TIMELINE

1754 Royal Charter establishes King’s College under King George II of England.
1784 Renamed Columbia College by New York State Legislature.
1810 Final revisions are made to the Charter under which the University operates today.
1849 College moves from Park Place, near present City Hall, to 49th and Madison.
1889 Barnard College becomes an affiliate of Columbia.
1896 Trustees formally designate Columbia as a university.
1897 The University moves from 49th and Madison to its present site in Morningside Heights.
1928 Opening of the Columbia-Presbyterian Medical Center, the first such center to combine teaching, research, and patient care.
1947 Nevis Laboratories is founded in Irvington, New York, offering facilities for experimental physics research.
1949 The Lamont-Doherty Earth Observatory, a world-renowned research center dedicated to understanding the natural world, opens in Palisades, New York.
1954 Columbia’s Bicentennial Celebration.
1983 The first Columbia College class to include women arrives on campus in September.
2002 Lee C. Bollinger begins term as Columbia’s 19th president.
2004 Commemoration of Columbia’s 250th anniversary.
2006 Four billion dollar capital campaign launched in September.

CAMPUS

Morningside Heights, 116th & Broadway,
New York, New York

Manhattanville, 125th & Broadway,
New York, New York

Medical Center, 168th & Broadway,
New York, New York

Lamont-Doherty Earth Observatory,
Palisades, New York

Nevis Laboratories, Irvington, New York

Reid Hall, Paris, France

SCHOOLS AND COLLEGES

School of Architecture, Planning and Preservation,
est. 1896, Dean Mark Wigley

School of the Arts, est. 1948,
Dean Carol Becker

Graduate School of Arts & Sciences, est. 1880,
Dean Carlos J. Alonso

Graduate School of Business, est. 1916,
Dean R. Glenn Hubbard

Columbia College, est. 1754,
Dean James J. Valentini

School of Continuing Education, est. 2002,
Dean Kristine Billmyer

College of Dental Medicine, est. 1917,
Interim Dean Ronnie Myers

The Fu Foundation School of Engineering and Applied Science, est. 1864,
Interim Dean Donald Goldfarb

School of General Studies, est. 1947,
Dean Peter J. Awn

School of International & Public Affairs, est. 1946,
Interim Dean Robert Lieberman

Graduate School of Journalism, est. 1912,
Dean Nicholas Lemann

School of Law, est. 1858, Dean David M. Schizer

College of Physicians and Surgeons, est. 1767
Dean Lee Goldman

School of Nursing, est. 1892,
Dean Bobbie Berkowitz

Mailman School of Public Health, est. 1921,
Dean Linda Fried

School of Social Work, est. 1898,
Dean Jeanette C. Takamura
Affiliated Institutions
Barnard College
Teachers College
Jewish Theological Seminary
Union Theological Seminary

LIBRARIES

The Columbia University Libraries/Information Service, comprised of 22 libraries, is one of the top five academic research library systems in North America. Columbia’s collections include almost 12 million printed volumes, 6.4 million microform units, 26 million manuscripts, 500,000 rare books, and extensive electronic resources. The Libraries employs more than 500 professional and support staff.

TRUSTEES (as of September 2012)

William V. Campbell, Chair
Mark E. Kingdon, Vice Chair
Philip L. Milstein, Vice Chair
Esta E. Stecher, Vice Chair
Richard E. Witten, Vice Chair

Rolando Acosta
Armen A. Avanessians
Lee C. Bollinger
A’Lelia Bundles
José A. Cabranes
Lisa Carnoy
Kenneth A. Forde
Noam Gottesman
Joseph A. Greenaway
James T. Harden

Ann F. Kaplan
Jonathan Lavine
Gerry Lenfest
Paul J. Maddon
Vikram Pandit
Michael B. Rothfeld
Jonathan D. Schiller
Kyriakos Tsakopoulos
Faye Wattleton

Executive Vice President for Development and Alumni Relations, Fred Van Sickle
Executive Vice President for Research, G. Michael Purdy
Executive Vice President for Government and Community Affairs, Maxine Griffith
Secretary of the University, Jerome Davis
General Counsel, Jane E. Booth
Executive Vice President for Communications, David M. Stone
Executive Vice President for Facilities, Joseph A. Ienuso
Executive Vice President for Finance, Anne Sullivan
Executive Vice President of Student and Administrative Services, Jeffrey F. Scott

FACULTY SIZE (FALL 2011)

Full-Time Instructional Employees

<table>
<thead>
<tr>
<th>Field</th>
<th>Morningside</th>
<th>Medical Center</th>
<th>University Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts and Sciences</td>
<td>906</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Morningside Grad &amp; Professional</td>
<td>523</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medical Center</td>
<td>2,143</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Total</td>
<td>3,569</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

FACULTY RESEARCH (FY 2011-2012)

Sponsored Project Expenditures $1.3B
License Revenue $162M
Patents Awarded 77
Technologies licensed to start-up companies 16

STAFF SIZE (FALL 2011)

Full-Time Non-instructional Employees

<table>
<thead>
<tr>
<th>Field</th>
<th>Morningside</th>
<th>Medical Center</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>799</td>
<td>1,090</td>
<td>1,889</td>
</tr>
<tr>
<td>Libraries</td>
<td>136</td>
<td>9</td>
<td>145</td>
</tr>
<tr>
<td>Administration</td>
<td>3,386</td>
<td>2,294</td>
<td>5,680</td>
</tr>
<tr>
<td>Support staff</td>
<td>1,945</td>
<td>1,277</td>
<td>3,222</td>
</tr>
<tr>
<td>University</td>
<td>6,266</td>
<td>4,670</td>
<td>10,936</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
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</tbody>
</table>
UNDERGRADUATE ADMISSION

