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A release of nitrogen oxides in Bogalusa, Louisiana and similarities of causation to the Bhopal MIC release[☆]

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Abstract

The causes of a release of nitrogen oxides and nitric acid that occurred in Bogalusa, Louisiana in 1995 resembled those of the MIC release in Bhopal, India. The initiating event in both accidents was the entry of water into a storage vessel, which started a series of chemical reactions. An analysis of the underlying causes of these accidents shows some striking similarities (e.g. large quantities of a toxic chemical in storage, lack of instrumentation, inadequate mechanical systems, inadequate operating and maintenance procedures). Further, in both incidents a similar pattern of previous incidents, ignored warnings and ignored safety recommendations existed. Several layers of administrative and engineering options that could have prevented or mitigated these incidents are discussed. It is hoped that the identification of recurring root and contributing causes will help to prevent future accidents. © 2001 Published by Elsevier Science Ltd.

Keywords: Accident; Accident prevention; Recurring causes; Nitrogen tetroxide; Bogalusa

1. Introduction

Many chemical companies in US have adopted codes and standards above and beyond the ones required by regulations to assure that their operations are safe. Other facilities operate without sufficient regard to health, safety and the environment, so that accidents recur, caused by the same underlying problems.

This paper analyzes an incident involving the atmospheric release of a large mass of nitrogen tetroxide and nitric acid vapors, that occurred in Bogalusa, Louisiana in 1995. The focus is on what went wrong and how the incident could have been prevented, if controls and procedures had been effective, if emergency preparedness and response was adequate, and if regulatory requirements and industry standards were implemented. Similarities in the causation of the accident at Bogalusa with that of the accident at Union Carbide, Bhopal, are outlined. Such common causes included poor understanding 82 of the hazards presented in the facility, large quantities 83 of a toxic chemical in storage, lack of instrumentation, 84 inadequate mechanical systems, inadequate safety and 85 operating procedures, and lack of implementation of pro-86 cess safety recommendations. By bringing the underly-87 ing causes of various accidents to light, and by comparing them, recurring causes are identified. It is hoped that 89 by identifying recurring root and contributing causes, 90 future accidents can be prevented. 91

2. Description of the incident

On 23 October 1995 in a chemical facility in Louisiana, a railcar tank exploded and ruptured, releasing a large mass of nitrogen tetroxide (N_2O_4), nitrogen dioxide (NO_2), and nitric acid (HNO_3) vapors in the atmosphere (NTSB, 1997).

The N_2O_4 in the railcar tank had become contaminated with water, and the resulting reactions formed corrosive HNO₃. The acid corroded and shortened the offloading dip tubes and also may have thinned the walls of the tank. Following emergency procedures, on-site personnel tried to unload the contaminated liquid into cargo

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tanks. Not being aware of the damage to the dip tubes, they thought that they unloaded most of the contaminated liquid when, in reality, they had just unloaded vapors; most of the mass remained in the rail car tank. In the following two days, company employees purged the tank with water, causing more HNO₃ to form and increasing the pressure in the tank. At some point, a relief valve burst open and N2O4/ HNO3 vapors were emitted directly into the atmosphere for about 45 min. Then, the tank ruptured at one end, creating a large darkbrown cloud almost instantly. The cloud slowly dispersed towards the direction the wind was blowing; its remains could be seen for up to 36 h after the tank had ruptured. Exposure to the cloud of material expelled by the blast caused chemical burns to some facility personnel and firefighters who were responding to the leak. Several local, state, and federal agencies responded to this emergency. Approximately 3000 people were treated at local hospitals, and 981 were admitted.

In the following section, I discuss what mistakes caused this release, the risk the release presented to employees and the public, and how the release could have been prevented.

