Abraham \& Straus inc.
BROOKLYN, NEW YORK

I REPORT

FOR THE SIX MONTHS PERIOD ENDING JULY 31, 1942

## BOARD OF DIRECTORS

Edward C. Blum<br>Walter Rothschild<br>Hugh Grant Straus<br>Robert E. Blum<br>Louis E. Kirstein<br>Fred Lazarus, Jr.<br>Michael Schaap

## OFFICERS

Edward C. Blum . Chairman of the BoardWalter Rothschild.President
Hugh Grant Straus Vice-President-Treasurer
Robert E. Blum Vice-President-Secretary
Kenneth C. Richmond Vice-President
Richard H. Brown Vice-President
Sidney L. Solomon Vice-President
Mrs. Dorothy E. Swenson Vice-President
Reuben W. Askanase Vice-President
Rollin H. Steiger Assistant Secretary

## Abraham \& Straus inc.

To the Stockholders:
On behalf of the Board of Directors there is presented herewith the report of the operation of your company for the six months' period ended July 31, 1942.

Sales during the six months' period amounted to $\$ 12,054,137$ - an increase of $7.68 \%$.

The net profit earned on the above sales, as compared to the corresponding period last year, follows:

|  | Six months' period ended July 31 , |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1942 |  | 1941 |
| Net profit, before federal taxes on income. | \$ | 538,896 | \$ | 215,689 |
| Provision for federal taxes on income |  | 250,000 |  | 70,000 |
| Net profit | \$ | 288,896 | \$ | 145,689 |
| Earnings per share common | \$ | 1.56 | \$ | . 63 |
| Dividends paid per share common | \$ | 1.00 | \$ | 1.00 |

Your attention is directed to notes 1,2 and 3 to financial statements appearing elsewhere in this report explaining certain adjust ments necessary in order to present the above comparative statement and the effect of the Lifo method of inventory valuation.

Your Board of Directors recently authorized a change in the fiscal year to the twelve months ending July 31st. This report, therefore, covers only a six months' period. This decision was largely influenced through managerial advantages flowing from this change. Under the revised fiscal year, the greater part of the year's profit will be earned during the first six months and thus management believes it will be in a better position to formulate policies regarding operations and dividends for the balance of the year. In addition, merchandise inventories and customers' accounts receivable are usually lower at July 31st so that the end of year closing can be facilitated.

The impact of war is being experienced in every phase of retailing. Governmental regulations have been issued directing the flow of raw materials into industry so that there has been a curtailment in many lines of merchandise heretofore carried. A portion of our inventory has been frozen by governmental order and cannot be moved until released by the government. Orders have also been issued establishing retail price ceilings, curtailing credit, deliveries and other services heretofore regarded as in integral
part of department store operation. Under a contemplated inventory control, restrictions may be established limiting inventory to a ratio of sales comparable to the past few years. All of these restrictions necessarily affect the future of retailing. However, with the country at war it is essential that our business program be adjusted to fit into the pattern determined by the national war effort. Compliance with such regulations affords an opportunity to porticipate in and cooperate with the war program, and management has created a special Compliance Section in its Research Department charged with the responsibility for interpreting and administering governmental regulations.

308 members of our organization are now serving with the armed forces. The remaining members and those recently affiliated with us, recognize the difficult problems which lie ahead and the adjustments which may be entailed. The organization is prepared, with the help of an understanding and informed public, to carry on under war time conditions and to join in the common effort to speed the day of ultimate victory.

Yours very truly,

## WALTER ROTHSCHILD,

President

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  | Six months ended July 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1942 \\ \text { (audited) } \end{gathered}$ |  | $\begin{gathered} 1941 \\ \text { (unaudited) } \end{gathered}$ |  |
| Net Sales (including sales of leased departments) . . . . . . . . . . . . | \$12,054,137 |  | \$11,194,569 |  |
| Cost of Goods Sold and Expenses, exclusive of items listed below (See Note 3) | 11,107,124 |  | 10,592,919 |  |
|  | \$ | 947,013 | \$ | 601,650 |
| Deduct: |  |  |  |  |
| Depreciation (See Note 4) | \$ | 193,343 | \$ | 192,616 |
| Maintenance and repairs. |  | 162,403 |  | 163,311 |
| Interest on indebtedness and amortization of debt expense. . . . . . |  | 39,022 |  | 15,162 |
|  | \$ | 394,768 | \$ | 371,089 |
|  | \$ | 552,245 | \$ | 230,561 |
| Other Deductions-net: |  |  |  |  |
| Losses from properties rented to others, including depreciation of $\$ 7,566$ for each period. | \$ | 14,503 | \$ | 16,061 |
| Less interest and dividends earned on securities. |  | 1,154 |  | 1,189 |
|  | \$ | 13,349 | \$ | 14,872 |
| Net Profit, before federal taxes on income. | \$ | 538,896 | \$ | 215,689 |
| Provision for Federal Taxes on Income: |  |  |  |  |
| Normal tax and surtax | \$ | 112,000 | \$ | 44,000 |
| Excess profits tax |  | 138,000 |  | 26,000 |
|  | \$ | 250,000 | \$ | 70,000 |
| Net Profit . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | \$ | 288,896 | \$ | 145,689 |

## ASSETS

| ASSETS |  |  |
| :---: | :---: | :---: |
|  | July 31, | January 31, 1942 |
| Current Assets: |  |  |
| Cash on demand deposit and on hand. | \$ 1,959,674 | \$ 1,004,489 |
| Customers' accounts receivable: |  |  |
| Regular retail, less reserves of $\$ 45,000$ at July 31,1942 and $\$ 85,000$ at January 31, 1942. | 1,178,422 | 2,101,100 |
| Instalment (the terms on a small portion of which extend beyond one year), less reserves of $\$ 104,000$ at July 31, 1942 and $\$ 172,000$ at January 31, 1942. | 1,113,393 | 1,695,804 |
| Merchandise on hand and in transit (See Note 3) | 6,251,105 | 3,646,183 |
| Sundry debtors. | 125,708 | 108,843 |
|  | \$10,628,302 | \$ 8,556,419 |
| Other Assets: |  |  |
| Real estate not used in operations: <br> Land-as appraised at January 31, 1933 (below cost) | 105,000 |  |
| Land and buildings at cost less depreciation of $\$ 101,907$ at July 31, 1942 and $\$ 94,341$ at January 31, 1942 . . . . . . . . . . . . | 731,987 | 739,553 |
| Investments and advances (including investments in and advances to joint purchasing and service organizations of $\$ 46,075$ at July 31, 1942 and $\$ 60,975$ at January 31, 1942) -at cost | 57,118 | 74,588 |
|  | \$ 894,105 | \$ 919,141 |
| Fixed Assets: |  |  |
| Buildings and building improvements on leased land-at cost, less write-down of $\$ 1,259,668$ (See Note 4) as of January 31, 1933, and less depreciation of $\$ 2,575,285$ at July 31, 1942 and $\$ 2,446,260$ at January 31, 1942. | \$ 3,912,225 | \$ 4,038,615 |
| Store fixtures-at cost, less write-down of $\$ 284,046$ (See Note 4) as of January 31, 1933, and less depreciation of $\$ 1,057,391$ at July 31, 1942, and \$1,076,532 at January 31, 1942. | 648,906 | 665,190 |
|  | \$4,561,131 | \$ 4,703,805 |
| Deferred Charges: |  |  |
| Supplies | \$ 146,629 | \$ 76,312 |
| Unexpired insurance, prepaid taxes and miscellaneous. | 181,176 | 98,237 |
| Unamortized expenses incurred in leasing premises to F. W. Woolworth Co. | 89,077 | 90,877 |
| Unamortized debt expense. | 3,812 | 2,381 |
|  | \$ 420,694 | \$ 267,807 |
| Goodwill-at nominal amount. | \$ 1 | \$ |
|  | $\stackrel{\text { \$16,504,233 }}{\underline{~}}$ | \$14,447,173 |

## Straus inc.

rporation)
LANCE SHEET

## LIABILITIES

| LIABILITIES | $\begin{aligned} & \text { July } 31, \\ & 1942 \end{aligned}$ | $\begin{gathered} \text { January } 31, \\ 1942 \end{gathered}$ |
| :---: | :---: | :---: |
|  |  |  |
| Current Liabilities: |  |  |
| Accounts payable-trade. | \$ 763,420 | \$ 996,993 |
| Accrued liabilities: |  |  |
| Compensation | 105,690 | 182,262 |
| Federal taxes on income (See Note 3) : |  |  |
| Year ended January 31, 1942 | 183,244 | 725,000 |
| Six months ended July 31, 1942 | 250,000 |  |
| Other taxes | 188,192 | 140,539 |
| Interest | 25,138 | 8,500 |
| Miscellaneous | 71,052 | 107,956 |
| Sundry creditors. | 67,372 | 46,795 |
|  | \$ 1,654,108 | \$ 2,208,045 |
| Long-Term Debt: |  |  |
| Notes payable to bank, 2\%, due March 30, 1945. | \$ 983,000 |  |
| Fifteen-year 3\% notes, due October 1, 1950 (sinking fund payment of $\$ 100,000$ is required August 15, 1943 and $\$ 150,000$ annually thereafter) |  |  |
|  | 2,350,000 | 850,000 |
|  | \$ 3,333,000 | \$ 850,000 |
| Reserve for Possible Additional Assessments of Taxes. | \$ 68,667 | \$ 26,911 |
| Capital Stock and Surplus: |  |  |
| Capital stock: |  |  |
| Preferred, $43 / 4 \%$ cumulative, par value $\$ 100$ a share, maximum redemption price $\$ 105$ a share (See Note 5 ) : |  |  |
| Authorized and issued, 20,000 shares at July 31, 1942 and 22,739 shares at January 31, 1942, reduced from 25,000 shares by repurchase and amendment of certificate of incorporation | \$ 2,000,000 | \$ 2,273,900 |
| Less repurchased, 2,739 shares at January 31, 1942-retired by amendment to certificate of incorporation during June, 1942 | - | 273,900 |
| Outstanding, 20,000 shares. | \$ 2,000,000 | \$ 2,000,000 |
| Common: |  |  |
| Authorized, 250,000 shares of no par value |  |  |
| Issued and outstanding, 155,155 shares. | 1,405,325 | 1,405,325 |
| Earned surplus (See Note 6) | 8,043,133 | 7,956,892 |
|  | \$11,448,458 | \$11,362,217 |
|  | 816,504,233 | \$14,447,173 |

## Abraham \& Straus inc.

## EARNED SURPLUS

## SIX MONTHS ENDED JULY 31, 1942

Balance, beginning of period ..... \$7,956,892
Add net profit (See Note 3) ..... 288,896
Deduct dividends on:$43 / 4 \%$ preferred stock-two quarterly dividends of $\$ 1.1875$ each toJuly 25, 1942 .\$ 47,500
Common stock- $\$ 1.00$ a share ..... 155,155
202,655
Balance, end of period (See Note 6) ..... \$8,043,133

# Abraham \& Straus inc. 

## NOTES TO FINANCIAL STATEMENTS

(1) In the unaudited semi-annual report to stockholders for the six months ended July 31, 1941, net profit after provision for federal taxes on income was shown at $\$ 214,659$. In placing that figure on a basis comparable with the net profit for the six months ended July 31, 1942, such profit was reduced to $\$ 145,689$. The reduction of $\$ 68,970$ represents the Lifo adjustment of $\$ 122,970$ less a decrease of $\$ 54,000$ in the provision for federal taxes on income. These two adjustments are explained more fully in Notes 2 and 3.
(2) The provision of $\$ 70,000$ for federal taxes on income for the six months ended July 31, 1941, compares with $\$ 124,000$ shown in the report issued for that period, a reduction of $\$ 54,000$; of this amount $\$ 70,000$ results from the Lifo adjustment, as explained in Note 3 , reduced by $\$ 16,000$ for the difference between estimated and actual tax rates.
(3) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of inventory valuation, by the use of an index of retail price changes, was adopted in the preparation of the report for that year. This method was continued for the six months ended July 31, 1942. In order to provide a comparison, the figures for the six months ended July 31, 1941, which had been published prior to the adoption of the last-in first-out method of inventory valuation, have been adjusted in the accompanying profit and loss statement to that method. For this purpose a general price index, rather than departmental price indices, was used because departmental price indices as of July 31, 1941 are not available. This adjustment and the use of the Lifo method for the six months ended July 31, 1942, have resulted in the following:

|  | $\begin{gathered} \text { Six months } \\ \text { ended July } \\ 31,1942 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Six months } \\ \text { ended July } \\ \text { 31, 1941 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year ended } \\ \text { January } \\ 31,1942 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Reduction of merchanise inventories with an approximately corresponding reduction of net profit per books before provision for federal taxes on income $\qquad$ |  |  |  |
|  | \$100,237 | \$122,970 | \$364,356 |
| Reduction in provision for federal taxes on income | 70,000 | 70,000 | 265,000 |
| Reduction in net profit after federal taxes on income | \$ 30,237 | \$ 52,970 | \$ 99,356 |

The use of the Lifo method based upon an index of retail price changes is subject to the approval of the Treasury Department. If the use of this method is not ultimately approved, the taxable income of the Company would be increased by approximately the aforementioned reduction in inventories and the federal tax liability would be increased by the reduction in the provision shown in the preceding tabulation.

The net profit, restated on the basis of the retail inventory method formerly employed, and with the tax provisions based on that method, would be as follows:

|  | Before federal taxes on income | Federal taxes on income | Net income |
| :---: | :---: | :---: | :---: |
| Year ended January 31, 1942 | \$2,026,646 | \$990,000 | \$1,036,646 |
| Six months ended July 31, 1941 | 338,659 | 140,000 | 198,659 |
| Six monthr ended July 31, 1942 | 639,133 | 320,000 | 319,133 |

(4) The amounts of $\$ 1,259,668$ and $\$ 284,046$ were written off to reduce the investments in building and fixtures made during the years ended January 31, 1930 and January 31, 1931 to replacement cost as of January 31, 1933. At the same time, leaseholds of $\$ 265,833$ were written off.
(5) On or before June 1st of each year, the Corporation is required to expend for the repurchase of preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends for the preceding fiscal year. The repurchases to July 31, 1942 exceeded by $\$ 274,381$ the requirements to and including June 1, 1942.
(6) Of earned surplus, $\$ 3,845,414$ at July 31, 1942 and $\$ 3,892,914$ at January 31, 1942 were not available for payment of common stock dividends under terms of the indenture covering the fifteen-year notes.
(7) The accompanying financial statements as of July 31, 1942 and for the six months then ended and as at January 31, 1942 have been audited; those for the six months ended July 31, 1941 have not been audited inasmuch as that date did not represent the end of a fiscal year.