Columbia College, Entering Fall Class

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>2005</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>13,463</td>
<td>15,793</td>
<td>25,834</td>
</tr>
<tr>
<td>Admitted students</td>
<td>1,749</td>
<td>1,693</td>
<td>1,795</td>
</tr>
<tr>
<td>Admit rate</td>
<td>13%</td>
<td>11%</td>
<td>7%</td>
</tr>
<tr>
<td>Enrolled students</td>
<td>1,012</td>
<td>1,024</td>
<td>1,101</td>
</tr>
<tr>
<td>Yield rate</td>
<td>58%</td>
<td>60%</td>
<td>61%</td>
</tr>
</tbody>
</table>

Engineering, Entering Fall Class

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>2005</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>2,439</td>
<td>2,332</td>
<td>6,017</td>
</tr>
<tr>
<td>Admitted students</td>
<td>661</td>
<td>625</td>
<td>567</td>
</tr>
<tr>
<td>Admit Rate</td>
<td>27%</td>
<td>27%</td>
<td>9%</td>
</tr>
<tr>
<td>Enrolled students</td>
<td>317</td>
<td>315</td>
<td>325</td>
</tr>
<tr>
<td>Yield Rate</td>
<td>48%</td>
<td>50%</td>
<td>57%</td>
</tr>
</tbody>
</table>

STUDENT ENROLLMENT (FALL 2011)

Undergraduate 8,103
Morningside Graduate 5,393
Morningside Professional 8,351
Medical Center 4,089
Continuing Education & Special Programs 2,285
University Total 28,221

INTERNATIONAL STUDENT PROFILE

Percentage of students who are non-resident aliens (Fall Enrollment):

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>2005</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>6%</td>
<td>7%</td>
<td>12%</td>
</tr>
<tr>
<td>Morningside Graduate</td>
<td>32%</td>
<td>31%</td>
<td>38%</td>
</tr>
<tr>
<td>Morningside Professional</td>
<td>24%</td>
<td>28%</td>
<td>38%</td>
</tr>
<tr>
<td>Medical Center</td>
<td>7%</td>
<td>12%</td>
<td>8%</td>
</tr>
<tr>
<td>Continuing Education &amp; Special Programs</td>
<td>37%</td>
<td>27%</td>
<td>23%</td>
</tr>
<tr>
<td>University Total</td>
<td>19%</td>
<td>20%</td>
<td>24%</td>
</tr>
</tbody>
</table>

Number of countries represented, Fall 2011: 152
Most-represented countries, Fall 2011: China, South Korea, India, Canada and France.

DEGREES AWARDED (2011-2012)

Undergraduate 1,847
Morningside Graduate 6,491
Morningside Professional 469
Medical Center 1,320
Certificates 731
University Total 10,858

UNDERGRADUATE STUDENT COSTS

<table>
<thead>
<tr>
<th></th>
<th>2011-2012</th>
<th>2012-2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition and fees</td>
<td>$45,290</td>
<td>$47,346</td>
</tr>
<tr>
<td>Room and board</td>
<td>$11,020</td>
<td>$11,496</td>
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<tr>
<td>Total</td>
<td>$56,310</td>
<td>$58,842</td>
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</tbody>
</table>

UNDERGRADUATE FINANCIAL AID (2011-2012)

<table>
<thead>
<tr>
<th></th>
<th>Columbia College</th>
<th>Engineering</th>
<th>General Studies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total aid spending</td>
<td>$81,139</td>
<td>$31,027</td>
<td>$13,647</td>
</tr>
<tr>
<td>Total tuition income</td>
<td>$197,670</td>
<td>$64,124</td>
<td>$56,815</td>
</tr>
<tr>
<td>Aid as a % of tuition</td>
<td>41%</td>
<td>48%</td>
<td>24%</td>
</tr>
</tbody>
</table>

CAPITAL SPENDING (FY 2011-2012)

New construction & acquisitions: $219M
Renovations: $191M

BUDGET INFORMATION

For year ended June 30, 2011

Revenues $4.12B
Tuition & fees 18%
Government grants & contracts 21%
Private gifts, grants, & contracts 24%
Other educational & research activities 5%
Medical faculty practice plans 20%
Investment income & gains utilized 10%
Other 3%

Expenses $3.31B
Instruction, research & educational administration 36%
Research 17%
Medical faculty practice plans 22%
Library 2%
Operation & maintenance of plant 6%
Institutional support 6%
Auxiliary enterprises 3%
Depreciation 5%
Interest 2%
Other 1%
ALUMNI

We have 299,928 alumni living in the United States, its territories, and nearly 200 foreign countries.

FUND-RAISING (FY 2012)

Total number of gifts 73,305
Total number of donors 55,165
Total fund-raising amount $490M

ENDOWMENT

Market value as of June 30, 2011: $7.8B

CONTACT INFORMATION

Columbia University in the City of New York
New York, NY 10027
www.columbia.edu

<table>
<thead>
<tr>
<th>General Information</th>
<th>212.854.1754</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other Contacts</td>
<td></td>
</tr>
<tr>
<td>Visitors Center</td>
<td>212.854.4900</td>
</tr>
<tr>
<td>Columbia University Office of Public Affairs</td>
<td>212.854.5573</td>
</tr>
<tr>
<td>Medical Center Office of External Affairs</td>
<td>212.305.3900</td>
</tr>
<tr>
<td>Alumni Relations</td>
<td>212.870.2530</td>
</tr>
<tr>
<td>Library Information</td>
<td>212.854.2271</td>
</tr>
<tr>
<td>Planning &amp; Institutional Research</td>
<td><a href="http://www.columbia.edu/cu/opir">www.columbia.edu/cu/opir</a></td>
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