Literature
- Ancient Law
- History of Science and Medicine
- Paleography
- Linguistics

APIS and Related Projects

- APIS: Catalog with Metadata Related to Papyri & Clay Tables (incl. image links)
- DDbDP: Searchable Database of Ancient Texts
- HGV: Browsable Catalog of Bibliographic Information Pertaining to Ancient Documents (incl. links to APIS and other similar databases)

APIS

Advanced Papyrological Information System

Content as of 11/2007

- 31,000 Catalog Records
- 23,400 Unique Images
- 5,400 Translations

APIS Partners & Contributors 1

1995

- University of Calif., Berkeley
- Columbia University
- Duke University
- University of Michigan
- Princeton University
- Yale University

2003

- University of Pennsylvania
- University of Toronto

2004

- University of Chicago
- New York University

2005

- Badè Museum of Biblical Archaeology (PSR)
- California State Univ., Sacramento
- The Hermitage Museum
- University of Oslo
- Perkins School of Theology (SMU)
- Stanford University
- Washington State Univ., Pullman
- Univ. of Wisconsin at Madison

APIS Partners & Contributors 2

2006

- American Center of Oriental Research (ACOR), Petra Papyri
- Berenike Project

2007

- Oxford University, Center for Study of Ancient Documents
- Princeton Theol. Seminary

2008 –

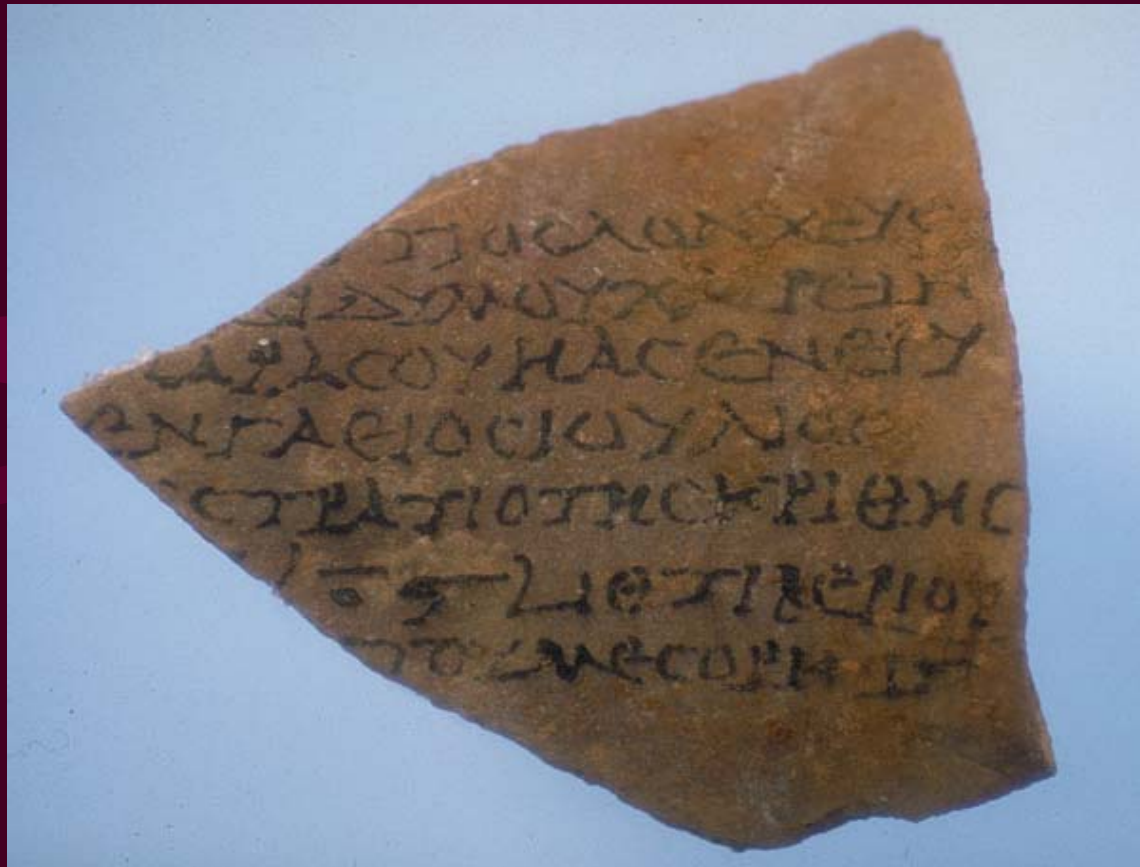
- British Museum
- Catholic University of America
- Amheida Excavations (Columbia U.)
- Fordham University
- The Kellis Project
- University of Lund
- Union Theological Seminary



APIS Advanced Papyrological Information System

Item	APIS record: berenike.apis.102	Images
Title	Receipt, August 6, 33 A.D.	<ul style="list-style-type: none"> •large-sized image of front tile: 0-0 •medium-sized image of front tile: 0-0 •small-sized image of front tile: 0-0 •thumbnail-sized image of front tile: 0-0 <p>Notice: Each library participating in APIS has its own policy concerning the use and reproduction of digital images included in APIS. Please contact the owning institution if you wish to use any image in APIS or to publish any material from APIS.</p>
Summary	Receipt for the delivery of a load of barley.	
Full-Text (DDBDP)	link to Perseus Project, O.Berenike:1:102	
Inventory Id	Inv. BE97-13-A-150	
Publications	O.Berenike I 102	
Original Language	Greek	
Physical Description	1 ostrakon	
Notes	7 lines of text. Roman dump at Berenike.	
Notes on Custodial History	Currently stored in a magazine of the Supreme Council of Antiquities in Quft.	
Translation	"--tios, lancer, to --, son of Didymous, greetings. I have received from you 6 artabas of barley, total 6 art, which Gaius Iulius --, soldier, became surety for. Year 19 of Tiberius Caesar Augustus, Mesore 13."	
View Full Metadata		

Barley Receipt (Aug. 6, 33 AD)





The Duke Databank of Documentary Papyri

O.Berenike: Documents from Berenike

Your current position in the text is marked in red. Click anywhere on the line to jump to another position.