3. Organizational failures

In my view, this incident can be attributed to organiza-128 tional shortcomings from the companies owning, supply-129 ing, using, and transporting the railcar with the nitrogen 130 tetroxide load. These companies failed in: providing 131 safety systems, adequately training their employees, 132 enforcing safe operating and maintenance procedures, 133 and conducting inspections to detect abnormal con-134 ditions. 135

¹³⁶ 3.1. Lack of understanding of the characteristics and ¹³⁷ hazards of N_2O_4

The owner of the facility and the owner of the railcar tank lacked awareness on the hazards posed by N_2O_4 , as evidenced by at least three facts:

- Company personnel were routinely spraying water on the railcar tank leaking valves, not realizing that water could eventually get into the tank and react with N₂O₄.
 - Company personnel unloaded N₂O₄ to cargo-tanks with Hypalon[™] gaskets, which were inadequate and, therefore, were quickly destroyed by the corrosive chemical.
- The owner of the tank car had retrofitted it for N₂O₄
 use, after its previous use in chlorine transportation,
 without performing a hazard analysis. Also, inad equate materials were used for retrofitting.

3.2. Lack of procedures/not enforcement of procedures 156

The following are examples of the unavailability of 157 procedures or not sticking with safe operating procedures: 159

- Having a single employee unload a hazardous material from the railcar, although the company's standard loading procedures specified a buddy operation. 164
- Lacking a checklist for unloading and transferring N₂O₄.
- Failing to keep logs of unloading/transfer operations
- Spraying water on the tank to absorb/disperse leaks $_{170}$ of N_2O_4 . $_{172}$
- Not taking samples for chemical analysis from the railcar tank at supplier's facility as required, but from the bulk storage tank.

3.3. Lack of training

- All employees interviewed had no formal courses on unloading tank cars; they only had "on-the-job" training.
- There were no records of emergency drills.
- Nobody considered activating the emergency alarm.

3.4. Lack of basic process/storage safety systems

- A 30-year-old tank in poor condition was used for transfer of N₂O₄.
- The railcar tank had neither liquid-level gauges nor 190 pressure gauges. 192
- There was no capability for chemical analysis of N_2O_4 194 on site.

3.5. Lack of emergency preparedness

- There was no emergency de-inventory vessel, ¹⁹⁸ although the need for one was identified in 1989. ¹⁹⁹
- There was no pollution control equipment for treating releases from pressure relief valves. There was a scrubber with a capacity of ~50 cfm, used for normal operation venting from the storage tank, but this could not handle emergency releases. 200
- There was no water-deluge mitigation system; only one fire-monitor was available at the scene. 208
- The safety committee's recommendations to improve emergency communications, emergency response and training, plant procedures and equipment, were not implemented. The specific recommendations were: (i) purchase emergency response equipment; (ii) provide emergency storage for rapid de-inventory; (iii) install

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a water-deluge system for N_2O_4 ; (iv) test storage tank every three years; and (v) replace the N_2O_4 tank with a stainless-steel one.

- A Hazard and Operability study (HAZOP) carried out in 1994, identified the risk of water intake into the N_2O_4 tank but nothing was done to prevent it.
- A consultant's recommendation to develop a Fault Tree Analysis (FTA) for toxic releases from the tank car, storage tank and pipe lines, was ignored.

3.6. Inadequate emergency response

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The company did not have an Emergency Response 228 Program (ERP) to mitigate the consequences of major 229 leaks in the facility. They elected to rely on outside 230 responders for emergency response and have only an 231 Emergency Action Plan (EAP). However, as shown from 232 the following, operators were not trained to follow an 222 EAP. 234

- Company personnel responded to the incident without donning Personnel Protective Equipment (PPE).
- Workers who had been evacuated initially were allowed to return and respond to the leak without wearing proper PPE.
- Employees were allowed to remain near the area of the leak without donning special PPE.
- There were no assigned duties during evacuation.
- There was no clear command for emergency action 248 (according to the chief of the local Fire Department).
- The company had not issued incident-command vests or other identifiers for people in charge of the emerg-252 ency operation. 253
 - According to Fire Department reports: "Company guys seemed unorganized and ill prepared". "Company guys seemed shocked and helpless; obviously not adequately trained in emergency procedures".
 - The local Fire Department was not given prompt information as to what was spilled and how dangerous it was.

