## Payment for care and cost of care

M6920 November 20, 2001

### Paying for anything:

- pay for it myself
  - directly--cash purchases
  - indirectly--"free lunch"--airline miles
- c someone else pays for it for me
  - explicitly on my behalf
  - for a category to which I belong
  - charity



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### The money comes 3 ways:

- employers
- governments
- individuals



 All are ways of getting money from the resources of households



### **Historical snapshot**

- oprimarily direct payment
  - in 1960, 49% was direct
  - by 1993, 17.8%
- cas costs rose
  - cost shifting became common
  - prudent and aggressive purchasers limited these opportunities

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### Common types of health insurance plans

- Indemnity or Fee for service (FFS)
- Preferred provider organization (PPO)
- · Point of service (POS)
- Health Maintenance Plan (HMO)

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### **Current experience**

- direct payment by uninsured
  - insurance unavailable
  - insurance unwanted (voluntarily uninsured?)
  - insurance unaffordable
- insured but category not covered
  - pharmaceuticals
  - experimental treatments
  - alternate therapies

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### Current experience, cont.

- individual private insurance
- employment based insurance
- government financing
  - Medicare
  - Medicaid
  - Military



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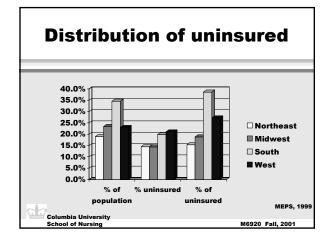
## Current experience, cont.

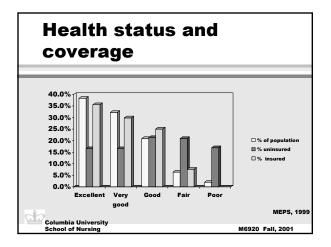
- direct support for public hospitals
  - city/county government
  - state government (MH, TB)
  - federal government (Hanson's disease)
- special populations
  - military
  - veterans
  - prisoners

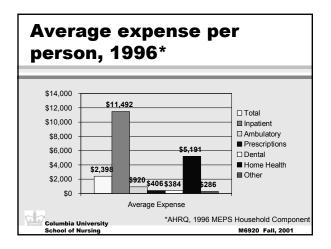
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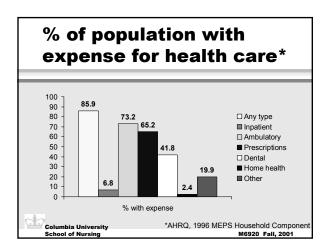
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# My decisions about paying Will I purchase insurance? out of pocket as individual through an employer may govern choice of employment 53% of individuals have choice of plan 64% of families have choice of plan through a government program determining eligibility determining personal "cost" in enrollment columbia University School of Nursing M6920 Fall, 2001







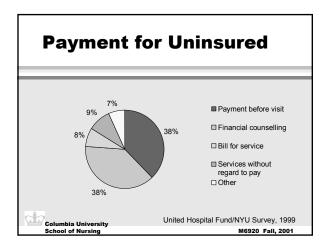


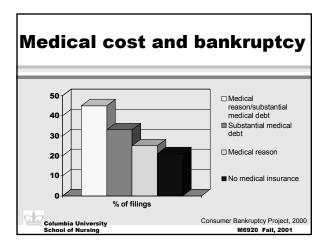
	federal poverty level for 2001							
		Lower 48	Alaska	Hawaii				
	1	8,590	10,730	9,890				
	2	11,610	14,510	13,360				
	3	14,630	18,290	16,830				
	4	17,650	22,070	20,300				
ÇĖ		hbia University of of Nursing	Source: HHS, 20	M6920 Fall, 2001				

Sliding Fees for Primary Care							
	100% FPL	150% FPL		N			
HHC	\$19	\$48	\$98	28			
Voluntary	\$41	\$62	\$84	81			
FQHC	\$29	\$54	\$83	30			
Other	\$20	\$36	\$56	16			
United Hospital Fund/NYU Survey. 1999							

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# Recent analysis of availability

- amount of coverage in a community related to the labor market
- this confounds the overall, long term finding that smaller firms are less likely to offer



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### **Practical implication**

- if companies can hire from a pool that does not expect coverage, they won't offer
- communities with large
   Hispanic immigrant labor pools
   tend not to offer coverage



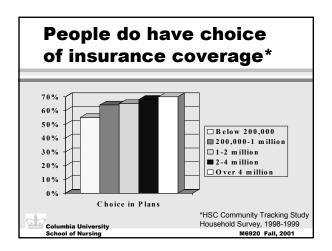
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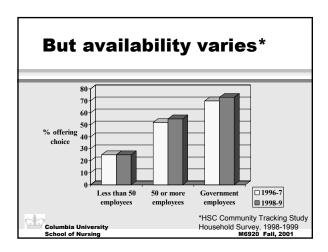
### My decisions, cont.