[Table of Contents](#)

Go to



1.102.

Date: AD33 ; Location: Berenike

[.c 11].τιος [λογχεύς](#)¹

[.c 7] [Διδύμου χαίρειν](#):

[\[έχω\] παρὰ σοῦ](#) {κ} [ἄς](#) ἐνεγύ-

[\[ησ\]εν](#) Γάειος [Ιούλιος](#)

⁵ [.c 6]ς [στρατιώτης](#)² [κοιθῆς](#)

[\[ἀρτάβας\]](#) 6, (γίνονται) [\(ἀρτάβαι\)](#) 6. (ἔτους) 19 [Τιβερίου](#)

[\[Καίσαρος Σεβα\]στοῦ](#) Μεσορή 13.

¹ λονχευς Pap. ² στρατιοτης Pap.

Klicken Sie auf den Band im "Heidelberger Gesamtverzeichnis", in dem sich der gesuchte Text befindet, sodann in der zweiten Spalte auf

Ostrakonverzeichnis

Links:

- [O.Bahria](#)
- [O.Bahria Div.](#)
- [O.Bawit/FAO](#)
- [O.Ber. I](#)
- [O.Ber. II](#)
- [O.Berl.](#)
- [O.Bodl. I](#)
- [O.Bodl. II](#)
- [O.Bodl. III](#)
- [O.Bru.x.](#)
- [O.Bu Njem](#)
- [O.Buch.](#)
- [O.Cair. Cat.](#)
- [O.Cair. GPW](#)
- [O.Camb.](#)

Rechts:

- [O.Ber. I 101](#)
- [O.Ber. I 102](#)
- [O.Ber. I 103](#)
- [O.Ber. I 104](#)
- [O.Ber. I 105 = O.Ber. II 140 a](#)
- [O.Ber. I 106](#)
- [O.Ber. I 107](#)
- [O.Ber. I 108](#)
- [O.Ber. I 109](#)
- [O.Ber. I 110](#)
- [O.Ber. I 111](#)
- [O.Ber. I 112](#)
- [O.Ber. I 113](#)
- [O.Ber. I 114](#)

Detailansicht:

Heidelberger Gesamtverzeichnis der griechischen Papyrusurkunden Ägyptens
Datensatz 1 von 1

Publikation: O.Ber. I 102

Datierung: 33, 6. Aug.

Ort: Berenike

Originaltitel: keiner

Material: Ostrakon

Abbildung: keine
[Abbildung im Internet](#)

Text der DDBDP: [Server in Somerville](#), [Server in Berlin](#)

Bemerkungen:

Inhalt: Bestätigung, Empfang, Gerste, Soldaten

[Anfang](#)

Stephen Paul Davis
Director, Libraries Digital Program

Putting It Together

APIS + DDbDB + HGV + ?

=

Papyri.info

(Papyrological Navigator)

Faculty & Scholars

Columbia University

Roger Bagnall, Professor Emer. of Greek & Latin Languages & Professor of History at Columbia & first Director, NYU Institute for the Study of the Ancient World

Duke University

Joshua D. Sosin, Assistant Professor, Classical Studies

Universität Heidelberg

Dr. James M. S. Cowey, Papyrologist, Heidelberg Documentary Papyri Project

Navigator Desiderata

- Integrated metadata search and retrieval
- Composite display of images, metadata, transcriptions & translations
- Visible data source branding
- Highly functional image display capability (e.g., zoomable)
- Full text searching of DDBDP Greek transcriptions
- Scalable content via additional data sources
- Personalization features

System Architecture Options

- A. Real-time search, retrieval & display from remote data sources (Z39.50-like)