# TOUCHE, NIVEN \& CO. CERTIFIED PUBLIC ACCOUNTANTS <br> EIGHTY MAIDEN LANE <br> NEW YORK 

November 7, 1942
To the Board of Directors of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of July 31, 1942 and the statements of profit and loss and surplus for the six months then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

It has been the established procedure of the Company to take physical inventories in all departments around January 31st, the end of its fiscal year heretofore. Because the amounts of merchandise on hand were unusually high, and because of the large number of changes in personnel as a result of war conditions, physical inventories around July 31, 1942 in all departments were considered by the Company to be impracticable. Physical inventories were taken in departments selected by the Company aggregating approximately $60 \%$ of the amount of total merchandise. The Company maintains perpetual inventory records on the customary retail inventory method followed by department stores and such records relative to the remaining departments were subjected to accounting tests to establish their credibility. Appropriate adjustments were made to the book inventory amounts of such departments based upon past experience and the results found in the departments inventoried. Accordingly we have satisfied ourselves as to the substantial fairness of the amounts at which the inventories are stated.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at July 31, 1942, and the results of its operations for the six months, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

#   

 Monerna


## GEी का chandit

taterine








```
*% Pac
```
















 2

Abraham \& Straus inc.
BROOKLYN, NEW YORK


FOR THE TWELVE MONTHS PERIOD ENDING JULY 3i, 1943

## BOARD OF DIRECTORS

Edward C. Blum<br>Walter Rothschild<br>Hugh Grant Straus<br>Robert E. Blum*<br>Fred Lazarus, Jr.<br>Michael Schaap

Edward J. Frost

## OFFICERS

Edward C. Blum $\qquad$ Chairman of the Board Walter Rothschild $\qquad$ President
Hugh Grant Straus Vice-President
Robert E. Blum* $\qquad$ Vice-President-Secretary
Kenneth C. Richmond Vice-President-Treasurer
Richard H. Brown Vice-President
Sidney L. Solomon .__ Vice-President
Mrs. Dorothy E. Swenson
Reuben W. Askanase ._-_ Vice-President
Rollin H. Steiger Assistant Secretary

## Abraham \& Straus inc.

November 4, 1943

To the Stockholders:
On behalf of the Board of Directors there is presented herewith the annual report of the operation of your Company for the fiscal year ended July 31, 1943. This is the first twelve-month report issued since the fiscal year was changed from a year ending on January 31st.

Net sales for the year were the largest in the history of the Company and amounted to $\$ 31,157,476$, an increase of $\$ 3,081,464$ or $10.98 \%$.

Net profit as compared to the corresponding period last year follows:

|  | Year ended July 31 |  |
| :---: | :---: | :---: |
|  | 1943 | 1942 |
| Net profit, before federal taxes on income. | \$2,576,351 | \$1,985,497 |
| Provision for federal taxes on income | \$1,490,000 | \$ 905,000 |
| Net profit | \$1,086,351 | \$1,080,497 |
| Earnings per share common | \$ 6.40 | \$ 6.35 |
| Dividends paid per share common | \$ 3.50 | \$ 3.50 |

Current assets of your Company at July 31, 1943 amounted to $\$ 9,991,657$ and current liabilities to $\$ 1,285,004$, or a ratio of 7.8 to 1 . Cash and government securities, other than tax anticipation notes, amounted to $\$ 4,285,971$ at July 31, 1943 compared with $\$ 1,959,674$ at July 31,1942 . Reference to the balance sheet will indicate a substantial decrease in inventory. To comply with War Production Board Order L219, inventories were reduced in an orderly manner. With inventory at presently allowed levels, it is expected that our sales volume can be maintained on a satisfactory basis during the current year. The LIFO method of evaluating inventories has been continued as is more fully explained in Note (1) to the financial statements.

During the year several transactions were consummated which affected the capital structure of your Company, as follows: 1,000 shares of outstanding $43 / 4 \%$ preferred stock were acquired and retired at a cost of $\$ 82.58$ per share plus accrued dividends. Upon completion of this transaction, 19,000 shares of such preferred stock remain outstanding. Bank indebtedness was reduced by $\$ 483,000$, leaving an amount due of $\$ 500,000$. Pursuant to the sinking fund provision of the Indenture, under which the Company's 3\% Notes are outstanding, $\$ 300,000$ face amount of such $3 \%$ Notes have been retired and, in addition, $\$ 100,000$ face amount of such $3 \%$ Notes were purchased at $2 \%$ premium and redeemed. There now remain outstanding $\$ 1,950,000$ face amount of $3 \%$ Notes.

Our main warehouse lease, which would have expired on January 31, 1944, has been renewed for an additional 10 years at a reduced rental. Your Company had owned a site for several years on which it was originally planned to construct an additional warehouse. Changing conditions indicated the advisability of revising those plans and during the past year this land was sold.

The continuance of the war has multiplied problems facing the retail industry. Shortages of materials, delayed deliveries from manufacturers, the further imposition of rationing and price controls, the curtailment of credit, and restrictions on customer deliveries present some of the more pressing problems. While the market for civilian supplies is tight, the recent effort of the Office of Civilian Requirements to develop a balanced program for the equitable distribution of available inventories between the military forces and the civilian population augurs well for an orderly flow of merchandise to the respective channels. Further, the constructive step of the Office of Civilian Requirements in attempting to avoid textile rationing through the voluntary elimination of excessive promotions of textiles has had our active support. While it may to some extent act as a deterrent on sales, nevertheless, it is our hope that this program will definitely postpone and may obviate the necessity for extending rationing to textiles.

The efforts of your Company are primarily being directed toward co-operation and successful operation in the war economy, but simultaneously postwar plans are being considered, particularly in lines now curtailed or completely eliminated where it is expected that the post-war demand will be exceedingly heavy. A careful survey is being undertaken and plans are being formulated to cushion the effect on our business of whatever adjustments may be necessary to meet post-war conditions.

Your Company's proximity to many military bases has afforded an opportunity to be of real service in the supplying of uniforms to the various branches of the Army and Navy. As a matter of interest, six metropolitan stores, of which we are one, have outfitted trainees at the largest WAVE Training Center in the United States located at Hunter College in New York City. This operation has been functioning through the cooperation of the Navy Department and has saved considerable time in the outfitting of the many thousand WAVES passing through this Training Center.

Because of the successful operation at the above Training Center, the same group of stores, with the addition of an outstanding store in Boston, in cooperation with the Navy Department have developed a plan for the centralized procurement and wholesale distribution of WAVE uniforms on a nation-wide basis. For this purpose a corporation known as Women's Naval Uniforms, Inc. has been organized.

To replace employees going into military service and into defense work, we have fairly generally substituted women in positions formerly occupied by men, considerably increased the number of part-time employees wishing to work only a portion of the week and recruited daily contingent employees from the ranks of college and high school students. With it all, however, we have endeavored to maintain our standards of customer service consistent with war restrictions. 822 members of our organization have joined various branches of the military service. Frequent letters received from many battle fields reveal that they are meeting their obligations with honor and distinction, and we pay tribute to their service in the defense of mankind. The employees who are standing by in these difficult days also deserve recognition. Their experience, in co-operation with the work of the Training Department, makes it possible for us to continue the traditions of service which we have endeavored to develop over the years. Management takes this occasion to acknowledge its indebtedness to the spirit of loyalty and co-operation manifest within our organization.

We record with deep regret the death of Louis E. Kirstein who had been a member of the Board of Directors of this Company since 1928. Mr. Edward J. Frost, President of Wm. Filene Sons Company of Boston, was elected as his successor to the Board. During the past year Mr. Kenneth C. Richmond, who had been Controller since 1930, was elected Treasurer of the Company.

Yours very truly,

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  | Year ended |  |
| :---: | :---: | :---: |
|  | July 31, 1943 | $\begin{gathered} \text { July } 31, \\ 1942 \\ \hline \end{gathered}$ |
| Net Sales (including sales of leased departments) .-- | \$31,157,476 | \$28,076,012 |
| Cost of Goods Sold and Expenses, exclusive of items listed below (See Note 1) | 27,750,970 | 25,259,771 |
|  | \$ 3,406,506 | \$ 2,816,241 |
| Deduct: |  |  |
| Depreciation (See Note 2) | \$ 356,034 | \$ 381,398 |
| Maintenance and repairs . | 304,393 | 364,631 |
| Interest on indebtedness, amortization of debt discount and premium of $\$ 2,000$ (for the year ended July 31,1943 ) on redemption of notes prior to maturity | 86,110 | 56,295 |
|  | \$ 746,537 | \$ 802,324 |
|  | \$ 2,659,969 | \$ 2,013,917 |
| Other Deductions-net: |  |  |
| Losses from properties rented to others after deducting depreciation of $\$ 15,131$ for each period $\qquad$ | \$ 29,709 | \$ 29,757 |
| Loss from sale of real estate | 61,385 |  |
|  | \$ 91,094 | \$ 29,757 |
| Less interest and dividends earned on securities, etc. | 7,476 | 1,337 |
|  | \$ 33,618 | \$ 28,420 |
| Net Profit Before Federal Taxes on Income | \$ 2,576,351 | \$ 1,985,497 |
| Provision for Federal Taxes on Income |  |  |
| Normal tax and surtax | $\$ 360,000$ | $\$ \quad 543,000$ |
| Excess profits tax | $1,130,000$ | $362,000$ |
|  | \$ 1,490,000 | \$ 905,000 |
| Net Profit (See Note 1) | \$ 1,086,351 | \$ 1,080,497 |

## Abraham

(A New
COMPARATIV

## ASSETS

|  | July 31 , 1943 | $\begin{gathered} \text { July } 31, \\ 1942 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Assets: |  |  |
| Cash on demand deposit and on hand | $\$ 1,783,673$$2,502,298$ | \$ 1,959,674 |
| United States Government securities, at cost |  |  |
| Customers' accounts receivable: |  |  |
| Regular retail, less reserves of $\$ 46,100$ at July 31, 1943 and $\$ 45,000$ at July 31, 1942 $\qquad$ | 1,279,560 | 1,178,422 |
| Instalment, less reserves of $\$ 78,500$ at July 31,1943 and $\$ 104,000$ at July 31, 1942 $\qquad$ | 792,905 | 1,113,393 |
| Merchandise inventories on hand and in transit (See Note 1) ........ | 3,480,238 | 6,251,105 |
| Sundry debtors | 152,983 | 125,708 |
|  | \$ 9,991,657 | \$10,628,302 |
| Other Assets: |  |  |
| Real estate not used in operations: <br> Land, as appraised at January 31, 1933 (below cost) $\qquad$ | \$ | \$ 105,000 |
| Land and buildings, at cost less depreciation of $\$ 117,039$ at July 31, 1943 and \$101,907 at July 31, 1942 $\qquad$ | 726,472 | 731,987 |
| Miscellaneous investments, advances and deposits-joint merchandising and service organizations and others-at cost $\qquad$ | 244,479 | 57,118 |
|  | \$ 970,951 | \$ 894,105 |
| Fixed Assets: |  |  |
| Buildings and building improvements on leased land, at cost, less write-down of $\$ 1,259,668$ (See Note 2) as of January 31, 1933, and less depreciation of $\$ 2,833,671$ at July 31, 1943 and $\$ 2,575,285$ at July 31, 1942 $\qquad$ | \$ 3,676,372 | \$ 3,912,225 |
| Store fixtures and equipment, at cost, less write-down of $\$ 284,046$ (See Note 2) as of January 31, 1933 and less depreciation of $\$ 343,878$ at July 31, 1943 and $\$ 1,057,391$ at July 31, 1942 | 617,613 | 648,906 |
|  | \$ 4,293,985 | \$ 4,561,131 |
| Deferred Charges: |  |  |
| Supplies | \$ 126,343 | \$ 146,629 |
| Prepaid insurance, taxes, etc. ....................................................................... | 192,969 | 184,988 |
| Unamortized expenses incurred in leasing premises to F. W. Woolworth Co. $\qquad$ | 85,478 | 89,077 |
|  | \$ 404,790 | \$ 420,694 |
| Goobwill-at nominal amount | \$ 1 | \$ 1 |
|  | \$15,661,384 | \$16,504,233 |

## Straus inc.

## Corporation)

LIABILITIES

|  | $\begin{gathered} \text { July } 31, \\ 1943 \\ \hline \end{gathered}$ | $\begin{gathered} \text { July } 31, \\ 1942 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Accounts payable-trade | \$ 602,963 | \$ 763,420 |
| Accrued liabilities: |  |  |
| Salaries and wages | 119,970 | 105,690 |
| Federal taxes on income (See Note 1), less United States Treasury savings notes of $\$ 1,005,400$ at July 31, 1943 | 162,927 | 433,244 |
| Other taxes | 189,564 | 188,192 |
| Miscellaneous | 84,496 | 96,190 |
| Sundry creditors | 125,084 | 67,372 |
|  | \$ 1,285,004 | \$ 1,654,108 |
| Long-Term Debt: |  |  |
| Notes payable to bank, 2\%, due March 30, 1945 | \$ 500,000 | \$ 983,000 |
| Fifteen-year 3\% notes, due October 1, 1950 (annual sinking fund requirements have been satisfied to August 15, 1946 at which date, and annually thereafter, payment of $\$ 150,000$ is required) | 1,950,000 | 2,350,000 |
|  | \$ 2,450,000 | \$ 3,333,000 |
| Reserve for Possible Additional Assessments of Taxes | \$ 110,340 | \$ 68,667 |
| Capital Stock and Surplus: |  |  |
| Capital stock: |  |  |
| Preferred, $43 / 4 \%$ cumulative, par value $\$ 100$ a share, maximum redemption price $\$ 105$ a share (See Note 3): |  |  |
| Authorized and issued, 20,000 shares reduced from 25,000 shares by repurchase and amendment of certificate of incorporation $\qquad$ | \$ 2,000,000 | \$ 2,000,000 |
| Less repurchased, 1,000 shares at July 31, 1943 | 100,000 |  |
| Outstanding, 19,000 shares at July 31, 1943 and 20,000 shares at July 31, 1942 $\qquad$ | \$ 1,900,000 | \$ 2,000,000 |
| Common: |  |  |
| Authorized, 250,000 shares at no par value |  |  |
| Earned surplus (See Note 4) | 8,510,715 | 8,043,133 |
|  | \$11,816,040 | \$11,448,458 |
|  | \$15,661,384 | \$16,504,233 |

