May 7, 1917.

General Commanding Department of the East, New York.

Dear Sir:

Mr. Herbert H. Lehman tells me that he has applied for admission to the Officers Training Camp at Plattsburg. I have known Mr. Lehman well for many years, and for the last eight years have been closely associated with him on different boards so that I feel that I am qualified to write about him intelligently.

I can vouch for him as being a man of the best personal character, public spirited and of the highest type of patriotism. He is a man of sound education and very quick intelligence, whom I know is able to adapt himself readily to any situation in which he finds himself and is sure to be useful in anything to which he sets his hand. From my close association with him in business I have observed that he is a man of quick decision, executive capacity and with distinct qualities of leadership. He impresses me as a strong and vigorous man and capable of the hardest kind of work.

I realize that the recommendations contained in this letter are unusually strong, but from the standards of civil life Mr. Lehman is unusually well fitted for any position where force of character, quick decision, intelligence and leadership are essential.

FPD/3

Yours respectfully,

[Signature]

Frederick P. Delafield