3.7. Previous incidents 263

The 23 October 1995 major release did not happen without previous warnings. In that year alone, 20 incidents that produced small leaks were reported.

Most incidents happened during N₂O₄ transfer-operations and produced relatively minor releases of N₂O₄ and a visible plume from the scrubber. Contract personnel expressed concern about working around N2O4 areas where daily puffs were occurring. Workers for the construction contractor on site were exposed to N_2O_4 fumes on 16 October 1995. One employee was hospitalized and

was diagnosed as having chemical burns to his lungs 274 and throat. 275

3.8. Ignored internal recommendations

This is a list of safety improvements, recommended 277 by the facility's safety personnel and an outside consult-278 ant, that were not implemented. 279

- Change valves and rotameter.
- Undertake a preventive maintenance inspection of the 283 pressure relief valve. 284
- Conduct vapor cloud dispersion analysis to estimate 286 the potential impact of several different leaks. 287

Also, a HAZOP team recommended the following items 288 on 8/14/94, which were not implemented: 289

- Take extreme care at all times to avoid putting water 290 into the storage tank or rail car. 292
- Remove the water connections from the N_2O_4 tank or 293 the railcar. Getting water in them is the leading poten-295 tial cause for a major failure of one of these vessels. 296
- Review unloading procedures. They do not meet OSHA Standard 29 CFR 1910.119 requirements for operating procedures.
- Provide a vessel to unload N_2O_4 from the storage tank 301 in an emergency. 303
- Install a new emergency-handling scrubber in case the storage tank needs to be purged; the current scrubber is undersized.
- Review emergency equipment, procedures, and training.
- Conduct annual emergency drills.
- Purchase a stainless-steel tank for storage of N₂O₄.

3.9. Ignored warnings

The addition of water in the railcar tank constituted the accident-initiating event because it triggered the for-317 mation of corrosive nitric acid that ultimately caused the 318 tank's failure. As discussed later in Section 5, the release 319 still could have been prevented if subsequent warnings 320 were understood. There were symptoms indicating a 321 problem with the dip legs when transferring the chemical 322 from the rail tank to the cargo tanks, but they were 323 ignored. 324

A worker failed to reduce pressure enough to the N₂O₄ 325 storage tank to replace the dip legs. An internal memo 326 stated: "Dip tube may be corroded, seems at half level 327 getting vapors instead of water". 328

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4. Similarities of causes of the Bogalusa and the **Union Carbide/Bhopal accidents**

In this section, the similarities of the causes of the Louisiana incident and the Union Carbide/Bhopal tragedy are outlined, to illustrate two points: (i) Unfortunately, safety awareness in some American chemical facilities is at that low level observed in developing countries eleven years ago; and (ii) the release at the Louisiana facility had the potential to cause dire consequences. Fortunately, these were avoided mainly because there were no people out in the streets around the plant when the release happened.

4.1. The Bhopal accident 341

The worst accident in recent records involving a 342 chemical release happened on 3 December 1984, when 343 methyl isocyanate (MIC)-vapor leaked from a Union 344 Carbide Corporation plant in Bhopal, India. The vapor 345 spread over an area of five square-miles, killed at least 346 2500 people, and injured 200,000. The accident-initiat-347 ing event was the entry of water in a MIC storage tank 348 which triggered a violent chemical reaction. As the reac-349 tion of MIC with water greatly increased the temperature 350 in the tank, chloroform which was present at abnormally 351 high levels released chloride ion, which rapidly corroded 352 the tank. The iron from the corrosion (or from earlier cross-contamination) catalyzed the trimerization of MIC, thereby producing CO₂, and increased both the tempera-355 ture and pressure in the tank. The CO₂ evolved from the 356 reaction caused further mixing of the chemicals which, 357 with the rise in temperature, accelerated both reactions; 358 finally, the build-up of pressure burst the rupture disk in 359 the line to the relief valve. The valve was open for about 360 2 h, during which most of the material in the tank, about 361 90,000 lb, was released to the environment as vapor 360 (Fthenakis, 1993). 363