## Abraham \& Straus inc.

## COMPARATIVE EARNED SURPLUS



## Abraham \& Straus inc.

## NOTES TO FINANCIAL STATEMENTS

(1) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of determining inventory cost, based upon an index of retail price changes, was adopted in the preparation of the report for that year. The Lifo method was continued for the periods of six months ended July 31, 1942 and the year ended July 31, 1943. The effect upon the net profit for the past two and one-half years has been as follows:

|  | Total | $\begin{gathered} \text { Year ended } \\ \text { July } 31, \\ 1943 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { July } 31, \\ 1942 \\ \hline \end{gathered}$ | Year ended January 31, 1942 |
| :---: | :---: | :---: | :---: | :---: |
| Reduction of merchandise inventories with an approximately corresponding reduction of net profit per books before provsion for federal taxes on income | \$498,486 | \$33,893 | \$100,237 | \$364,356 |
| Reduction in provision for federal taxes on income. | 373,550 | 27,450 | 81,100 | 265,000 |
| Reduction in net profit after federal taxes on income | \$124,936 | \$ 6,443 | \$ 19,137 | \$ 99,356 |

The use of the Lifo method based upon an index of retail price changes is subject to the approval of the taxing authorities. If the use of this method is not ultimately approved, the taxable income would be increased by approximately the aforementioned reduction of merchan dise inventories ( $\$ 498,486$ in the two and onehalf years to which it has been applied) and the federal taxes on income payable would be increased to the extent of the aforementioned reduction in taxes ( $\$ 373,550$ in the two and one-half years to which it has been applied).
A comparison of the net profit for the several periods on the Lifo basis and on the basis formerly employed (first-in first-out-Fifo) is as follows:

Lifo basis:
Profit before provisión for federal taxes on income
Provision for federal taxes on income
Net income $\qquad$
$\left.\begin{array}{ccc}\begin{array}{c}\text { Year ended } \\ \text { July } 31, \\ 1943\end{array} & \begin{array}{c}\text { Six months } \\ \text { ended } \\ \text { July 31, } \\ 1942\end{array} & \end{array} \begin{array}{c}\text { Year ended } \\ \text { January 31, } \\ 1942\end{array}\right]$

Fifo basis, formerly employed:
Profit before provision for federal taxes on income
$\begin{array}{r}1,517,450 \\ \$ 1,092,794 \\ \hline\end{array}$
$\begin{array}{r}\$ 39,133 \\ 331,100 \\ \$ 308,033 \\ \hline\end{array}$
$\begin{array}{r}\$ 2,026,646 \\ 990,000 \\ \hline \$ 1,036,646 \\ \hline \hline\end{array}$
(2) The amounts of $\$ 1,259,668$ and $\$ 284,046$ were written off to reduce the investments in building and fixtures made during the years ended January 31, 1930 and January 31,1931 to replacement cost as of January 31, 1933.
(3) On or before June 1st of each year, the Corporation is required to expend for the repurchase of preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends for the preceding fiscal year. The repurchases to July 31,1943 exceeded by $\$ 325,848$ the requirements to and including June 1, 1943.
(4) Of earned surplus, $\$ 3,769,688$ at July 31,1943 and $\$ 3,845,414$ at July 31,1942 were not available for payment of common stock dividends under terms of the indenture covering the fifteen-year notes.
(5) The figures for the year ended July 31, 1943 have been audited. Those for the year ended July 31, 1942 include audited figures for the six months ended July 31, 1942 and a portion of the audited figures for the year ended January 31, 1942; no audit was made, however, as of July 31, 1941, the date required to be used in compiling comparative figures for the year ended July 31, 1942.

# TOUCHE, NIVEN \& CO. CERTIFIED PUBLIC ACCOUNTANTS <br> EIGHTY MAIDEN LANE NEW YORK 

October 26, 1943.

To the Board of Directors of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of July 31,1943 and the statements of profit and loss and surplus for the year then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at July 31, 1943, and the results of its operations for the year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toughe, Niven \& Co.
$\square$ 40．．．．．

化电








 $\therefore \because \quad . \quad .8 \cdots$ ．$\quad, \quad 2+2+2$

## Abraham \& Straus inc.

 BROOKLYN, NEW YORK
## REPORT

FOR THE TWELVE MONTHS PERIOD ENDING JULY 31, 1944

## BOARD OF DIRECTORS

Edward C. Blum<br>Walter Rothschild<br>Hugh Grant Straus<br>Robert E. Blum<br>Fred Lazarus, Jr.<br>Michael Schaap

## OFFICERS

| Edward C. Blum | Chairman of the Board |
| :--- | ---: |
| Walter Rothschild | President |
| Robert E. Blum | Vice-President-Secretary |
| Kenneth C. Richmond | Vice-President-Treasurer |
| Hugh Grant Straus | Vice-President |
| Sidney L. Solomon | Vice-President |
| Richard H. Brown | Vice-President |
| Mrs. Dorothy E. Swenson | Vice-President |
| Reuben W. Askanase | Vice-President |
| Rollin H. Steiger | Assistant Secretary |

## Abraham \& Straus inc.

To the Stockholders:
On behalf of the Board of Directors there is presented herewith the annual report of the operation of your Company for the fiscal year ended July 31, 1944.

Net sales for the year were the largest in the history of the Company and amounted to $\$ 34,927,193$, an increase of $\$ 3,769,717$ or $12.10 \%$ over those of the previous year.

Net profit as compared with that of the preceding fiscal year, was as follows:

|  | $\begin{aligned} & \text { Year ended July } 31 \\ & 1944 \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: |
| Net profit before Federal taxes on income.. | \$2,723,009 | \$2,57 | 76,351 |
| Provision for Federal taxes on income. | 1,770,000 |  | 90,000 |
| Net profit | \$ 953,009 | \$1,08 | 86,351 |
| Earnings per share of common stock | \$ 5.56 | \$ | 6.40 |
| Dividends paid per share of common stock.... | \$ 3.50 |  | 3.50 |

## FINANCIAL

Current assets of your Company at July 31, 1944 amounted to $\$ 10,015,888$, and current liabilities to $\$ 1,564,543$, a ratio of 6.40 to 1 compared to current assets of $\$ 9,991,657$ at July 31, 1943 and current liabilities of $\$ 1,285,004$, a ratio of 7.78 to 1 . Net working capital at July 31,1944 was $\$ 8,451,345$ compared to $\$ 8,706,653$ at the close of the preceding fiscal year. The Lifo method of evaluating inventories has been continued, as is more fully explained in Note 1 to the financial statements.

During the year, the outstanding bank loan was reduced by the payment of $\$ 400,000$, leaving a balance of $\$ 100,000$ which matures in 1945 . Since the close of the fiscal year, a further sinking fund payment of $\$ 150,000$ was made against the outstanding $3 \%$ Notes due 1950, after which there remains outstanding $\$ 1,800,000$ of such Notes.

## Employees' retirement plan

Your Company believing that a formal retirement plan is an important factor in the conduct of its business, adopted such a Retirement Plan. Details of the Plan were supplied at the special stockholders' meeting held in January, when it was approved by the stockholders. Formal approval was received from the Treasury Department on August 22, 1944, and the Plan is effective. There are various advantages which the Company expects will accrue through the adoption of the Plan, not the least of which is the maintenance of high employee morale by reason of a greater sense of security made possible under the Plan. A transfer from Earned Surplus to a Special Reserve Account, to cover past service benefits provided under the Plan, has been authorized and your attention is invited to Note 4 to the financial statements for further details.

## GROUP LIFE INSURANCE PLAN

A Group Life Insurance Plan has al so been put into effect under which in general every employee who has served the Company for five years and who earns less than $\$ 3,000$ per year, has $\$ 750$ of life insurance while in the Company's employ. The premium on this insurance coverage is paid entirely by the Company.

In order to provide relief to needy employees, where there is no other source from which such assistance could be expected, the A \& S Foundation was created. In addition the Foundation is enabled under its charter to make contributions for charitable, scientific and educational purposes.

## TELEVISION AND RADIO

Television and improved radio reception through frequency modulation will present unusual promotional opportunities for department stores. Your Company is aggressively exploring these possibilities through experiments being undertaken by Metropolitan Television, Inc. which operates Station WABF and which is jointly owned by your Company and by Bloomingdale Bros. Inc.

## OBSERVATIONS

In consequence of the wartime economy, difficulties have been experienced in the procurement of merchandise. Because of government demands, for example, the textile market has been particularly restricted. That the situation in many lines of merchandise may be eased with the achievement of final victory in Europe is seen in a recent statement by the War Production Board, which gave an indication of a possible relaxing of its controls at that time. Expectation that the present sales trend will continue is based on the large accumulated demands for articles which have not been available during the war, especially in home furnishings, and on the substantial increase in savings noted during the past few years. Changing conditions necessarily require careful inventory analysis, and a conservative policy has been adopted in placing future orders so that the Company should be in position to take full advantage of market conditions. The nature of our business is such that it will not face the reconversion problem that will confront many industries. Furthermore, our business area has not had an abnormal temporary increase in population due to war production, thus eliminating a special problem which will face many retail businesses. The transition from a war economy when it comes, nevertheless, will present many problems and careful plans are being made to meet them and to provide for the Company's continued progress.

The personnel problems of retailing have increased with the continuation of the war. Any improvement in this direction presumably will depend upon the progress of the war. Meanwhile, we are endeavoring to maintain adequate customer service. While our experienced organization has been depleted through enlistment and induction of 973 of our employees in the Armed Forces, we are glad to report that our present organization reflects the same spirit which has marked our employee relations for many years.

We record with sorrow the death of Mr. Edward J. Frost, a member of our Board of Directors.

Yours very truly,
WALTER ROTHSCHILD
President

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  |
| :--- |
|  |
| Net Sales (including sales of leased departments) |
| Cost of Goods Sold and Expenses, exclusive of items listed below <br> (See Note 1) |
|  |

* Loss


# Abraham 

## ASSETS

## Current Assets:

Cash on demand deposit and on hand
United States Government securities, at cost $\qquad$
Customers' accounts receivable:
Regular retail, less reserves of $\$ 50,500$ at July 31, 1944, and $\$ 46,100$ at July 31, 1943
Instalment, less reserves of $\$ 78,000$ at July 31,1944 , and $\$ 78,500$ at July 31, 1943
Merchandise inventories on hand and in transit (See Note 1)
Sundry debtors

## Other Assets:

Real estate not used in operations-Land and buildings, at cost less depreciation of $\$ 132,432$ at July 31,1944 and $\$ 117,039$ at July 31, 1943
Miscellaneous investments, advances and deposits-joint merchandising and service organizations ( $\$ 544,800$ at July 31, 1944) and others-at cost $\qquad$

Fixed Assets:
Buildings and building improvements on leased land, at cost, less write-down on January 31, 1933 of $\$ 1,259,668$ to replacement cost at that date, and less depreciation of $\$ 3,014,656$ at July 31, 1944 and $\$ 2,833,671$ at July 31,1943
Store fixtures and equipment, at cost, less depreciation of $\$ 406,855$ at July 31, 1944, and $\$ 343,378$ at July 31, 1943

## Deferred Charces:

## Supplies

| $\$$ | 125,272 |
| ---: | ---: |
| 223,716 |  |
|  | 81,879 |
| $\$$ | 430,867 |
| $\$$ | 1 |
| $\$ 15,729,244$ |  |

\$ 126,343
Prepaid insurance, taxes, etc.
Unamortized expenses incurred in leasing premises to F. W. Woolworth Co.

Goobwill-at nominal amount
192,969

85,478

| $\$$ | 404,790 |
| :--- | ---: |
| $\$$ | 1 |
| $\$ 15,661,384$ |  |

\$ 711,080
\$ 726,472

| $\$ 1,853,277$ | $\$ 1,783,673$ |
| ---: | ---: |
| $2,200,156$ | $2,502,298$ |
|  |  |
| $1,311,293$ | $1,279,560$ |
|  |  |
| 776,020 | 792,905 |
| $3,663,625$ | $3,480,238$ |
| 211,517 | 152,983 |
| $\$ 10,015,888$ | $\$ 9,991,657$ |


| $\$ 3,423,716$ | $\$ 3,676,372$ |
| ---: | ---: |
|  | 591,268 |
| $\$ 4,014,984$ | $\$ 4,293,985$ |

July 31,
1944

July 31, 1943

1,783,673
2,502,298
\$10,015,888
\$ 9,991,657

556,424
\$ 1,267,504
244,479
\$ 970,951
\$ 4,293,985

## Straus inc.

rporation)
LANCE SHEET

|  | July 31, 1944 | $\begin{gathered} \text { July } 31, \\ 1943 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Note payable to bank, 2\%, due March 30, 1945 | \$ 100,000 |  |
| Accounts payable -trade | 746,421 | 602,963 |
| Accrued liabilities: |  |  |
| Salaries and wages | 119,112 | 119,970 |
| Federal taxes on income (See Note 1), less United States Treasury Savings Notes of $\$ 1,516,700$ at July 31, 1944 and $\$ 1,005,400$ at July 31, 1943 | 53,300 | 162,927 |
| Other taxes | 311,081 | 189,564 |
| Miscellaneous | 129,109 | 84,496 |
| Sundry creditors | 105,520 | 125,084 |
|  | \$ 1,564,543 | \$ 1,285,004 |
| Long-Term Debt: |  |  |
| Notes payable to bank, 2\%, due March 30, 1945 | \$ | \& 500,000 |
| Fifteen-year 3\% notes, due October 1, 1950 (annual sinking fund requirements have been satisfied to August 15, 1946 at which date, and annually thereafter, payment of $\$ 150,000$ is required) | 1,950,000 | 1,950,000 |
|  | \$ 1,950,000 | \$ 2,450,000 |
| Reserves: |  |  |
| For possible additional assessments of taxes.. | \$ 131,754 | \$ 110,340 |
| For past service retirement benefits under retirement plan (See Note 4) $\qquad$ |  |  |
|  | 475,291 |  |
|  | \$ 607,045 | \$ 110,340 |
| Capital Stock and Surplus: |  |  |
| Capital stock: |  |  |
| Preferred, $43 / 4 \%$ cumulative, par value $\$ 100$ a share, maximum redemption price $\$ 104.50$ per share at July 31, 1944 (See Note 2) : |  |  |
| shares by repurchase and amendment of certificate of incorporation $\qquad$ | \$ 2,000,000 | \$ 2,000,000 |
| Less repurchased, 1,000 shares | 100,000 | 100,000 |
| Outstanding, 19,000 shares | \$ 1,900,000 | \$ 1,900,000 |
| Common: |  |  |
| Issued and outstanding, 155,155 shares | 1,405,325 | 1,405,325 |
| Earned surplus (See Note 3) | 8,302,331 | 8,510,715 |
|  | \$11,607,656 | \$11,816,040 |
|  | \$15,729,244 | \$15,661,384 |