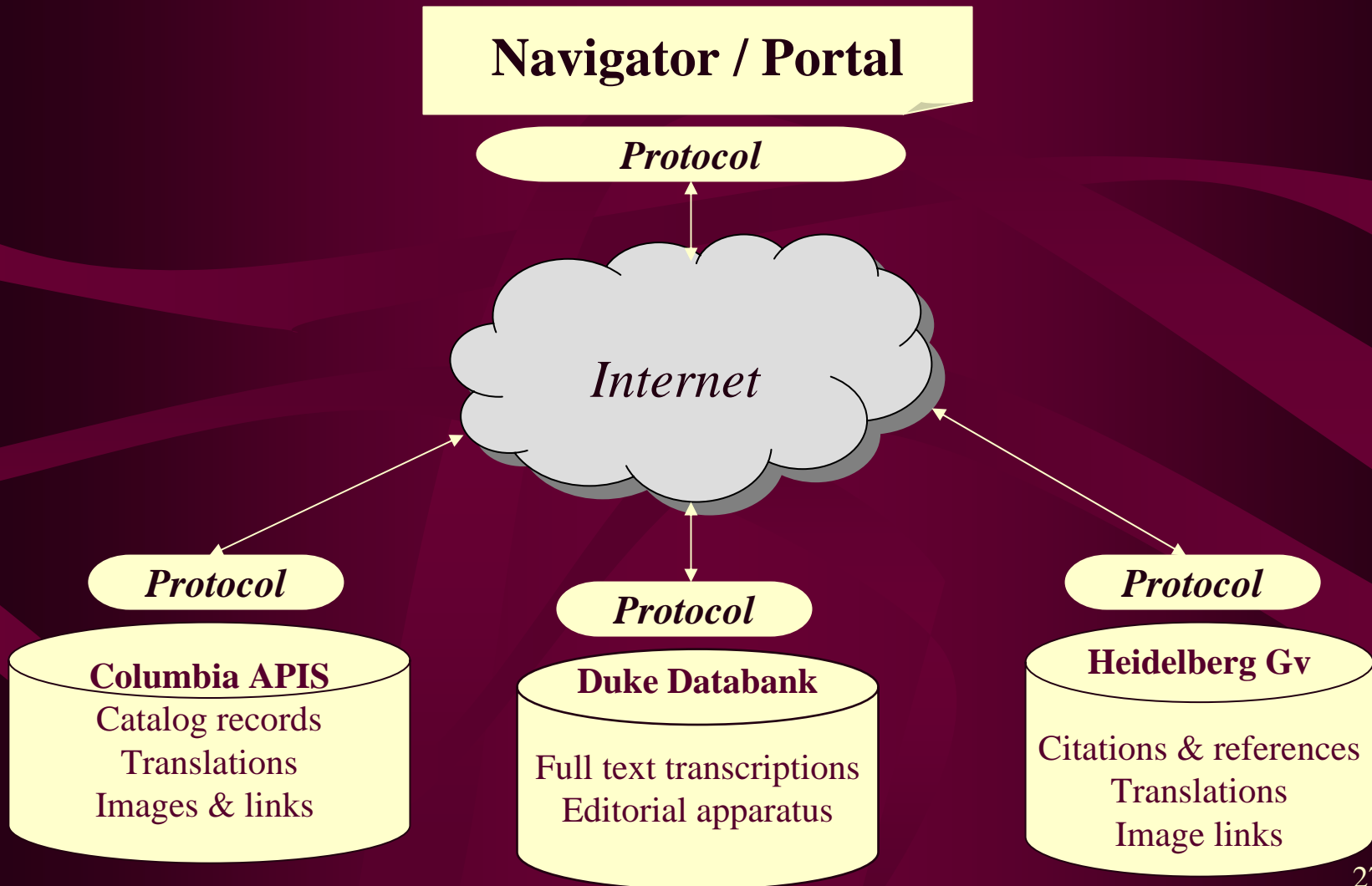
- B. OAI harvesting to create locally hosted union catalogue