4.2. Similarities of the Bhopal and Bogalusa accidents 364

- The quantity of MIC involved in the Union Carbide 366 accident (i.e. 90,000 lb) was similar to the quantity of 367 N_2O_4 /HNO₃ (estimated to be 99,933 lb) in the Boga-368 lusa release. Both materials are toxic and are poten-369 tially harmful in very low concentrations. MIC has 370 an immediately Dangerous to Life or Health (IDLH) 371 concentration of 3 ppm, NO₂ of 20 ppm, and HNO₃ 372 of 25 ppm. 373
- The source of water in Bhopal is still controversial. 375 However the most likely scenario is associated with 376 inadequate procedures for cleaning pipes. Inadequate 377 procedures for dispersing small leaks of NO₂ (e.g. 378 spraying water directly on the tank), also is the likely 379 cause for water entering the N_2O_4 tank and initiating 380 the event. The company's standard loading pro-381

cedures prescribed a water-hose to wash away any 382 liquid spills. However, the hose was occasionally 383 used on the tank valves to disperse vapor leaks. 384

- The Bhopal plant's staff did not monitor the tank for chloroform for six weeks before the accident, although daily monitoring was required. Personnel at the Louisiana facility did not adequately monitor the transfer of N₂O₄, nor did they monitor the tank's contents for water contamination.
- In both cases there were previous warnings. From 393 December 1981 to October 1982, there were at least 394 five incidents, some resulting in injuries, at the Union 395 Carbide plant. In May 1982, a team of American 396 experts from Union Carbide inspected the plant and 397 was extremely critical of its operation. It seems that 398 the team's recommendations were not implemented. 300
- There were 20 reportable releases in the Louisiana 400 facility plant in 1995 before the major leak. Several recommendations by the company's safety officials and an outside consultant to improve the safety of the 404 facility were not implemented.
- There were five safety systems at the Bhopal plant, but they were not operational or did not function as expected. A flare tower was disconnected, a scrubber was grossly underdesigned, and a water deluge system was inadequately designed.
- No adequate safety systems were available in the 413 Louisiana facility. There was a scrubber connected 414 with the permanent storage tank but the railcar tank 415 (also used for storage) was not connected with the 416 scrubber. In any case, the scrubber was underdesigned 417 for pressure relief discharges from either the storage 418 or the railcar tanks. Regarding water deluge, there 419 was only one spray-monitor in the Bogalusa facility, 420 instead of a complete system with monitors encircling 421 the tank. 422
- The lack of adequate planning for emergency preparedness and response raised the death and injury toll in Bhopal, because people ran in panic, often in the direction of the release, did not use simple protective measures against short-time exposure (e.g. a wet towel on the face), and there were not sufficient means of evacuation.
- Fortunately, in Louisiana, there were no people out 431 in the streets around the plant when the release hap-433 pened, and this prevented fatalities. The lack of 434 adequate emergency planning, however, caused injur-435 ies to fire-fighters and toxic exposures to plant personnel and the public. 437

5. How the accident could have been prevented or controlled

Several engineering and administrative options could 440 have prevented or controlled the N2O4 release at the 441

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Louisiana facility. These are shown in Fig. 1, and out-442 lined below: 443

- 1. Inherently safer processes, materials, and procedures. 445
- 2. Options to prevent accidental initiating events. 448
- 3. Safety systems to prevent or minimize releases. 449
- 4. Options for control/mitigation. 450
- 5. Emergency preparedness and response plans, and pro-453
- cedures to prevent or reduce human exposures. 454

5.1. Inherently safer materials and processes 455

The potential consequences of N2O4 releases can be 456 reduced by using smaller transfer containers. Another 457 option was to use a stainless-steel tank, manifold and 458 valves and adequate packing as the US Air Force¹ does. 459

5.2. Prevent accident initiating events 460

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Administrative and engineering options to prevent an 461 accident initiating event (e.g. entry of water in the tank) 462 include operating procedures, worker training, mainte-463 nance, inspections, testing, quality-control, and safeguards against process/product contamination. HAZOP and 465