## Abraham \& Straus inc.

## COMPARATIVE EARNED SURPLUS

|  | Year ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { July } 31, \\ 1944 \end{gathered}$ | $\begin{gathered} \text { July } 31, \\ 1943 \\ \hline \end{gathered}$ |
| Balance, beginning of period | \$8,510,715 | \$8,043,133 |
| Add: |  |  |
| Net profit (See Note 1) | \$ 953,009 | \$1,086,351 |
| Discount (net) on repurchase of $43 / 4 \%$ preferred stock (premiums paid in prior years have been deducted from earned surplus and exceed this amount) $\qquad$ | $\cdots$ | 16,898 |
|  | \$ 953,009 | \$1,103,249 |
|  | \$9,463,724 | \$9,146,382 |
| Deduct: |  |  |
| Dividends on: |  |  |
| $43 / 4 \%$ preferred stock-quarterly dividends of \$1.1875 | \$ 90,250 | \$ 92,625 |
| Common stock - $\$ 3.50$ in each year | 543,042 | 543,042 |
|  | \$ 633,292 | \$ 635,667 |
| Provision for past service retirement benefits under retirement plan (See Note 4) $\qquad$ | 528,101 |  |
|  | \$1,161,393 | \$ 635,667 |
| Balange, end of period (See Note 3) | \$8,302,331 | \$8,510,715 |

## Abraham \& Straus inc.

## NOTES TO FINANCIAL STATEMENTS

(1) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of determining inventory cost, based upon an index of retail price changes, was adopted in the preparation of the report for that year. The Lifo method was continued for the period of six months, ended July 31, 1942 and for the two years ended July 31, 1944. The effect upon the net profit for the past three and one-half years has been as follows:

|  | Total | Year ended |  | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { July } 31, \\ 1942, \\ \hline \end{gathered}$ | Year ended January 31, 1942 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { July 31, } \\ 1944 \\ \hline \end{gathered}$ | $\begin{gathered} \text { July } 31, \\ 1943 \\ \hline \end{gathered}$ |  |  |
| Reduction of merchandise inventories with an approximately corresponding reduction of net profit per |  |  |  |  |  |
| books before provision for federal taxes on income. | \$613,914 | \$115,428 | \$33,893 | \$100,237 | \$364,356 |
| Reduction in provision for federal taxes on income $\qquad$ | 471,550 | 98,000 | 27,450 | 81,100 | 265,000 |
| Reduction in net profit after federal taxes on income | \$142,364 | \$ 17,428 | \$ 6,443 | \$ 19,137 | \$ 99,356 |

The use of the Lifo method based upon an index of retail price changes is subject to the approval of the taxing authorities. If the use of this method is not ultimately approved, the taxable income would be increased by approximately the aforementioned reduction of merchandise inventories ( $\$ 613,914$ in the three and one-half years to which it has been applied) and the federal taxes on income payable would be increased to the extent of the aforementioned reduction in taxes ( $\$ 471,550$ in the three and one-half years to which it has been applied).

A comparison of the net profit for the several periods on the Lifo basis and on the basis formerly employed (first-in first-out-Fifo) is as follows:

|  | Year ended |  | Sux months <br> ended <br> July 31, <br> 1942 |  |
| :---: | :---: | :---: | :---: | :---: |

(2) On or before June 1st of each year, the Corporation is required to expend for the repurchase of preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends for the preceding fiscal year. The repurchases to July 31,1944 exceeded by $\$ 291,338$ the requirements to and including June 1, 1944.
(3) Of earned surplus, $\$ 3,679,438$ at July 31,1944 , and $\$ 3,769,688$ at July 31 , 1943 were not available for payment of common stock dividends under terms of the indenture covering the fifteen-year notes.
(4) In January, 1944, the Corporation adopted a retirement plan for the benefit of employees involving an annual cost of approximately $\$ 90,000$. During the year ended July 31, 1944 there has been charged to profit and loss the amount paid in January, 1944 ( $\$ 87,829$ ) and an accrual of one-half of the estimated amount due in January, 1945 ( $\$ 47,710$ ). In order to establish the plan, a reserve of $\$ 528,101$ has been provided from earned surplus to cover the past service benefits of the initial group under the plan. Of this amount, one-tenth ( $\$ 52,810$ ) was paid during the year and has been charged to the reserve. This amount, however, is allowable as a deduction from income subject to federal taxes, and, accordingly, the provision for federal taxes is reduced thereby by approximately $\$ 45,000$.

# TOUCHE, NIVEN \& CO. CERTIFIED PUBLIC ACCOUNTANTS EIGHTY MAIDEN LANE NEW YORK 

October 13, 1944

To the Board of Directors of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of July 31, 1944, and the statements of profit and loss and surplus for the year then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at July 31, 1944, and the results of its operations for the year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Touche, Niven \& Co.



 Hicm, ink 0,2020


0





 A.

 .



क) $\frac{1}{2}$ xarir , mavor

# Abraham \& Straus inc. <br> BROOKLYN, NEW YORK 

REPORT

FOR THE FISCAL YEAR
ENDED AUGUST 4, 1945

## BOARD OF DIRECTORS

Edward C. Blum<br>Walter Rothschild<br>Robert E. Blum<br>Hugh Grant Straus<br>Fred Lazarus, Jr.<br>Philip A. Benson

## OFFICERS

Edward C. Blum .Chairman of the BoardWalter RothschildPresident
Robert E. Blum Vice-President-Secretary
Kenneth C. Richmond .Vice-President-Treasurer
Hugh Grant Straus .Vice-President
Sidney L. Solomon .Vice-President
Richard H. Brown .Vice-President
Mrs. Dorothy E. Swenson ..... Vice-President
Rollin H. Steiger Assistant Secretary

## Abraham \& Straus inc.

To the Stockholders:
On behalf of the Board of Directors there is presented herewith the annual report of the operations of your Company for the fiscal year ended August 4, 1945.

Net sales reached a new high, totalling $\$ 40,476,198$, an increase of $\$ 5,549,005$, or $15.89 \%$. During the year the Company adopted the so-called $4-5-4$ weekly period calendar so that the fiscal year ended August 4, 1945, included three extra selling days.

Net profit as compared with that of the preceding fiscal year, was as follows:
Year Ended

|  | $\underset{1945}{\text { August } 4,}$ | $\begin{gathered} \text { July } 31 \text {, } \\ 1944 \end{gathered}$ |
| :---: | :---: | :---: |
| Net profit before Federal taxes on income......... | \$4,472,674 | \$2,723,009 |
| Provision for Federal taxes on income ............... | 3,110,000 | 1,770,000 |
| Net profit ....................................................... | \$1,362,674 | \$ 953,009 |
| Earnings per share of common stock................. | \$ 8.20 | \$ 5.56 |
| Dividends paid per share of common stock......... | \$ 3.50 | \$ 3.50 |

While a new record was established for sales, net profit after taxes for the year, although above those for any year since 1930, was considerably lower than the peak net earnings of $\$ 1,557,424$ for the year ended January 31, 1929.

Current assets of your Company at August 4, 1945 amounted to $\$ 10,908,840$, and current liabilities to $\$ 2,011,655$, a ratio of 5.4 to 1 . Net working capital at August 4,1945 was $\$ 8,897,185$ compared to $\$ 8,319,591$ at the close of the preceding fiscal year. The Lifo method of evaluating inventories has been continued, as is more fully explained in Note 1 to the financial statements.

During the year $\$ 200,000$ principal amount of outstanding $3 \%$ Notes were redeemed at a premium of $1 \%$. Since the close of the fiscal year, an additional $\$ 150,000$ principal amount were redeemed without premium, after which there remains outstanding $\$ 1,450,000$ of such Notes. There are no bank loans outstanding.

Your Company looks to the future with confidence, as is evident from the recently announced building program. Shortly after the first of the year, construction will be started on a new eight story building which will replace a major portion of the present Central Building. The architectural lines, equipment and facilities of the new building will be in harmony with the East Building which was erected in 1929. The construction and fixturing program will involve an expenditure of about $\$ 4,000,000$ and will increase present selling area by about $21 \%$. In addition, improved facilities for the receipt, marking and movement of merchandise will be provided.

We believe that business will continue at an accelerated tempo. Many items which have been scarce for some time are beginning to find their way back into the market. Our present inventory is being carefully screened in order to eliminate any sub-standard merchandise so that we enter the post war era with clean stocks and the best assortments possible. Our progressive building and merchandising plans should insure the continuation of our business along sound economic lines.

Wartime conditions have presented many personnel problems. We record with appreciation the splendid effort made by our organization to maintain the standards of service which have been established for many years. We look forward to the return of many employees from the armed forces and it is believed that our organization will be strengthened by the return of these qualified and experienced employees.

During the year Mr. Philip A. Benson, President of the Dime Savings Bank of Brooklyn, was elected a member of the Board of Directors. We record with regret the death of Mr. Lawrence Abraham, an officer and director of the Company for many years, who resigned in 1933 for reasons of ill health.

A grateful nation rejoices in the victory which is ours and we pause to pay tribute to the armed forces which have made this possible. We pay particular tribute to the 1087 A\&S employees who served their country and revere the memory of the 19 employees who made the supreme sacrifice.

> Yours very truly,

WALTER ROTHSCHILD
President

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  | Year ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { August 4, } \\ 1945 \\ (521 / 2 \text { weeks }) \\ \hline \end{gathered}$ | July 31, |
| Net Sales (including sales of leased departments) ............................. | \$40,476,198 | \$34,927,193 |
| Cost of Goods Sold and Expenses, exclusive of items listed below (See Note 1) $\qquad$ | 35,322,495 | 31,531,244 |
|  | \$ 5,153,703 | \$ 3,395,949 |
| Deduct: |  |  |
| Depreciation | \$ 331,059 | \$ 326,562 |
| Maintenance and repairs | 380,390 | 278,276 |
| Interest on indebtedness, amortization of debt discount, etc.............. | 57,290 | 70,337 |
|  | \$ 768,739 | \$ 675,175 |
|  | \$ 4,384,964 | \$ 2,720,774 |
| Other Income-net: |  |  |
| Interest and dividends earned on securities, etc. | \$ 44,537 | \$ 35,001 |
| Refund of prior years' real estate taxes .......................................... | 70,140 |  |
|  | \$ 114,677 | \$ 35,001 |
| Less losses from property rented to others after deducting depreciation $\qquad$ | 26,967 | 32,766 |
|  | \$ 87,710 | \$ 2,235 |
| Profit, before federal taxes on income ............................................... | \$ 4,472,674 | \$ 2,723,009 |
| Provision for Federal Taxes on Ingome .......................................... | 3,110,000 | 1,770,000 |
| Net Profit (See Note 1) ..... | \$ 1,362,674 | \$ 953,009 |

## ABRAHAM

 (A New YoCOMPARATIVE

|  | August 4, 1945 | July 31, 1944 |
| :---: | :---: | :---: |
| Current Assets: |  |  |
| Cash on demand deposit and on hand | \$ 1,633,409 | \$ 1,853,277 |
| United States Government securities, at cost | 2,000,000 | 2,200,156 |
| Customers' accounts receivable: |  |  |
| Regular retail, less reserves of $\$ 57,000$ at August 4, 1945 and $\$ 50,500$ at July 31, 1944. | 1,562,947 | 1,311,293 |
| Instalment, less reserves of $\$ 85,000$ at August 4, 1945 and $\$ 78,000$ <br> at July 31, 1944 $\qquad$ | 830,604 | 776,020 |
| Merchandise inventories on hand and in transit (See Note 1)........... | 4,688,442 | 3,663,625 |
| Sundry debtors ............................................................................. | 193,438 | 211,517 |
|  | $\overline{\$ 10,908,840}$ | \$10,015,888 |
| Other Assets: |  |  |
| Real estate not used in operations-land and buildings, at cost less depreciation of $\$ 148,021$ at August 4, 1945 and $\$ 132,432$ at July 31, 1944 $\qquad$ | \$ 695,491 | \$ 711,080 |
| Miscellaneous investments, advances and deposits-joint merchandising and service organizations ( $\$ 160,700$ at August 4, 1945 and $\$ 544,800$ at July 31, 1944) and others-at cost. | 172,732 | 556,424 |
| Claimed overpayment of federal taxes on income (See Note 1)......... | 374,765 |  |
|  | \$ 1,242,988 | \$ 1,267,504 |
| Fixed Assets: |  |  |
| Buildings and building improvements on leased land, at cost, less write-down on January 31,1933 of $\$ 1,259,668$ to replacement cost at that date and less depreciation of $\$ 3,269,988$ at August 4, 1945 and $\$ 3,014,656$ at July 31, 1944. $\qquad$ \$ 3,169,379 <br> \$ 3,423,716 |  |  |
| Store fixtures and equipment, at cost, less depreciation of $\$ 440,890$ at August 4, 1945 and $\$ 406,855$ at July 31, 1944 | 567,868 | 591,268 |
| Preliminary costs of new construction............................................... | 42,506 |  |
|  | \$3,779,753 | \$4,014,984 |
| Deferred Charges: |  |  |
| Supplies | \$ 116,940 | \$ 125,272 |
| Prepaid insurance, taxes, etc. ........................................................ | 218,011 | 223,716 |
| Unamortized expenses incurred in leasing premises to F. W. Woolworth Co. $\qquad$ | 78,234 | 81,879 |
|  | \$ 413,185 | \$ 430,867 |
| Goodwill-at nominal amount | \$ | \$ 1 |
|  | $\stackrel{\text { \$16,344,767 }}{\underline{-}}$ | $\stackrel{\text { \$15,729,244 }}{\underline{-}}$ |