or

- C. Locally-maintained copies of source data

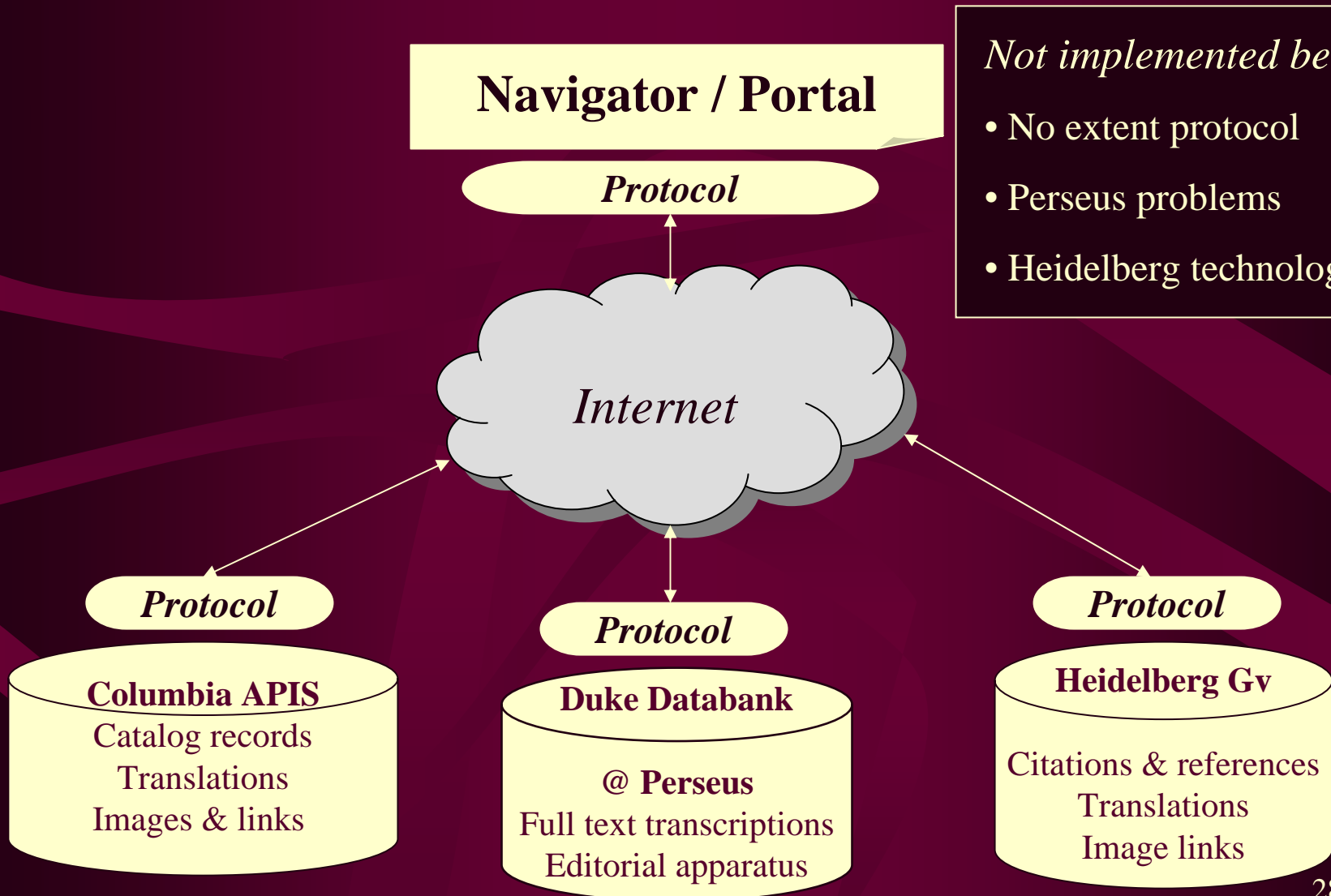
papyri.info Architecture A

Real-time meta-search



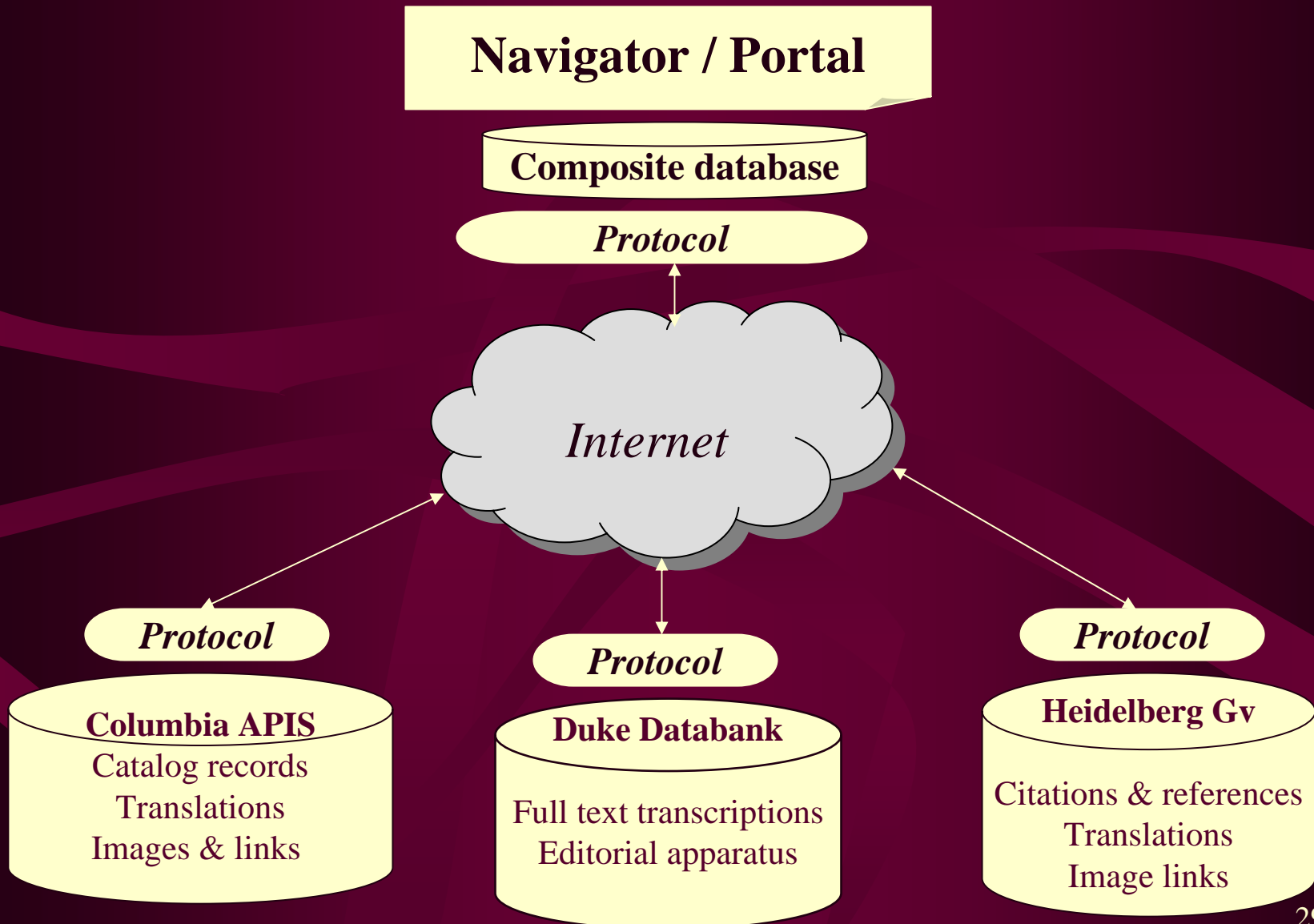
papyri.info Architecture A

Real-time meta-search



papyri.info Architecture B

Offline harvesting



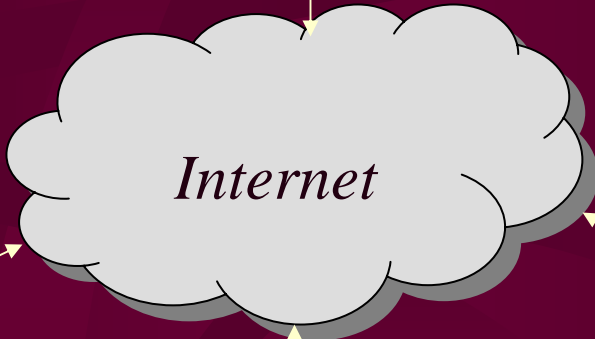
papyri.info Architecture B

Offline harvesting

Navigator / Portal

Composite database

Protocol



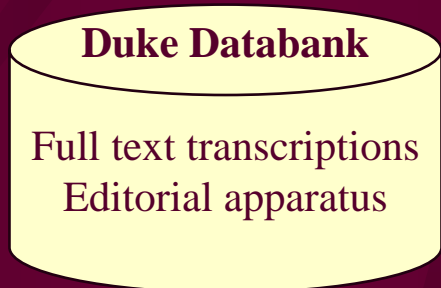
Not implemented because:

- OAI not workable
- Limited tech support
- Perseus problems

Protocol



Protocol



Protocol



papyri.info Architecture C

Local Copies of Source DBs

Navigator / Portal

Local copies of databases

**Columbia APIS
COPY**

**Duke Databank
COPY**

**Heidelberg Gv
COPY**

papyri.info Architecture C

Local Copies of Source DBs

Navigator / Portal

Local copies of databases

**Columbia APIS
COPY**

**Duke Databank
COPY**

**Heidelberg Gv
COPY**

Implemented because:

- Stable environment for prototyping
- No protocol development
- DDBDP public access transferred to Columbia

papyri.info Overview 1

Data sources

Columbia APIS

Catalog records
Translations
Images & links

Duke Databank

Full text transcriptions
Editorial apparatus

Heidelberg Gv

Citations & references
Translations
Image links

papyri.info Overview 2

Data sources

Columbia APIS

Catalog records
Translations
Images & links

Duke Databank

Full text transcriptions
Editorial apparatus

Heidelberg Gv

Citations & references
Translations
Image links

Portal tasks

Item matching

Metadata merger

Metadata indexing

Full text indexing

Image mgmt
& display

papyri.info Overview 3

Data sources

Columbia APIS

Catalog records
Translations
Images & links

Duke Databank

Full text transcriptions
Editorial apparatus

Heidelberg Gv

Citations & references
Translations
Image links

Portal tasks

Item matching

Metadata merger

Metadata indexing

Full text indexing

Image mgmt
& display

Portal features

In production (2007):

- Integrated
 - * Displays
 - * Metadata searching
- Flexible presentation
- Source 'branding'
- Scalable content

To come by 2008:

- Greek text searching
 - * String
 - * Lemmatized
- Personalization

Putting It Together (continued)

Rodney Ast

Papyri.info & the Papyrological Navigator

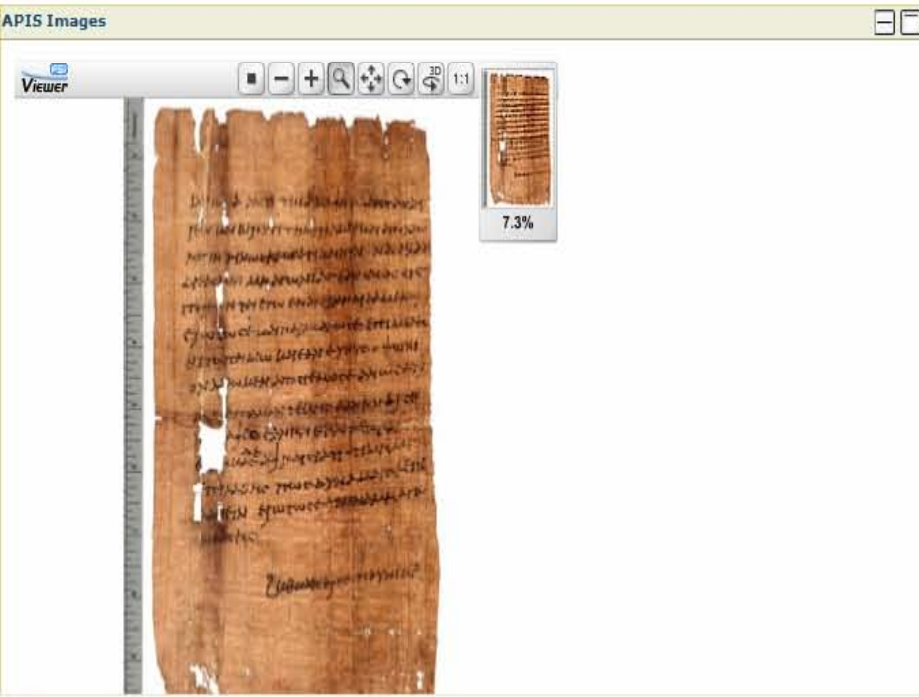
- Conversion of the textual database, the DDbDP, to a TEI standard called EpiDoc
- Integration of the three major digital projects in the humanities:
 - 1) APIS
 - 2) DDbDP
 - and 3) HGV
- Innovative image presentation with ERez server and FSI viewer

P.Oxy. IV 744

- <http://apptest.cul.columbia.edu:8082/navigator/portal/apisfull.psm1?controlName=toronto.apis.17>
[link]

Metadatum for [toronto.apis.17](#)

Title Letter, 17 June 1 B.C.
Summary Hilarion writes from Alexandria to his wife Alis, telling her that he must remain there and offering reassurance. The instruction given at lines 8-10 is ambiguous and the subject of much discussion.
Language Greek
Inv. Id F0827
Phys. 1 papyrus; 25 x 14.3 cm.
Desc.