HAZARD DEVELOPMENT

PREVENTION/MITIGATION AT BOGALUSA **OPTIONS** Smaller N₂O₄ Containers Stainless-Steel Vessel/Valves Large Quantity of Hazardous Material On-Site Procedures, Training, Monitoring, Quality Control, HAZOP, FTA Initiating Event i.e., water in tank Tank/Valve Testing & Maintenance, Monitoring, Inspections. **Emergency De-inventory** Initial Release Emergency De-inventory Adequate Relief Valves and Wet Scrubber Catastrophic Release Water Deluge System Emergency Response & Preparedness Human Exposure

Fig. 1. Hazard development at Bogalusa and options for prevention and mitigation.

¹ N₂O₄ is used by the US Air Force as a propellant

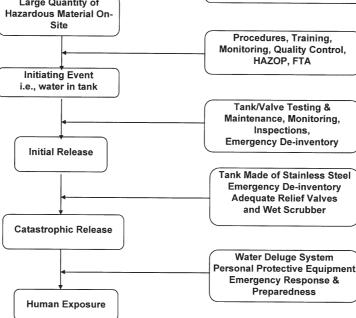
FTA are pivotal in identifying potential accident-initiat-466 ing events. 467

5.3. Prevent/minimize releases

The next step is to implement safety options to sup-469 press a hazard when an accident-initiating event occurs. 470 For the Bogalusa facility, such options include quality 471 control, warning systems, adequately designed and 472 maintained relief-valves, and quick de-inventory. Better 473 quality control at the nitrogen tetroxide supplier's 474 facility and inspections by the railroad company transfer-475 ring the contaminated cargo, could have given early 476 warnings. 477

5.4. Control/minimize external release

If an accident occurs and safety systems fail to contain 479 a hazardous gas release, then engineering control sys-480 tems will be relied on to reduce or minimize environ-481 mental releases. Such systems include an adequately 482 designed scrubber connected to the relief valve line, and 483 a water curtain or deluge system. 484



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5.5. Prevention/minimization of human exposures

As a final defensive barrier, human exposures must be prevented if a hazardous gas is released, despite the previous strategies. This barrier includes storing N₂O₄ at a remote location, establishing exclusion zones adjacent to plant boundaries, installing early warning systems, and having emergency-preparedness, response, and evacuation plans to prevent exposures of the public. Evacuation planning requires formulating plans and liaison with outside authorities, including emergency-service personnel, appointment of key personnel and defining their duties, setting up emergency-control centers, and developing site emergency action plans.

6. Conclusion

The major toxic release on 10/23/95 at the Bogalusa facility did not happen without earlier warnings. In that year alone, 20 incidents gave ample warnings about a dangerous situation. Failure to consider the hazards posed by a chemical used in the plant for 30 years, coupled with poor judgment, created the major leak on 23 October 1995.

This release could have been avoided through the preparation and enforcement of unambiguous standard operating procedures, and improved employee training programs. The overall safety in this facility, however, required an upgrade of mechanical systems (e.g. storage and transport vessels, vessels' instrumentation, vessel 511 purging/venting system).

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The N₂O₄ release in Bogalusa resembled, in its size 513 and causation, the catastrophic release of MIC in Bhopal 514 in 1984 that killed at least 2500 people and injured 515 200,000. In both cases, approximately the same quantity 516 of material was released, caused by a series of manage-517 ment mistakes in a similar sequence. Fortunately, there were differences at Bogalusa which prevented fatalities: 519 (1) Low population density around the plant; (2) material 520 that was less toxic; and (3) good response by the Fire 521 Departments and the Police. 522

While other chemical companies in the United States 523 and abroad are taking extra steps beyond what is 524 required by regulations to assure the safety of their oper-525 ations, some companies operated in a manner that 526 resembled that in developing countries before the Bho-527 pal tragedy. 528

Implementation of standard engineering and administrative options could have prevented or controlled the N_2O_4 release in Bogalusa

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