## Straus inc.

## rporation)

## LANCE SHEET

## LIABILITIES

| tir | August 4, | $\begin{aligned} & \text { July 31, } \\ & 1944 \end{aligned}$ |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Notes payable to bank, $2 \%$ | \$ | \$ 100,000 |
| Accounts payable -trade ... | 731,558 | 746,421 |
| Accrued liabilities: |  |  |
| Salaries and wages | 143,344 | 119,112 |
| Federal taxes on income (See Note 1) : <br> Current year, less United States Treasury Savings Notes of $\$ 2,335,855$ at August 4, 1945 and $\$ 1,516,700$ at July 31, 1944 | 282,039 | 53,300 |
| Possible additional assessments for prior years ........................ | 173,497 | 131,754 |
| Other taxes | 448,888 | 311,081 |
| Miscellaneous | 65,750 | 129,109 |
| Sundry creditors | 166,579 | 105,520 |
|  | \$ 2,011,655 | \$ 1,696,297 |
|  |  |  |
| Long-Term Debt-fifteen-year 3\% notes, due October 1, 1950 (sinking fund requirements $\$ 100,000$ on August 15, 1948 and $\$ 150,000$ on |  |  |
| August 15, 1949) .............................................................................. | \$ 1,600,000 | \$ 1,950,000 |
| Reserve for Past Service Retirement Benefits Under Retirement |  |  |
| Plan | \$ 396,076 | \$ 475,291 |
| Capital Stock and Surplus: |  |  |
| Capital stock: |  |  |
| Preferred, $43 / 4 \%$ cumulative, par value $\$ 100$ a share, maximum redemption price $\$ 104.00$ per share at August 4, 1945 (See Note 2) : |  |  |
| Authorized and issued, 20,000 shares reduced from 25,000 shares by repurchase and amendment of certificate of incorporation | \$ 2,000,000 | \$ 2,000,000 |
| Less repurchased, 1,000 shares | 100,000 | 100,000 |
| Outstanding, 19,000 shares | \$ 1,900,000 | \$ 1,900,000 |
| Common: |  |  |
| Authorized, 250,000 shares of no par value |  |  |
| Earned surplus (See Note 3) ................................................................. | 9,031,711 | 8,302,331 |
|  | \$12,337,036 | \$11,607,656 |
|  | \$16,344,767 | \$15,729,244 |

## Abraham \& Straus inc.

## COMPARATIVE EARNED SURPLUS

|  | Year ended |  |
| :---: | :---: | :---: |
| ol | $\begin{gathered} \text { August 4, } \\ 1945 \\ (521 / 2 \text { weeks }) \\ \hline \end{gathered}$ | July 31, 1944 |
| Balance, beginning of period | \$8,302,331 | \$8,510,715 |
| AdD: |  |  |
| Add Net Profit (See Note 1) | 1,362,674 | 953,009 |
|  | \$9,665,005 | \$9,463,724 |
| Deduct: |  |  |
| Dividends on: |  |  |
| $43 / 4 \%$ preferred stock-quarterly dividend of \$1.1875 ................... | \$ 90,250 | \$ 90,250 |
| Common stock- $\$ 3.50$ in each year ............................................. | 543,044 | 543,042 |
| Provision for past service retirement benefits under retirement plan | \$ 633,294 | \$ 633,292 |
|  |  | 528,101 |
|  | \$ 633,294 | \$1,161,393 |
| Balance, end of period (See Note 3) ................................................... | \$9,031,711 | \$8,302,331 |

## Abraham \& Strausinc.

## NOTES TO FINANCIAL STATEMENTS

(1) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of determining inventory cost based upon an index of retail price changes, was adopted in the preparation of the report for that year. The Lifo method was continued for the period of six months ended July 31, 1942 and for the three years and four days ended August 4, 1945. The effect upon the net profit for the past four and one-half years and four days has been as follows:

|  | Total | $\begin{gathered} \text { Year ended } \\ \text { August } 4, \\ 1945 \\ (521 / 2 \text { weeks }) \end{gathered}$ | $\begin{aligned} & \text { Year ended } \\ & \text { July } 31 \\ & 1944 \end{aligned}$ | Two years and six months ended Jul 31, 1943 |
| :---: | :---: | :---: | :---: | :---: |
| Reduction of merchandise inventories with an approximately corresponding reduction of net profit per books before provision for federal taxes on income.. $\qquad$ | \$669,443 | \$ 55,529 | \$115,428 | \$498,486 |
| Reduction in provision for federal taxes on income $\qquad$ | 511,550 | 40,000 | 98,000 | 373,550 |
| Reduction in net profit after federal taxes on income $\qquad$ | \$157,893 | \$ 15,529 | \$ 17,428 | \$124,936 |

Field agents of the Bureau of Internal Revenue have examined the income and excess profits tax returns for the two years ended January 31, 1943, and have disallowed the use of the Lifo method. A partial payment of the additional assessments resulting therefrom, in the amount of $\$ 374,765$ (including interest of $\$ 49,765$ ), has been made. The Corporation is of the opinion that the disallowance of the use of the Lifo method is not in accordance with the provisions of the Internal Revenue Code, and accordingly is carrying the amount paid as a claim receivable pending the determination of a test case before the Treasury Department. The increase in inventories, if the use of the Lifo method were ultimately disallowed, would exceed the amount carried as a claim. If the use of this method is not ultimately approved, the taxable income would be increased by the aforementioned reduction of merchandise inventories ( $\$ 669,443$ in the four and one-half years and four days to which it has been applied) and the federal taxes on income payable would be increased in the amount of $\$ 186,550$ ( $\$ 511,550$ for the four and one-half years and four days to which it has been applied, less the payment made of $\$ 325,000$ ).

A comparison of the net profit for the fiscal years ended August 4, 1945 and July 31, 1944 on the Lifo basis and on the basis formerly employed (first-in first-out-Fifo) is as follows:

|  | Year ended August 4, 1945 <br> ( $52^{1 / 2}$ weeks) | $\begin{gathered} \text { Year ended } \\ \text { July } 31, \\ 1944 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Lifo basis: |  |  |
| Profit before provision for federal taxes on income ........... | \$4,472,674 | \$2,723,009 |
| Provision for federal taxes on income ................................ | 3,110,000 | 1,770,000 |
| Net profit ....................................................................... | \$1,362,674 | \$ 953,009 |
| Fifo basis, formerly employed: |  |  |
| Profit before provision for federal taxes on income ............. | \$4,528,203 | \$2,838,437 |
| Provision for federal taxes on income | 3,150,000 | 1,868,000 |
| Net profit ....................................................................... | \$1,378,203 | \$ 970,437 |

(2) On or before June lst of each year, the Corporation is required to expend for the repurchase of preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends for the preceding fiscal year. The repurchases to August 4, 1945 exceeded by $\$ 248,716$ the requirements to and including June 1, 1945.
(3) Of earned surplus, $\$ 3,589,188$ at August 4,1945 and $\$ 3,679,438$ at July 31, 1944 were not available for payment of common stock dividends under terms of the indenture covering the fifteen-year notes.
(4) The Board of Directors has authorized the construction of a new building to replace a major portion of the present Central Building, which it is estimated, with fixtures, will cost about $\$ 4,000,000$.

# TOUCHE, NIVEN \& CO. CERTIFIED PUBLIC ACCOUNTANTS <br> EIGHTY MAIDEN LANE NEW YORK 

To the Board of Directors of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of August 4,1945 , and the statements of profit and loss and surplus for the year ( $521 / 2$ weeks) then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at August 4, 1945, and the results of its operations for the year ( $521 / 2$ weeks), in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Touche, Niven \& Co.





```
                                    #goy wan
```

aner $\beta$ isdoto0









$\qquad$




rriog Huibsosy sit to tudt ifive Inathismog
60. 2 हank , misuoT

$$
\frac{80}{1-4 m=8}
$$

## Abraham \& Straus inc.

BROOKLYN, NEW YORK

REPORT

FOR THE FISCAL YEAR
ENDED AUGUST 3, 1946

## BOARD OF DIRECTORS

Edward C. Blum<br>Walter Rothschild<br>Robert E. Blum<br>Hugh Grant Straus<br>Fred Lazarus, Jr.<br>Philip A. Benson<br>Bernard D. Lang

## OFFICERS

Edward C. Blum Chairman of the Board
Walter Rothschild ..... President
Robert E. Blum Vice-President-Secretary
Kenneth C. Richmond. Vice-President-Treasurer
Sidney L. Solomon ..... Vice-President
Richard H. Brown Vice-President
Rollin H. Steiger Assistant Secretary

## Abraham \& Straus inc.

To the Stockholders:

On behalf of the Board of Directors, there is presented herewith the annual report of the operations of your Company for the fiscal year ended August 3, 1946.

Net sales for the year reached a new high of $\$ 48,615,893$, an increase of $\$ 8,139,695$, or $20.1 \%$. This record was attained under considerable handicap due to our building program which resulted in temporarily reduced selling areas and customer inconvenience.

Net profit as compared with that of the preceding fiscal year, was as follows:

|  | Fiscal Year Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { August } 3 \text {, } \\ 1946 \end{gathered}$ | $\begin{gathered} \text { August } 4, \\ 1945 \end{gathered}$ |
| Profit before Federal taxes on income... | \$4,199,618 | \$4,472,674 |
| Provision for Federal taxes on income... | 2,155,000 | 3,110,000 |
| Net profit. | \$2,044,618 | \$1,362,674 |
| Earnings per share of common stock................. | \$ 12.21 | \$ 8.20 |
| Dividends paid per share of common stock | \$ 4.50 | \$ 3.50 |

Current assets of your Company at August 3, 1946 amounted to $\$ 12,398,342$, and current liabilities to $\$ 2,291,256$, a ratio of 5.41 to 1 . Net working capital at August 3,1946 was $\$ 10,107,086$ compared to $\$ 8,897,185$ at the close of the preceding fiscal year. The Lifo method of evaluating inventories has been continued, as is more fully explained in Note 1 to the financial statements.

The building program announced last year is well under way, embracing the replacement of a portion of the Central Building by an eight-story and two basement building, and the construction of a service tower to provide adequate transportation facilities for merchandise. It is expected that several floors will be available for selling during the 1946 fall season. Upon completion, the store's selling area will be increased by about $18 \%$ over the space available prior to the initiation of the building program. To assist in financing the new construction, your company sold 30,000 shares of a new issue of $41 / 4 \%$ preferred stock to Federated Department Stores, Inc. at par ( $\$ 100$ per share) plus accrued dividends. The general terms of this issue parallel those of the outstanding $43 / 4 \%$ preferred stock.

Production of consumer goods has improved, but deliveries have been below expectation, particularly in the appliance and heavy goods industries. It is expected that accelerated deliveries during next year will more nearly meet customer demands. Soft line deliveries are increasing and, in our enlarged building, specialized departments are planned intended to assure continuance of increasing volume attained in recent years. A careful analysis has been made of our inventories and markdowns have been taken directed toward eliminating merchandise which has not measured up to prewar standards. Orders are now being placed on a more selective basis so that our offerings can face the customer challenge for better quality. Our buying organization is alert for new technological developments, particularly by those manufacturers who have converted war industries to new consumer lines.

During the year, all of the outstanding Fifteen-Year 3\% Notes due October 1, 1950 in the face amount of $\$ 1,600,000$ were redeemed. This was the residue of the refunding of an issue of debenture notes sold in 1928 at the time of the construction of the East Building. To provide for future working capital, expanding receivables and inventories, a bank credit call agreement was executed at favorable interest rates, effective September 1, 1946, under which borrowings may be made in amounts not to exceed $\$ 5,000,000$ at any time to September 1, 1956, by which date all borrowings must be repaid.

During the year, Mr. Bernard D. Lang, a member of the firm of Proskauer, Rose, Goetz \& Mendelsohn, counsel to your Company, was elected to the Board of Directors.

We have been privileged to welcome back 243 employees from military service. Their presence has strengthened our organization. Management wishes to record its appreciation for the loyal support evidenced by the employees during the past year.

Yours very truly,
WALTER ROTHSCHILD

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  | Annual periods ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { August } 3, \\ 1946 \end{gathered}$ | $\begin{gathered} \text { August 4, } \\ 1945 \end{gathered}$ |
| Net Sales (including sales of leased departments) | \$48,615,893 | \$40,476,198 |
| Cost of Goods Sold (See Note 1) and Expenses, exclusive of items listed below $\qquad$ | 43,729,043 | 35,322,495 |
|  | \$ 4,886,850 | \$ 5,153,703 |
| Deduct: |  |  |
| Depreciation and amortization | \$ 307,927 | \$ 331,059 |
| Maintenance and repairs | 339,293 | 380.390 |
| Interest on indebtedness, debt retirement premium, etc. | 57,596 | 57,290 |
|  | \$ 704,816 | \$ 768,739 |
|  | \$ 4,182,034 | \$ 4,384,964 |
| Other Income-net: |  |  |
| Interest on securities, etc. | \$ 41,377 | \$ 44,537 |
| Refund of prior years' real estate taxes .... |  | 70,140 |
| Loss from property rented to others, after deducting depreciation..... | 23,793* | 26,967* |
|  | \$ 17,584 | \$ 87,710 |
| Profit Before Federal Taxes on Income | \$ 4,199,618 | \$ 4,472,674 |
| Provision for Federal taxes on Income. | 2,155,000 | 3,110,000 |
| Net Profit (See Note 1) .- | \$ 2,044,618 | \$ 1,362,674 |

[^0]
## ASSETS

Current Assets:
Cash on demand deposit and on hand
United States Government securities at cost
Customers' accounts receivable:
Regular retail, less reserves of $\$ 97,500$ at August 3, 1946 and $\$ 57,000$ at August 4, 1945
Instalment, less reserves of $\$ 98,000$ at August 3, 1946 and $\$ 85,000$ at August 4, 1945
Merchandise inventories on hand and in transit (See Note 1)........
Sundry debtors

## Other Assets:

Real estate not used in operations-land and buildings, at cost less depreciation of $\$ 163,364$ at August 3, 1946 and $\$ 148,021$ at August 4, 1945
Claimed overpayment of federal taxes on income (See Note 1)
Investments in joint merchandising and service organizations and miscellaneous other assets.

Fixed Assets:
Buildings and building improvements on leased land at cost less write-down on January 31, 1933 of $\$ 1,259,668$ to replacement cost at that date and less depreciation of $\$ 2,826,012$ at August 3,1946 and $\$ 3,269,988$ at August 4, 1945
Store fixtures and equipment at cost less depreciation of $\$ 464,901$ at August 3,1946 and $\$ 440,890$ at August 4, 1945
Construction in progress

## Deferred Charges:

Supplies $\qquad$
Prepaid insurance, taxes, etc.
Unamortized expenses incurred in leasing premises to F. W. Woolworth Co.