Metadatum for [P.Oxy. IV 744](#)

Title Letter of Ilarion
Publication P.Oxy. IV 744
Number Sel. Pap. I 105
Post-Concordance BL Entries VIII, S. 237; IX, S. 181; XI, S. 145
Material Papyrus
Date 001 BCE Jun 17
Image Notes Finegan, Light from the Ancient Past, Plate 135 (nach S. 318); Deissmann, Licht vom Osten, Abb. 25, S. 135; Laudien, Griechische Papyri aus Oxyrhynchus, S. 1; Milligan, Selections from the Greek Papyri, Frontispiece; Kloft, Wirtschaft der griechisch-römischen Welt, S. 74

DDBDPText [0181:4:744](#)

DDBDP Full Text

Date: 1BC
Location: Oxyrhynchus

Recto

- 1 Ἰλαρίων Ἀλιτι τῆ ἀδελφῆ πλείστα χαί-
- 2 ρειν καὶ Βεροῦτι τῆ κυρία μου καὶ Ἀπολλω-
- 3 ναρίω . γίνωσκε ὡς ἔτι καὶ νῦν ἐν Ἀλεξαν-
- 4 δρεκίᾳ <ε>σμεν : μὴ ἀγωνιάς ἐάν ὀλιως εἰσ-
- 5 πορεύωνται , ἐγὼ ἐν Ἀλεξανδρεκίᾳ μενώ .
- 6 ἐρωτῶ σε καὶ παρακαλῶ σε ἐπιμελή-
- 7 θε<η>τι τῶ παιδίω καὶ ἐάν εὐθύς ὀφώνι-
- 8 ον λάβωιν ἀποστελῶ σοι ἄνω . ἐάν

Implementing the Navigator

Considerations for Inter-Database Applications

Portlet Architecture

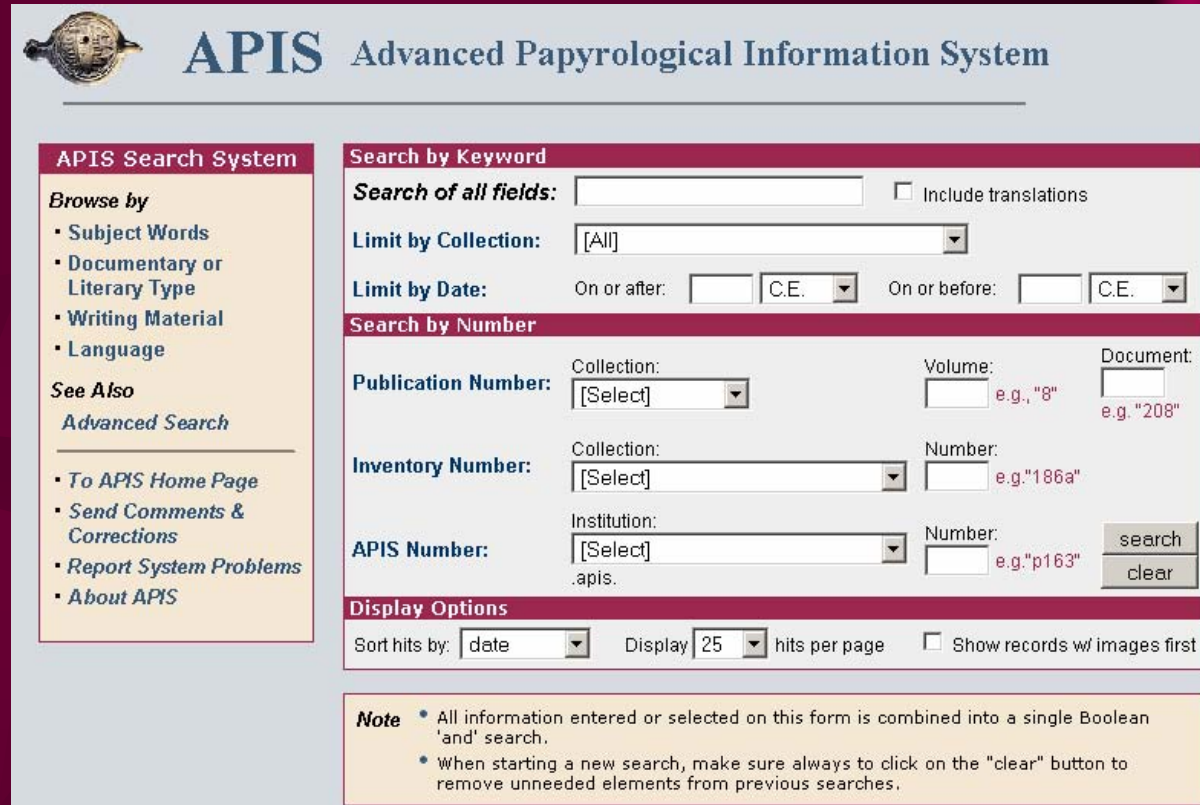
- Pros
 - “Widget-like” approach to varied data sources
 - Preferences architecture out-of-box
 - Some display control out-of-box
- Cons
 - Developmental complexity: Java, Velocity, etc.
 - Coding against the organizational metaphors of the framework
 - Performance: Many servlets per page


eRez / FSI

- Imaging server and Flash plugin
- Live example: [\[link\]](#)
- **Pros**
 - Great images
 - AJAX-like XML configuration
 - Scriptable Flash bindings
 - Single-source on server: TIFF (no permanent derivatives)
- **Cons**
 - Uniform user experience requires local images, unlike vanilla HTML

Searching APIS Data

- MARC-based input format
- Unique ID
 - Assigned by contributing institution
 - {institution code}.apis.{digit string}
- Lucene-indexed back-end
 - MARC-like data transformed to XML



 **APIS** Advanced Papyrological Information System

APIS Search System

Browse by

- Subject Words
- Documentary or Literary Type
- Writing Material
- Language

See Also

Advanced Search

- [To APIS Home Page](#)
- [Send Comments & Corrections](#)
- [Report System Problems](#)
- [About APIS](#)

Search by Keyword

Search of all fields: Include translations

Limit by Collection:

Limit by Date: On or after: C.E. On or before: C.E.

Search by Number

Publication Number: Collection: Volume: Document:

Inventory Number: Collection: Number:

APIS Number: Institution: Number:

Display Options

Sort hits by: Display hits per page Show records w/ images first

Note

- All information entered or selected on this form is combined into a single Boolean 'and' search.
- When starting a new search, make sure always to click on the "clear" button to remove unneeded elements from previous searches.