Goodwill-at nominal amount

| $\begin{gathered} \text { August } 3, \\ 1946 \end{gathered}$ | $\begin{gathered} \text { August } 4, \\ 1945 \end{gathered}$ |
| :---: | :---: |
| \$ 922,163 | \$ 1,633,409 |
| 2,000,000 | 2,000,000 |
| 2,534,439 | 1,562,947 |
| 1,028,934 | 830,604 |
| 5,666,666 | 4,688,442 |
| 246,140 | 193,438 |
| \$12,398,342 | \$10,908,840 |


| $\$$ | 680,147 | \$ |
| ---: | ---: | ---: |
| 542,463 |  | 374,491 |
|  |  |  |
| 109,255 |  | 172,732 |
| $\$ 1,331,865$ | $\$ 1,242,988$ |  |

\$ 2,943,076
\$ 3,169,379
567,868
42,506
\$ 3,779,753

| \$ | 129,026 | \$ | 116,940 |
| :---: | :---: | :---: | :---: |
|  | 188,419 |  | 218,011 |
|  | 74,646 |  | 78,234 |
| \$ | 392,091 | \$ | 413,185 |
| \$ | 1 | \$ | 1 |
| \$19,167,519 |  |  | 6,344,767 |

## Straus inc.

poration)

## LANCE SHEET

## LIABILITIES

August 3,

1946 | August 4, |
| :---: |
| 1945 |

## Current Liabilities:

Accounts payable-trade

| $\$ 909,756$ | $\$$ | 731,558 |
| ---: | ---: | ---: |
| 187,456 |  | 143,344 |
|  |  |  |
|  |  |  |
|  |  | 282,039 |
| 257,690 |  | 173,497 |
| 293,812 |  | 384,170 |
| 43,401 |  | 65,750 |
| 599,141 |  | 231,297 |
| $\$ 2,291,256$ |  | $\$ 2,011,655$ |

\$
\$ 1,600,000

Reserve for Past Service Retirement Benefits Under Retirement
Plan $\qquad$ \$ 343,266
\$ 396,076

Capital Stock and Surplus:
Capital stock:
Preferred, cumulative, par value $\$ 100$ (See Note 2):
$43 / 4 \%$, authorized and issued, 19,000 shares at August 3, 1946
and 20,000 shares at August 4, 1945
$\$ 1,900,000$
$\$ 2,000,000$
Less repurchased 1,000 shares
Outstanding, 19,000 shares
$41 / 4 \%$, authorized, issued and outstanding, 30,000 shares. $\qquad$

$$
\$ 1,900,000 \quad \$ 1,900,000
$$

$$
3,000,000
$$

## Common:

Authorized, 250,000 shares of no par value issued and outstanding, 155,155 shares.

| 1,405,325 | 1,405,325 |
| :---: | :---: |
| 10,227,672 | 9,031,711 |
| \$16,532,997 | \$12,337,036 |
| \$19,167,519 | \$16,344,767 |

Earned surplus

## Abraham \& Strausinc.

## COMPARATIVE EARNED SURPLUS

|  | Annual periods ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { August } 3 \text {, } \\ 1946 \end{gathered}$ | $\begin{gathered} \text { August 4, } \\ 1945 \end{gathered}$ |
| Balance, beginning of period | \$ 9,031,711 | \$ 8,302,331 |
| Add Net Profit (See Note 1) | 2,044,618 | 1,362,674 |
|  | \$11,076,329 | \$ 9,665,005 |
| Deduct: |  |  |
| Dividends on: |  |  |
| $43 / 4 \%$ preferred stock-quarterly dividends of \$1.1875 each | \$ 90,250 | \$ 90,250 |
| 41/4\% preferred stock-two quarterly dividends of \$1.0625 each..... | 60,208 |  |
| Common stock- \$4.50 and $\$ 3.50$ per share, respectively............. | 698,199 | 543,044 |
|  | \$ 848,657 | \$ 633,294 |
| Balance, end of period | \$10,227,672 | \$ 9,031,711 |

## Abraham \& Straus inc.

## NOTES TO FINANCIAL STATEMENTS

(1) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of determining inventory cost based upon an index of retail price changes, was adopted in the preparation of the report for that year. This method has been continued for subsequent periods. The effect upon the net profit has been as follows:

|  |  | Annual pe | s ended | Three and one-half years ended |
| :---: | :---: | :---: | :---: | :---: |
|  | Total | August 3, 1946 | August 4, 1945 | July 31, 1944 |
| Reduction of merchandise inventories with an approximately cor- |  |  |  |  |
| tories with an approximately corresponding reduction of profit |  |  |  |  |
| per books before provision for federal taxes on income | \$919,814 | \$254,309 | \$ 51,591 | \$613,914 |
| Reduction in provision for federal |  |  |  |  |
| taxes on income | 621,697 | 110,147 | 40,000 | 471,550 |
| Reduction in net profit after fed- |  |  |  |  |
| eral taxes on income | \$298,117 | \$144,162 | \$ 11,591 | \$142,364 |

Field agents of the Bureau of Internal Revenue have examined the income and excess profits tax returns for the three years ended January 31, 1944, and have disallowed the use of the Lifo method. Partial payments of the additional assessments resulting therefrom, in the amount of $\$ 542,463$ (including interest of $\$ 62,463$ ), have been made. The Company is of the opinion that the disallowance of the use of the Lifo method is not in accordance with the provisions of the Internal Revenue Code, and accordingly is carrying the amount paid as a claim receivable pending the determination of a test case. The increase in inventories, if the use of the Lifo method were ultimately disallowed, would exceed the amount carried as a claim. If the use of this method is not ultimately approved, the taxable income would be increased by the aforementioned total reduction of merchandise inventories of $\$ 919,814$ and the federal taxes on income payable would be increased in the amount of $\$ 141,697(\$ 621,697$, less the payments made of $\$ 480,000$ ).
(2) The per share redemption price is $\$ 104$ for the $43 / 4 \%$ issue and $\$ 100$ for the $41 / 4 \%$ issue. On or before June 1st of each year, the Company is required to expend for the repurchase of $43 / 4 \%$ preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends for the preceding fiscal year. The repurchases to August 3, 1946 exceeded by $\$ 197,792$ the requirements to June 1, 1946.
(3) A new building is under construction to replace a major portion of the present Central Building, which it is estimated, with fixtures, will cost about $\$ 3,500,000$ to complete.

# TOUCHE, NIVEN \& CO. CERTIFIED PUBLIC ACCOUNTANTS <br> EIGHTY MAIDEN LANE <br> NEW YORK 

To the Board of Directors and Stockholders
of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of August 3, 1946, and the statements of profit and loss and surplus for the fiscal year ( 52 weeks) then ended, have reviewed the system of internal control and the accounting procedures of the company and, without making a detailed audit of the transactions, have examined or tested accounting records of the company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at August 3, 1946, and the results of its operations for the fiscal year (52 weeks) then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toughe, Niven \& Co.


## Abraham \& Straus inc.

 BROOKLYN, NEW YORKREPORT

FOR THE FIFTY-TWO WEEK PERIOD AND THE TWENTY-SIX WEEK PERIOD ENDED FEBRUARY 1, 1947

## BOARD OF DIRECTORS

Walter Rothschild<br>Hugh Grant Straus<br>Robert E. Blum<br>Fred Lazarus, Jr.

Bernard D. Lang

## OFFICERS

Walter Rothschild President

Robert E. Blum.
Vice-President, Secretary
Kenneth C. Richmond Vice-President, Treasurer
Sidney L. Solomon. Vice-President
Richard H. Brown. Vice-President

Rollin H. Steiger Assistant Secretary

## Abraham \& Straus inc.

## To our Stockholders:

On behalf of the Board of Directors, there is presented herewith the report of your Company for the twelve months' period ended February 1, 1947, and also for the six months' period ended February 1, 1947. The Board of Directors recently authorized a change in the fiscal year so that it will end on the Saturday nearest January 31st. Since the last annual report covered the twelve months' period ended August 3, 1946, this report covers the fifty-two week period and the twenty-six week period ended February 1, 1947.


|  | 26 week period ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { February } 1, \\ 1947 \end{gathered}$ | $\text { February } 2,$ $1946$ |
| Net Sales | \$30,370,184 | \$23,604,530 |
| Profit before taxes on income | \$ 1,472,641 | \$ 1,742,696 |
| Provision for Federal taxes on income. | 590,000 | 1,225,000 |
| Net Profit | \$ 882,641 | \$ 517,696 |
| Earnings per share on Common Stock | \$ 4.99 | \$ 3.05 |
| Dividends paid per share on Common Stock | 2.25 | 1.75 |

Sales for the twelve months' period increased $30.98 \%$ and for the six months' period $28.66 \%$ over the corresponding figures of the preceding year.

The new Central Building is almost completed. Your Company had the use of several floors for the Christmas season. The friendly interest and cooperation of our customers during the construction period is equalled only by their enthusiasm for the new and more spacious departments recently opened. The new selling areas in a greatly improved physical plant should broaden opportunities to serve the public, assure continued growth of our business and improve our position of leadership in the community.

Our merchandising activities have been adjusted to changng conditions of a peacetime economy. We are taking mark-downs freely where necessary in order to maintain clean stocks and balanced inventories. Furthermore, as a result of quicker deliveries, we have been able to reduce sharply our outstanding commitments and at the same time improve assortments and the quality of merchandise. Consistent with our policy of many years, our buying organization is in constant contact with our resources in order to bring to our customers the best merchandise available at the lowest possible prices.

Your Company has sold its stock in Metropolitan Television, Inc., which had engaged in experimental work in television and in frequency modulation. Bloomingdale Bros., Inc., which owned the balance of the stock of Metropolitan Television, Inc., at the same time sold its interest in that company. Careful study of your Company's experience in this field led to the conclusion that at least during the development period, ownership should be in the hands of those concerned exclusively with the future of television and frequency modulation.

As you know, Federated Department Stores, Inc., owns all of the Preferred Stock and a large majority of the Common Stock of your Company. It similarly owns directly or indirectly all or a majority of the shares of Wm. Filene's Sons Company of Boston, Mass.; The F. and R. Lazarus and Company of Columbus, Ohio; Bloomingdale Bros., Inc., of New York City; The John Shillito Company of Cincinnati, Ohio, and Foley Brothers Dry Goods Company of Houston, Texas.

We record with a deep sense of loss the death of Edward C. Blum who was Chairman of our Board of Directors. Mr. Blum had been associated with the management of your Company for more than fifty years, having been one of the early partners, and after incorporation of the Company, having served as Vice-President, President and Chairman of the Board. His administrative capacity and his keen understanding contributed very materially to the standing which your Company enjoys in its community. We also record with sorrow the death of Philip A. Benson who had been a valued director of the Company for several years.

I take this occasion to express our thanks to the members of our organization for their cooperation and loyal support.

Yours very truly,

Walter Rothschild
President

## Abraham \& Strausinc.

## COMPARATIVE PROFIT AND LOSS

|  | 52 weeks ended |  | 26 weeks ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ | $\begin{gathered} \text { February } 2, \\ 1946 \end{gathered}$ | $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ | February 2, 1946 |
| Net Retail Sales (including sales of leased departments) | \$55,381,548 | \$42,282,960 | \$30,370,184 | \$23,604,530 |
| Cost of Goods Sold (See Note 1) and expenses, exclusive of items listed below. | 50,527,939 | 37,711,950 | 28,416,693 | 21,413,404 |
|  | \$ 4,853,609 | \$ 4,571,010 | \$ 1,953,491 | \$ 2,191,126 |
| Deduct: |  |  |  |  |
| Depreciation and amortization | \$ 291,636 | \$ 326,789 | \$ 146,286 | \$ 162,576 |
| Maintenance and repairs | 668,653 | 463,966 | 396,988 | 272,021 |
| Interest on indebtedness, debt retirement premium, etc. $\qquad$ | 46,005 | 51,655 | 10,863 | 22,455 |
|  | \$ 1,006,294 | \$ 842,410 | \$ 554,137 | \$ 457,052 |
|  | \$ 3,847,315 | \$ 3,728,600 | \$ 1,399,354 | \$ 1,734,074 |
|  | $82,250$ | 16,896 | 73,287 | 8,622 |
| Profit Before Federal Taxes on Income...- | \$ 3,929,565 | \$ 3,745,496 | \$ 1,472,641 | \$ 1,742,696 |
| Provision for Federal Taxes on Income .... | 1,520,000 | 2,605,000 | 590,000 | 1,225,000 |
| Net Profit (See Note 1) .an | \$ 2,409,565 | \$ 1,140,496 | \$ 882,641 | \$ 517,696 |

## ASSETS

## Current Assets:

Cash on demand deposit and on hand
United States Government securities, at cost
Customers' accounts receivable:
Regular retail, less reserves of $\$ 130,500$ at February 1, 1947 and $\$ 73,000$ at February 2, 1946
Instalment, less reserves of $\$ 168,500$ at February 1, 1947 and $\$ 120,000$ at February 2, 1946
Merchandise inventories on hand and in transit (See Note 1) $\qquad$ Sundry debtors $\qquad$
$\qquad$

| $\begin{gathered} \text { February } 1, \\ 1947 \end{gathered}$ | $\begin{gathered} \text { February 2, } \\ 1946 \end{gathered}$ |
| :---: | :---: |
| \$ 1,753,972 | \$ 2,270,193 |
| 260,000 | 3,102,000 |
| 3,262,978 | 1,864,015 |
| 1,802,500 | 1,229,192 |
| 5,932,042 | 4,517,093 |
| 301,936 | 239,258 |
| \$13,313,428 | \$13,221,751 |


| $\$$ | 672,550 | $\$$ |
| ---: | ---: | ---: |
| 542,463 |  | 547,893 |
|  |  | 542,463 |
| 81,558 |  | 140,773 |
|  | $\$ 1,296,571$ | $\$ 1,371,129$ |

\$ 6,063,911
\$ 3,442,867

537,605
\$ 3,980,472
Deferred Charges:
Prepaid insurance, taxes, etc. $\qquad$
Supplies
.-.
Unamortized expenses of leasing real estate not used in operations...