Searching HGV Data

- Published online from FM7
- Principal record identifier is the manually maintained most-recent publication number
- Simple, non-normalized data structure means principal id is not unique
- Limited technical support makes 'live' incorporation of search unrealistic

Formular Suche ? |

Datenbank: **hauptregister_**

Wählen Sie den Suchtyp, geben Sie die Suchkriterien ein und klicken Sie dann auf **Suche starten.** [Suchtips](#)

Entsprechung mit allen Wörtern auf der Seite (UND) Entsprechung mit beliebigem Wort auf der Seite (ODER)

Hinweis: Verwenden Sie in Feld "Publikation" nicht "P.Oxy." usw., sondern **nur** "Oxy" usw. (es sei denn zur Unterscheidung von "P." und "O.").
Informationen zu einem bestimmten Text finden Sie auch über diesen Einstieg: [Texte im HGV](#).
Weitere Hinweise finden Sie außerdem in diesen **Suchhilfen:** [Deutsch](#) bzw. [English](#).

Feld	Typ	Kriterien
Publikation	enthält	<input type="text"/>
Band	enthält	<input type="text"/>
Nummer	enthält	<input type="text"/>
J	enthält	<input type="text"/>
M	enthält	<input type="text"/>
T	enthält	<input type="text"/>
J2	enthält	<input type="text"/>
Jh	enthält	<input type="text"/>
Jh2	enthält	<input type="text"/>
Ort	enthält	<input type="text"/>
Originaltitel	enthält	<input type="text"/>
Material	enthält	<input type="text"/>
Abbildung	enthält	<input type="text"/>
Andere Publikation	enthält	<input type="text"/>
Bemerkungen	enthält	<input type="text"/>
Inhalt	enthält	<input type="text"/>
Link1FM	enthält	<input type="text"/>
ChronMinimum	enthält	<input type="text"/>
ChronMaximum	enthält	<input type="text"/>
ChronGlobal	enthält	<input type="text"/>
Übersetzungen	enthält	<input type="text"/>

DDbDP at Perseus

- Accessible as XML, text encoded in Beta Code
- Unique document ID's abstracted from publication numbers
- E.g.
Perseus:text:1999.05.0094:
document=188
- Unique identifiers and XML output make it a viable candidate for 'live' data inclusion

```
- <TEL2>
- <text>
  - <body>
    - <div0 type="Volume" n="7" org="uniform" sample="complete">
      - <div1 type="document" n="188" org="uniform" sample="complete">
        - <head lang="en">
          <date>AD320</date>
          <placeName>Karanis</placeName>
          <xref type="reprint from" targOrder="U" from="ROOT" to="DITTO">SB12,11042</xref>
        </head>
        - <p lang="greek">
          <lb n="1"/>
          U(PATEI/AS TW=N DESP?(OT]W=N [H(Q]W=?N? [*K WNS]T?AN?TI/NOU *SEBASTOU= TOU
          <num>6</num>
          K?A?I?
        - <app>
          <lem>*K?WN?ST?AN?TI/NOU</lem>
          - <rdg type="auth">
            K?WN?ST?A
            <gap extent="1"/>
            TI/NOU
          </rdg>
        </app>
        TOU= E)P?IFAN?E?S?T?A/?T?O?U? *K?A?I/?S?[AROS TOU
        <num>1</num>
        ] *FAMEN?W?Q?
```

Composite Searching

The Navigator Interface

papyri.info (development site)

New Search

Metadata Search

Search by Keyword	<input type="text" value="first draft"/> <input type="checkbox"/> Include translations <input type="button" value="Search"/> <input type="button" value="Clear"/>
Search by Number	Publication Number Series: <input type="text" value="P.Col."/> Volume: <input type="text"/> Document: <input type="text"/> Inventory Number (apis only) <input type="text"/> e.g."186a" APIS Number Institution: <input type="text" value="[Select]"/> .apis. Number: <input type="text"/> e.g."p163"
Search or Limit By	Provenance <input type="text" value="philadelphia"/> Language (apis only) <input type="text" value="[Select]"/> <input type="text" value="Arabic"/> <input type="text" value="Aramaic"/> <i>CTRL-click (Mac users command-click) to select multiple languages</i> APIS Collection <input type="text" value="[Select]"/> Date On or after: <input type="text"/> CE <input type="text"/> On or before: <input type="text"/> CE <input type="text"/>
Options	Show records with: <input type="checkbox"/> images first <input type="checkbox"/> publications first <input type="checkbox"/> translations first Show results: <input checked="" type="radio"/> in brief <input type="radio"/> in detail Display <input type="text" value="100"/> hits per page Sort by <input type="text" value="APIS Control Name"/>

A search for key words "first," "draft" in Philadelphia [\[link\]](#)

Composite Searching

Step 1: Mapping the Data Models

APIS	MARC	HGV	Indexed XML
dd001	001	Publikation-L	controlName
dd510	510 \$a	Publikation-L, Andere Publikation	
dd041	041 \$a		language
dd046	008/06-14, 046	J/M/T [2]	date[1 2]
dd561 *	561 \$a	Ort	provenance
dd130	130	Origineltitel	title
dd655_phy	655 \$a	Material	Material?
dd650	650	Inhalt	keyword
dd090	090 \$a		inventory

Composite Searching

Step 2: Normalizing the Data Values

Free-Form APIS to Structured HGV

Free-form text note : “Thmoisepho toparchy of the Oxyrhynchite nome”

Place name: “Oxyrhynchite”

Matched variant: “Oxyrhynchite”

Indexed Canonical form: “oxyrhynchite”