GoodwiLI-at nominal amount

| \$ | 277,099 | \$ | 159,306 |
| :---: | :---: | :---: | :---: |
|  | 122,505 |  | 71,805 |
|  | 72,870 |  | 76,457 |
| \$ | 472,474 | \$ | 307,568 |
| \$ | 1 | \$ | 1 |
|  | 2,021,657 |  | 3,880,921 |

## Straus inc.

## LIABILITIES

Current Liablilties:
Accounts payable - trade $\qquad$
Accrued liabilities:
Salaries and wages $\qquad$
Federal taxes on income (See Note 1), less U. S. Treasury savings notes of $\$ 1,520,000$ at February 1, 1947 and $\$ 1,312,730$ at February 2, 1946
Other taxes
Miscellaneous
Sundry creditors

Long-Term Debt:
Fifteen-year 3\% notes, redeemed July 15, 1946.
Notes payable to bank, due September 1, 1956

Reserves:
For past service retirement benefits under retirement plan
For possible assessment of taxes for prior years
$\square$

## Capital Stock and Surplus:

Capital stock:
Preferred, cumulative, par value $\$ 100$ (See Note 2) -authorized, issued and outstanding:

$$
\begin{aligned}
& 43 / 4 \%, 19,000 \text { shares } \\
& 41 / 4 \%, 30,000 \text { shares }
\end{aligned}
$$

Common:
Authorized, 250,000 shares of no par value.
Issued and outstanding, 155,155 shares. $\qquad$
Earned surplus $\qquad$
\$ 1,900,000
\$ 1,900,000
3,000,000

10,652,340

| $10,652,340$ |
| ---: |
| $\$ 16,957,665$ |
| $\$ 22,021,657$ |


| $\$$316,861 <br> 257,689 |
| :--- |
| $\$ \quad 574,550$ |

\$ 369,671
170,222
\$ 574,550
\$ 539,893

| $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ | $\begin{gathered} \text { February 2, } \\ 1946 \end{gathered}$ |
| :---: | :---: |
| \$ 1,463,819 | \$ 1,733,777 |
| 488,727 | 353,565 |
|  | 1,327,270 |
| 291,234 | 242,832 |
| 148,066 | 120,301 |
| 597,596 | 575,198 |
| \$ 2,989,442 | \$ 4,352,943 |


-

## Abraham \& Straus inc.

## COMPARATIVE EARNED SURPLUS

|  | 52 weeks ended |  | 26 weeks ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { February l, } \\ 1947 \end{gathered}$ | $\begin{gathered} \text { February 2, } \\ 1946 \end{gathered}$ | February 1, 1947 | February 2, 1946 |
| Balance, beginning of period... | \$ 9,232,760 | \$ 8,725,557 | \$10,227,672 | \$ 9,031,711 |
| Add Net Profit (See Note 1). | 2,409,565 | 1,140,496 | 882,641 | 517,696 |
|  | \$11,642,325 | \$ 9,866,053 | \$11,110,313 | \$ 9,549,407 |

Deduct dividends on:
$43 / 4 \%$ preferred stock-quarterly dividends of $\$ 1.1875$ each
-
$41 / 4 \%$ preferred stock-quarterly dividends of $\$ 1.0625$ each
-
Common stock- $\$ 5.00, \$ 3.50, \$ 2.25$ and $\$ 1.75$ per share, respectively

Balance, end of period

| \$ | 90,250 | \$ | 90,250 | \$ | 45,125 | \$ | 45,125 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 123,959 |  | - |  | 63,750 |  | - |
|  | 775,776 |  | 543,043 |  | 349,098 |  | 271,522 |
| \$ | 989,985 | \$ | 633,293 | 5 | 457,973 | \$ | 316,647 |
|  | 0,652,340 | \$ | 9,232,760 |  | 0,652,340 |  | 9,232,760 |

## Abraham \& Strausinc.

NOTES TO FINANCIAL STATEMENTS

(1) As explained in the report for the year ended January 31, 1942, the last-in first-out (Lifo) method of determining inventory cost based upon an index of retail price changes, was adopted in the preparation of the report for that year. This method has been continued for subsequent periods. The effect upon the net profit has been as follows:

|  | Total, <br> 6 years ended <br> February 1, 1947 | 52 weeks ended |  | 26 weeks ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | February 1, 1947 | $\begin{gathered} \text { February } 2, \\ 1946 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { February l, } \\ 1947 \\ \hline \end{gathered}$ | $\begin{gathered} \text { February 2, } \\ 1946 \end{gathered}$ |
| Reduction of merchandise inventories with an approximately corresponding reduction of profit per books before provision for federal taxes on income $\qquad$ | \$ $\$ 1,307,987$ | \$594,801 | \$35,428 | \$388,173 |  |
| Reduction in provision for federal taxes on income $\qquad$ | 769,203 | 226,024 | 22,806 | 147,506 | 31,628 |
| Reduction in net profit after federal taxes on income | \$ 538,784 | \$368,777 | \$12,622 | \$240,667 | \$16,053 |

To date, field agents of the Bureau of Internal Revenue have examined the income and excess profits tax returns for the three years ended January 31, 1944, and have disallowed the use of the Lifo method. The Company is of the opinion that the disallowance of the use of the Lifo method is not in accordance with the provisions of the Internal Revenue Code. On January 14, 1947, in The Tax Court of the United States, in a test case brought by another taxpayer, it was decided that department stores may use the Lifo method. The Treasury Department, however, has not yet acquiesced in the decision and the time for its appeal has not expired. Prior to the above-mentioned decision, the Company made payments of tax of $\$ 480,000$ and interest of $\$ 62,463$, a total of $\$ 542,463$, pending final settlement of this controversy, which total sum, with interest thereon, will be refunded if the Company is successful in its contention. The amounts paid are carried as an asset in the accompanying balance sheet because the increase in inventories, if the use of the Lifo method were ultimately disallowed, would be greater than such amounts. If the use of the Lifo method is not ultimately approved, the taxable income would be increased by approximately the aforementioned total reduction of merchandise inventories of $\$ 1,307,987$ and the federal taxes on income payable would be increased in the amount of $\$ 289,203$ ( $\$ 769,203$ less the payments made of $\$ 480,000$ ).
(2) The per share redemption price is $\$ 104$ for the $43 / 4 \%$ issue and $\$ 100$ for the $41 / 4 \%$ issue. On or before June 1st of each year, the Company is required to expend for the repurchase of $43 / 4 \%$ preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after preferred dividends on the $43 / 4 \%$ preferred stock for the preceding fiscal year. The repurchases to February 1, 1947 exceed by $\$ 119,346$ the requirements to June 1, 1947.
(3) The new Central Building, which was partially in use on February 1, 1947, will cost, with fixtures, approximately $\$ 1,500,000$ to complete.
(4) During the 26 weeks ended February 1, 1947, the Company changed the end of its fiscal year from the Saturday nearest July 31st to the Saturday nearest January 31st.

# TOUCHE, NIVEN \& CO. <br> CERTIFIED PUBLIC ACCOUNTANTS <br> 233 BROADWAY <br> NEW YORK 7, N. Y. 

May 1, 1947
To the Board of Directors and Stockholders
of Abraham \& Straus, Inc.:

We have examined the balance sheet of Abraham \& Straus, Inc. as of February 1, 1947, and the statements of profit and loss and surplus for the 52 weeks and 26 weeks then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at February 1, 1947, and the results of its operations for the 52 weeks and 26 weeks then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding period.

Toughe, Niven \& Co.

## Abraham \& Straus inc.

## BROOKLYN, NEW YORK



FOR THE FIFTY-TWO WEEKS ENDED JANUARY 31, 1948

## BOARD OF DIRECTORS

Robert E. Blum
Bernard D. Lang
Fred Lazarus, Jr.
Wenneth C. Richmond

## Abraham \& Straus inc.

May 8, 1948

## To Our Stockholders:

On behalf of the Board of Directors, there is presented herewith the report of your Company for the fifty-two weeks ended January 31, 1948.

|  | 52 weeks ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { January } 31, \\ 1948 \end{gathered}$ | $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ |
| Net Sales | \$63,741,949 | \$55,381,548 |
| Profit before taxes on income. | \$ 3,305,594 | \$ 3,929,565 |
| Provision for federal taxes on income | 1,315,000 | 1,520,000 |
| Net Profit ................................................................................. | \$ 1,990,594 | \$ 2,409,565 |
| Earnings per share on Common Stock | \$ 11.43 | \$ 14.15 |
| Dividends paid per share on Common Stock ..................... | \$ 4.50 | \$ 5.00 |

Net sales increased $15.10 \%$. The completion of the building program with a resulting increase in selling areas and the opening of several new departments, as well as general economic conditions, have all contributed to the record sales of $\$ 63,741,949$.

During the year, negotiations on advantageous terms were consummated with the fee owner for the consolidation and extension of the major leases covering the main store properties and adjacent warehouse. The fixed term of the lease now runs to 1977 with two optional renewal periods to 2027 . The lease provides rental reductions on a graduated basis with the greater reductions becoming effective during the latter part of the fixed term and very substantial reductions during the two option periods.

After thorough study of possible future financial requirements, your Company sold its instalment accounts receivable to the National City Bank of New York. This sale was consummated on favorable terms and the proceeds were used to pay off long-term borrowings made under a stand-by credit agreement with the same bank. The stand-by credit agreement has been continued in effect for possible future use.

The officers of your Company recognize and appreciate the full degree of cooperation and loyalty evidenced by the organization during the year just closed.

> Yours very truly,

Walter Rothschild<br>President

## Abraham

COMPARATIV

## ASSETS

CURRENT ASSETS:

## Cash

$\qquad$United States Government securities.Accounts receivable-retail customers:Thirty-day charge accounts, less reserves of $\$ 175,000$ and $\$ 130,500$

| $\$ 1,392,165$ | $\$ 1,753,972$ |
| :---: | ---: |
| - | 260,000 |
| $4,460,215$ | $3,262,978$ |
|  |  |
| 588,808 | - |
| 389,545 | $1,802,500$ |
| 364,681 | 301,936 |
| $4,620,667$ | $5,932,042$ |
| 758,463 | 542,463 |
| 363,690 | 399,604 |
| $\$ 12,938,234$ | $\$ 14,255,495$ |

## OTHER ASSETS:

Real estate not used in operations-at cost less depreciation
Miscellaneous


PROPERTY AND EQUIPMENT:
Buildings on leased land, improvements to leased properties, and leasehold-at cost less write-down of $\$ 1,217,441$ on January 31, 1933 to replacement cost at that date and less depreciation of $\$ 3,193,710$ and $\$ 2,930,285$


## Straus inc.

## ANCE SHEET

## LIABILITIES

## CURRENT LIABILITIES:

Accounts payable-trade $\qquad$

| $\$ 1,939,129$ | $\$ 1,810,078$ |  |
| ---: | ---: | ---: |
| 347,349 | 399,321 |  |
| 446,028 | 488,727 |  |
| $1,315,000$ | - |  |
| 262,079 |  | 291,316 |
| $\$ 4,309,585$ | $\$ 2,989,442$ |  |
|  |  |  |
|  |  | $\$ 1,500,000$ |

RESERVES:
For possible assessment of taxes for prior years
\$ 317,470
\$ 257,689
For past service benefits under retirement plan. $\qquad$

|  | 264,051 |
| :--- | :--- | :--- |
|  | $\$ 316,861$ |

CAPITAL STOCK AND SURPLUS:
Preferred stock, cumulative, par value $\$ 100$ (See Note 3)-authorized, issued and outstanding:
$43 / 4 \%$, redeemable at $\$ 104,19,000$ shares.

| $\$ 1,900,000$ | $\$ 1,900,000$ |
| ---: | ---: |
| $3,000,000$ | $3,000,000$ |
|  |  |
| $1,405,325$ | $1,405,325$ |
| $11,753,985$ | $10,652,340$ |
| $\$ 18,059,310$ | $\$ 16,957,665$ |

Common stock, no par value:
Authorized, 250,000 shares
Issued and outstanding, 155,155 shares.
$\xlongequal{\$ 22,950,416} \xlongequal{\$ 22,021,657}$

## Abraham \& Straus inc.

## COMPARATIVE PROFIT AND LOSS

|  | Fifty-two weeks ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { January } 31, \\ 1948 \end{gathered}$ | $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ |
| Net retail sales (including sales of leased departments)............................ | \$63,741,949 | \$55,381,548 |
| Deduct: |  |  |
| Cost of goods sold and expenses, exclusive of items listed below......... | \$58,095,433 | \$49,877,987 |
| Maintenance and repairs.... | 1,240,467 | 668,653 |
| Depreciation and amortization. | 393,955 | 291,636 |
| Rentals | 684,518 | 649,952 |
| Interest and debt expense............................................................................. | 37,398 | 46,005 |
|  | \$60,451,771 | \$51,534,233 |
|  | \$ 3,290,178 | \$ 3,847,315 |
| Other income-net ............................................................................................ | 15,416 | 82,250 |
| Profit before provision for federal taxes on income. | \$ 3,305,594 | \$ 3,929,565 |
| Provision for federal taxes on income. | 1,315,000 | 1,520,000 |
| Net profit. | \$ 1,990,594 | \$2,409,565 |
| COMPARATIVE EARNED SURPLUS |  |  |
|  | Fifty-two | eks ended |
|  | $\begin{gathered} \text { January } 31, \\ 1948 \end{gathered}$ | $\begin{gathered} \text { February 1, } \\ 1947 \end{gathered}$ |
| Balance, beginning of period. | \$10,652,340 | \$ 9,232,760 |
| Add: |  |  |
| Net profit for period.................................................................................... | 1,990,594 | 2,409,565 |
| Adjustment applicable to prior years-recomputation of LIFO inventories (See Note 2) | 27,000 | - |
|  | \$12,669,934 | \$11,642,325 |
| Deduct dividends on: |  |  |
| $43 / 4 \%$ preferred stock-quarterly dividends of $\$ 1.1875$ each............... | \$ 90,250 | \$ 90,250 |
| $41 / 4 \%$ preferred stock-quarterly dividends of $\$ 1.0625$ each................. | 127,500 | 123,959 |
| Common stock- $\$ 4.50$ and $\$ 5.00$ per share, respectively....................... | 698,199 | 775,776 |
|  | \$ 915,949 | \$ 989,985 |
| Balance, end of period....................................................................................... | \$11,753,985 | \$10,652,340 |

## Abraham \& Straus inc.

NOTES TO FINANCIAL STATEMENTS

1. During the year ended January 31, 1948, a plan of selling instalment accounts (other than revolving credit accounts) to a bank was instituted. The balances due are as follows:

|  | $\text { January } 31 \text {, }$ $1948$ | February 1, $1947$ |
| :---: | :---: | :---: |
| Balance sold | \$2,230,567 | \$ - |
| Equity therein | \$ 223,057 | \$ - |
| Balances not sold | 415,488 | 1,971,000 |
| Total | \$ 638,545 | \$1,971,000 |
| Less reserves | 249,000 | 168,500 |
| Net | \$ 389,545 | \$1,802,500 |

2. During the year ended January 31, 1942, the Company adopted the last-in first-out (LIFO) inventory basis using an index of retail prices. At that time the Bureau of Internal Revenue took the position that the use of the LIFO basis was not available to taxpayers whose inventories were determined by the retail inventory method. The Company, nevertheless, continued to determine profits and file tax returns on the LIFO basis, and was of the opinion that the disallowance of that basis by the Bureau of Internal Revenue was contrary to the provisions of the Internal Revenue Code. On January 14, 1947, the Tax Court of the United States decided that retail stores may use the LIFO basis. In March, 1948, the Treasury Department acquiesced in this decision by issuing regulations for use by retailers of such basis. Those regulations, however, provided for the use of a different index of retail prices and required changes to be made in the method of computation. The inventories at January 31, 1948 were computed in accordance with those regulations and recomputations were made, as required, of inventories and federal and state taxes for prior years.

As heretofore, the retail method of inventories was used, in the main, for both LIFO and FIFO purposes. Of the total inventory of $\$ 4,620,667$ at January $31,1948, \$ 4,576,699$ is stated on the LIFO basis, which is lower than market, and $\$ 43,968$ is stated on the FIFO basis at cost or market whichever lower.

The recomputations made in accordance with the new regulations resulted in adjustments of figures previously published for the seven years ended February 1, 1947 as follows: (1) a decrease of $\$ 199,000$ in profits before federal and state taxes; and (2) a decrease of $\$ 226,000$ in federal and state taxes. The resultant increase of $\$ 27,000$ in net profit was added to earned surplus.

The resultant increase, in turn, is divisible into a decrease of $\$ 1,000$ for the six years ended February 2, 1946 and an increase of $\$ 28,000$ for the year ended February 1, 1947. The figures in the accompanying statement of profit and loss for the latter year are as previously published and they have not been modified to give effect to this increase.

Prior to the decision by the Treasury Department permitting the use by retailers of the LIFO basis of valuing inventories, the Company had made some payments of tax and interest on the FIFO basis pending final settlement of the controversy and these payments, as now adjusted, are shown in the balance sheet as "Refundable federal taxes on income".
3. On or before June 1st of each year, the Company is required to expend for the repurchase of its $43 / 4 \%$ preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net profit after dividends on the $43 / 4 \%$ preferred stock for the preceding fiscal year. The repurchases to January 31, 1948 exceed by $\$ 31,625$ the requirements to June $1,1948$.

# TOUCHE, NIVEN, BAILEY \& SMART <br> CERTIFIED PUBLIC ACCOUNTANTS 

233 BROADWAY

NEW YORK 7. N. Y.

April 16, 1948

Board of Directors and Stockholders, Abraham \& Straus, Inc., Brooklyn, New York.

We have examined the balance sheet of Abraham \& Straus, Inc. as of January 31, 1948, and the statements of profit and loss and surplus for the 52 weeks then ended, have reviewed the system of internal control and the accounting procedures of the Company and, without making a detailed audit of the transactions, have examined or tested accounting records of the Company and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards and included all procedures which we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and related statements of profit and loss and surplus present fairly the position of Abraham \& Straus, Inc. at January 31, 1948, and the results of its operations for the 52 weeks then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Touche, Niven, Bailey \& Smart<br>Certified Public Accountants

# Abraham \& Straus inc. 

 BROOKLYN, NEW YORK
## REPORT

FOR THE FIFTY-TWO WEEKS ENDED JANUARY 29, 1949

# BOARD OF DIRECTORS 

Robert E. Blum<br>Bernard D. Lang<br>Fred Lazarus, Jr.<br>Kenneth C. Richmond<br>Walter Rothschild<br>Sidney L. Solomon<br>\section*{Hugh Grant Straus}

## OFFICERS

| Walter Rothschild | President |
| :---: | :---: |
| Sidney L. Solomon | Vice-President, General Manager |
| Robert E. Blum | Vice-President, Secretary |
| Kenneth C. Richmond | Vice-President, Treasurer |
| Milton S. Berman | Vice-President |
| Richard H. Brown | Vice-President |
| Alfred H. Daniels | Vice-President |
| James H. Kahlert | Vice-President |
| William Tobey | Vice-President |
| Douglas W. Willington. | Vice-President |
| Rollin H. Steiger | Assistant Secretary |

# Abraham \& Straus inc. 

May 9, 1949

## To our Stockholders:

On behalf of the Board of Directors, there is presented herewith the report of your Company for the fifty-two weeks ended January 29, 1949. As will be observed in the table set forth below, sales increased $6.5 \%$ to a record high of $\$ 67,879,336$ :

|  | 52 Weeks Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 29, } \\ \quad 1949 \\ \hline \end{gathered}$ | $\underset{1948}{\text { January } 31,}$ |
| Net Sales | \$67,879,336 | \$63,741,949 |
| Income before federal taxes on income | \$ 4,725,989 | \$ 3,305,594 |
| Federal taxes on income. | 1,815,000 | 1,315,000 |
| Net income | \$ 2,910,989 | \$ 1,990,594 |
| Earnings per share on common stock | \$ 17.36 | \$ 11.43 |
| Dividends paid per share on common stock | \$ 5.00 | \$ 4.50 |

The past year marked the completion of the current phase of our post-war building program which has made Abraham \& Straus one of the country's most modern and beautiful stores. Efficient operation has been a paramount thought in the minds of those responsible for planning these improvements; and, therefore, the program has not only provided for new and increased areas for selling but also for modernizing many areas for selling-supporting functions and for improving facilities for our employees. Among those sections completed during the fiscal year was an entirely new fashion floor. This includes the Rose Room, featuring fine apparel and accessories, and the Thrift Fashion Floor displaying medium and lower-priced merchandise. The other apparel departments were modernized in keeping with the character of newly fixtured and decorated departments in other parts of the store. New facilities to take care of the growing credit business were installed. Physical layouts for receiving, marking and care of stock were perfected. The Employees' Cafeteria was completely renovated to increase its size and provide more efficient service, and many other improvements mere made.

During the year, a lease was negotiated with the Metropolitan Life Insurance Company for a Service Building occupying a full city block in the vicinity of the store. Favorable rental terms were agreed upon, with substantial reductions becoming effective for two eleven year renewal periods. The new Service Building is constructed of re-enforced concrete, has a railroad siding within the building and truck loading bays on four sides. It is a ten story building containing $440,000 \mathrm{sq}$. ft. of space and takes the place of four small warehouses previously leased containing a total of 285,000 sq. ft . As the entire building is not needed for our present operation, a portion of it is being rented to others on short term leases. The occupation of this building will not only improve our service and permit an efficient operation, but will be accompanied by substantial savings.

To keep pace with the growth of this business, with sales volume more than three times that of fifteen years ago, the top management of the company was broadened and strengthened last year. This new organization is now becoming seasoned and is well equipped to meet the problems created by the change from an economy of scarcity to one in which sales volume has leveled off with the average sale lower and the number of transactions increasing.

Inventories are in excellent condition both as to size and content; outstanding commitments are comparatively low, and we are in a good position to take advantage of the competitive conditions of the buyers' market which has now returned.

The co-operation and loyalty of the entire organization this year, as in the past, are recognized and appreciated by the officers.

Yours very truly,
Walter Rothschild, President

## Abrahan

BALA

## A S S ETS

## Current Assets:

$\qquad$
Due from customers:
Thirty-day charge accounts, less provision for possible future losses of $\$ 174,000$ and $\$ 175,000$ at the respective dates. $\qquad$
January
1949 29,
\$ 2,467,603
\$ 1,392,165

Revolving budget accounts, less provision for possible future losses of $\$ 73,641$ and $\$ 31,000$ at the respective dates.
Other instalment accounts (Note 1)
Other accounts receivable
Merchandise inventories (Note 2) $\qquad$
$\qquad$
Refundable federal taxes on income (Note 2). $\qquad$


Supplies and prepaid expenses
Total Current Assets. $\qquad$

Other Assets:
Real estate not used in operations-at cost less depreciation....................

| \$ | \$ 643,247 \$ 657,207 |  |  |
| :---: | :---: | :---: | :---: |
|  | 240,374 |  |  |
| \$ |  |  |  |

Property and Equipment:
Buildings on leased land, improvements to leased properties, and leasehold-at cost less write-down of $\$ 1,217,441$ on January 31, 1933 to replacement cost at that date and less amortization of $\$ 3,522,681$ and $\$ 3,193,710$ at the respective dates............................

Store fixtures and equipment-at cost less depreciation of $\$ 752,656$ and $\$ 588,228$ at the respective dates $\qquad$
\$ 7,441,084 \$ 7,254,512

| $\frac{2,584,011}{\$ 10,025,095}$ |  |
| :--- | :--- |
| $\$ 9,908,165$  <br> $\$ 1$ 1 <br> $\$ 25,420,623$  | $\$ 22,950,416$ |

## Straus inc.

## SHEET

| LIABILITIES | $\begin{gathered} \text { January } 29, \\ \quad 1949 \\ \hline \end{gathered}$ | $\begin{gathered} \text { January 31, } \\ \hline 1948 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Accounts payable | \$ 2,361,811 | \$ 2,286,478 |
| Salaries and wages.. | 418,486 | 446,028 |
| Federal taxes on income............................................................... | 1,815,000 | 1,315,000 |
| Miscellaneous accrued liabilities | 452,817 | 262,079 |
| Total Current Liabilities | \$ 5,048,114 | \$ 4,309,585 |
| Reserves: |  |  |
| For possible assessment of taxes for prior years. | \$ 384,494 | \$ 317,470 |
| For past service benefits under retirement plan.............................. | 211,241 | 264,051 |
|  | \$ 595,735 | \$ 581,521 |
| Stockholders' Investment: |  |  |
| Preferred stock, cumulative, par value $\$ 100$ (Note 3) : |  |  |
| $43 / 4 \%$, redeemable at $\$ 104$, authorized, 19,000 shares; issued and outstanding, 18,000 shares at January 29, 1949 | \$ 1,800,000 | \$ 1,900,000 |
| $41 / 4 \%$, redeemable at $\$ 100$, authorized, 30,000 shares; issued and outstanding, 29,000 shares at January 29, 1949. | 2,900,000 | 3,000,000 |
| Common stock, no par value: Authorized, 250,000 shares |  |  |
| Issued and outstanding, 155,155 shares........................................ | 1,405,325 | 1,405,325 |
| Accumulated earnings employed in the business............................. | 13,671,449 | 11,753,985 |
|  | \$19,776,774 | \$18,059,310 |
|  | \$25,420,623 | \$22,950,416 |

$\$ 22,950,416$

# Abraham \& Straus inc. 

## STATEMENT OF INCOME

|  | 52 Weeks Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { January } 29, \\ 1949 \end{gathered}$ | $\begin{gathered} \text { January } 31, \\ 1948 \end{gathered}$ |
| Net retail sales (including sales of leased departments) | \$67,879,336 | \$63,741,949 |
| Deduct: |  |  |
| Cost of goods sold and expenses, exclusive of items listed below....... | \$60,409,921 | \$58,095,433 |
| Maintenance and repairs.............................................................. | 1,517,066 | 1,240,467 |
| Depreciation and amortization | 547,500 | 393,955 |
| Rentals ................................... | 605,900 | 684,518 |
| Interest .......................................................................................... | 75,191 | 37,398 |
|  | \$63,155,578 | \$60,451,771 |
|  | \$ 4,723,758 | \$ 3,290,178 |
| Other income-net ........................................................................ | 2,231 | 15,416 |
| Income Before Federal Taxes on Income................... | \$ 4,725,989 | \$ 3,305,594 |
| Federal taxes on income................................................................. | 1,815,000 | 1,315,000 |
| Net Income ................................................................................ | \$ 2,910,989 | \$ 1,990,594 |

## ACCUMULATED EARNINGS EMPLOYED IN THE BUSINESS



# Abraham \& Straus inc. 

## NOTES TO FINANCIAL STATEMENTS

1. Other Instalment Accounts are sold to a bank; these balances are as follows:

|  | $\begin{gathered} \text { January } 29, \\ 1949 \end{gathered}$ | $\begin{gathered} \text { January } 31, \\ 1948 \end{gathered}$ |
| :---: | :---: | :---: |
| Balances sold. | \$2,818,900 | \$2,230,567 |
| Equity therein.. | \$ 281,890 | \$ 223,057 |
| Balances not sold | 384,048 | 415,488 |
| Total | \$ 665,938 | \$ 638,545 |
| Less provision for possible future losses and deferred carrying charges. | 303,447 | 249,000 |
| Net | \$ 362,491 | \$ 389,545 |

2. Merchandise Inventories aggregated $\$ 4,491,035$ at January 29, 1949. The retail method of inventories was used. Of the total inventory, $\$ 4,452,787$ is stated on the LIFO (last-in, first-out) basis, which is lower than market, and $\$ 38,248$ is stated without adjustment to the LIFO basis, at cost or market whichever lower. The LIFO basis has been employed beginning with the year ended January 31, 1942.

In the determination of net income, the LIFO basis has the effect of deducting from sales the cost of the last items of merchandise purchased instead of the average cost of the merchandise on hand at the beginning of the year plus purchases during the year. Therefore, generally, in a period of rising prices the effect of LIFO is to show earnings and merchandise inventories lower than they otherwise would have been; in a period of declining prices, earnings would be greater on the LIFO basis. Other factors also affect the result, such as changes in physical quantities and in the percentages of mark-up. The adjustment of inventory values in keeping with the LIFO principle is accomplished through the use of a series of price indexes prepared by the United States Bureau of Labor Statistics.

Prior to March, 1948 the use of the LIFO inventory method by retail stores for federal tax purposes was disputed by the Treasury Department and the Company had made some payments of tax and interest pending final settlement of the controversy. LIFO is now permitted to be used for tax purposes under the Treasury Department regulations and these payments, as adjusted, are shown in the balance sheet as "Refundable federal taxes on income."
3. On or before June 1st of each year, the Company is required to expend for the repurchase of each issue of preferred stock the greater of (a) $\$ 25,000$ or (b) $4 \%$ of the net income for the preceding fiscal year determined for each issue in the following manner: $43 / 4 \%$ preferred stock-net income less dividends on this stock; $41 / 4 \%$ preferred stock-net income less all preferred dividends and less amount required for repurchase of $43 / 4 \%$ preferred stock. The repurchases to January 29, 1949 exceed the requirement to June 1, 1949 by $\$ 18,795$ for the $43 / 4 \%$ preferred stock and the Company is required to expend $\$ 3,216$ by June 1 , 1949 for the repurchase of its $41 / 4 \%$ preferred stock.

# TOUCHE, NIVEN, BAILEY \& SMART <br> Certified Public Accountants <br> 233 BROADWAY <br> NEW YORK 7, N. Y. 

April 13, 1949

Board of Directors and Stockholders,
Abraham \& Straus, Inc.,
Brooklyn, New York.

We have examined the balance sheet of Abraham \& Straus, Inc. as of January 29, 1949 and the related statements of income and accumulated earnings employed in the business for the 52 weeks then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statements of income and accumulated earnings employed in the business present fairly the financial position of Abraham \& Straus, Inc. at January 29, 1949, and the results of its operations for the 52 weeks then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Touche, Niven, Bailey \& Smart<br>Certified Public Accountants


[^0]:    * Deduction