HGV Fields to Regularized APIS

Date normalization: Centuries to commonly formatted, index-able dates

Publication numbers: Tracking variant abbreviations of serial publication names

Composite Searching

Step 3: Mapping the Entity Relationships

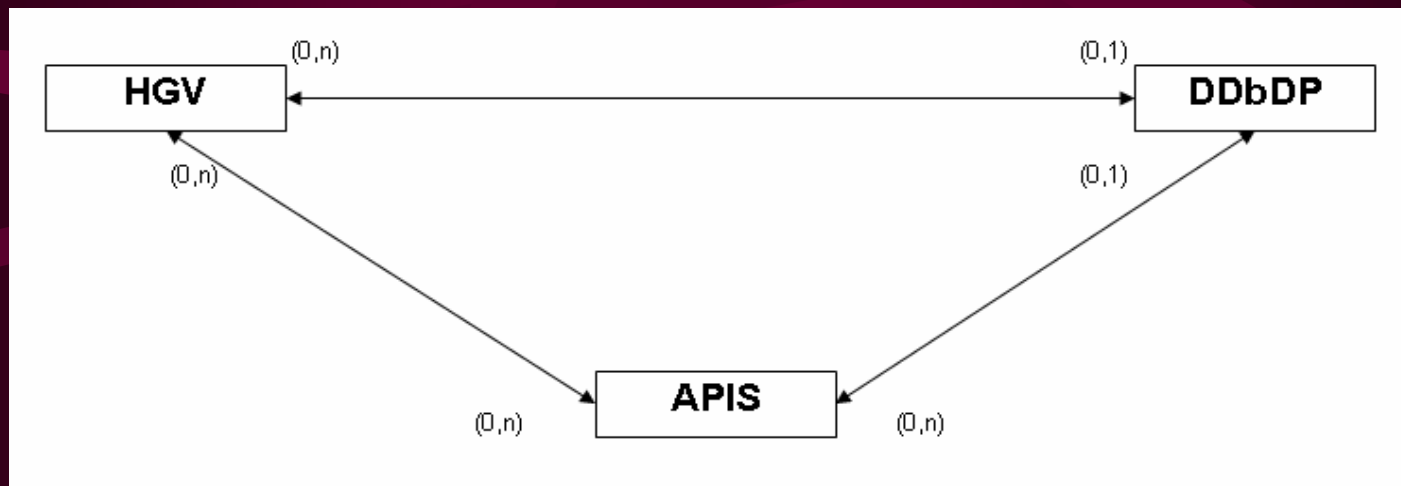
Building Composite Documents



Composite Searching

Step 3: Mapping the Entity Relationships

Finding Related Items



Reconciling Relationships

- Negotiating the relationships through externally defined identifiers
 - Checklists/Authorities
 - Accommodating Variants
- Presenting 0,n relationships
 - Clusters of related documents vs. composite documents
 - The perspective of interest
 - 1 APIS – n HGV [columbia.apis.p74](#)
 - n APIS – 1 HGV [P.Dura 44](#)

Lessons Learnt in Inter-Db Searching

- Data
 - From people, transformed for processes, displayed to people
- Unique ID's
 - Externally Negotiable: Are the data sources query-able?
 - Ontological considerations: Are the items in the data sources of the same type? Is there a type?
- Relating data
 - Structure: Are the data models sufficiently analogous to be searched?
 - Format: Can differences in convention be overcome to make searching sensible?
 - Entity Relationships: Is a search result a composite document, or a cluster of related items?
 - Search Precedence: Are any of the data sources consistently preferred for a particular category of searchable data?

Lessons Learnt in Inter-Db Searching

- Local/Cached & Remote data
 - Is the external data source a good candidate for remote access?
 - Directly query-able for data in usable form
 - Technical support to meet the needs of the project
 - Can a workflow be developed to keep a local copy fresh?
- Search Strategies
 - Simple filters vs. Faceting: Utility, performance consideration in implementation
 - Exploration of relationships
 - Paged view, set-wide facets (SOLR)
 - Client-side faceting (Exhibit)
 - Lucene: Flexibility in indexing, Limitations in data structure

Thoughts on Sustainability

Stephen Paul Davis

Director, Libraries Digital Program

Thoughts on Sustainability 1

Engage Scholars

- Develop new projects in partnership with scholars and researchers in addition to librarians and technology staff
- Be prepared to meet scholars' specific research needs & preferences, and to evolve them within the context of evolving digital library standards
- Establish meaningful, ongoing advisory and/or governance groups

Thoughts on Sustainability 2

Engage Institutions

- Work to insure that faculty, staff and students at all levels of host institution recognize the value of the project
- Work to establish some level of internal operational funding to continue projects at base level
- Work towards model of institutional & multi-institutional responsibility
- Involve funding agencies in ongoing discussions of strategies & priorities

Thoughts on Sustainability 3

Think Beyond Collection Building

- Work with scholars and researchers to develop alternative scenarios for the future
- Consider partnerships and ‘interoperation’ with complementary digital projects worldwide
- Develop tools and technologies adaptable to a highly distributed digital research environment
- Open up content and tools to other projects and types of users (e.g., with published APIs, web services, XML access)

Thoughts on Sustainability 4

Develop Diverse Funding Strategies

- Build core institutional program funding
- Pursue flexible grant strategies
- Develop multi-institutional governance and funding
- Explore endowment building for multiple interrelated projects rather than single projects
- Do not expect end users to pay for your content

Thoughts on Sustainability 5

Build Change into Planning

- Assume key players will someday move on
- Assume projects may move from one institution to another
- Assume that all technology components will need life-cycle management and funding
- Recognize that an indispensable research tool cannot easily be discontinued
- Have a realistic exit strategy

Thank you

Questions?

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