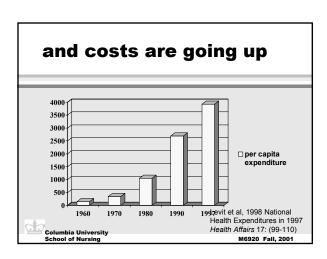
- If uninsured
  - is this problem worth dipping into my pocket?
  - how much care will I buy for any one episode?
- If insured
  - where can I go/how much can I get
  - will I supplement

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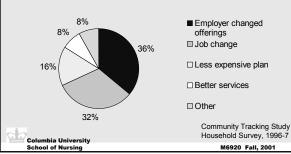
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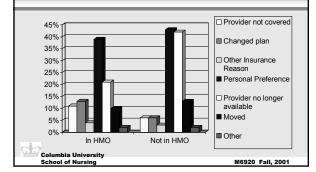




# Reasons for changing health plans



# HMO status makes a difference:



#### But we're the good guys! Coalition for Affordable Quality Healthcare

#### 

- Assert that they:
  - work with CDC on antibiotic resistance
  - simplify paperwork for credentialing
  - improve access and service
    - direct access to OB/GYN and pediatrics
    - assured ER coverage
    - external review of claims

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# Regressive vs. progressive payments

- if cost is a flat fee, it will disproportionately hit the poor
  - This is acceptable for consumer goods with no public benefit--if people really want it, they'll find the \$\$ or earn more
  - It ignores the "public good" aspect of health

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#### Income transfer

- if cost is sliding fee of some kind, income transfer is involved
- if the ratio remains the same across income levels, it is proportional
- if the ratio of fee to income increases at higher level, it is progressive

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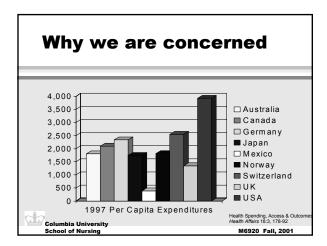
### **Controlling Costs:**

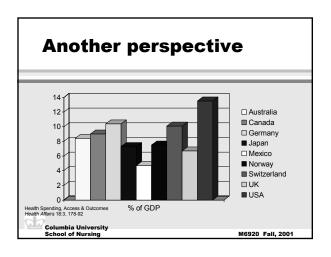
- reducing overall investment or limiting % of GDP
- limiting growth
- limiting expenditures in some one sector

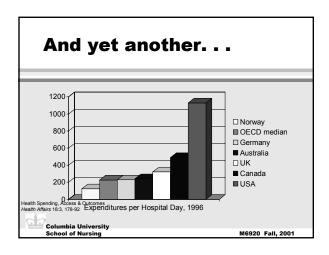
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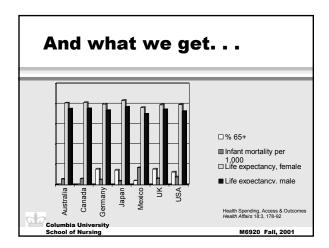
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# All cost control hurts someone... Climiting employer costs increase co-payments Climiting hospitalization layoff nurses & other employees ( Climiting profits reduced growth in retirement funds Columbia University School of Mursing M6920 Fall, 2001

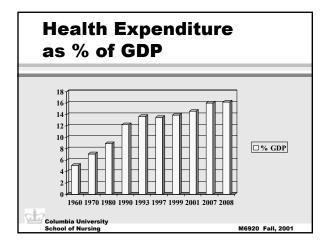








			_		
US Ex	сре	ndi	tures	•	Health Affair
Source of funds	1980	1990	1998	2001 (est)	
National Expenditure	247.3	699.4	1,088.2	1,403.6	
Private \$\$	142.5	416.2	586.0	774.9	
Private Insurance	69.8	239.6	346.7	474.2	
Out of pocket	60.3	145.0	189.1	236.5	
Public funds	104.8	283.2	502.2	628.7	
Medicare	37.5	111.5	211.3	257.4	
Medicaid	14.5	42.7	95.0	122.7	
Other Fed'l	19.9	41.0	56.8	67.6	
State and local	32.8	88.0	139.2	181.0	
local Columbia Univer				M6920	Fall. 200



### **US** trends

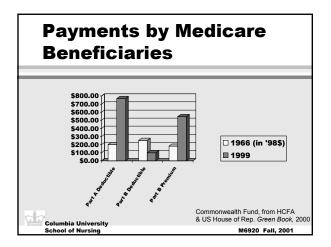
Health Affair

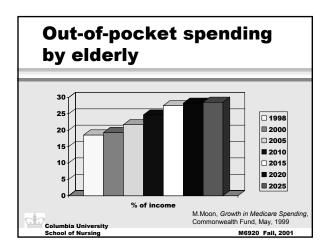
Category	1960	1970	1980	1990	1998
National Total (Billions)	26.9	73.2	247.3	699.4	1,149.1
Services and Supplies	25.2	67.9	235.6	674.8	1,113.7
Hospital care	9.3	28.0	102.7	256.4	382.8
Home Health Care (free-standing)	0.1	0.2	2.4	13.1	29.3
Prescription drugs	2.7	5.5	12.0	37.7	90.6
Nursing home care (free-standing)	0.8	4.2	17.6	50.9	87.8
Administration	1.2	2.7	11.9	40.5	57.7
Gov't PH Activities	0.4	1.3	6.7	19.6	36.6
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# Cost of insurance management

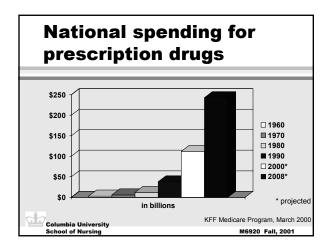
- Employer group plans: 10-15%
- Individual private plans: 30-50%
- Medicare: <2%

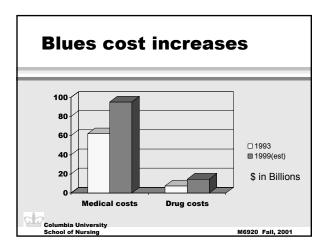
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# Prescription drugs The industry expects 15% revenue growth 2000-2005 Growth due to More prescriptions Mix of prescriptions Price HMO prescriptions/member/year Non-Medicare: 5.8/Medicare: 17.4 Columbia University School of Nursing M6920 Fall, 2001





Drug spending growth						
C top 10 dru Prilosec Prozac Cocor Claritin Pavachol Zyrtec Allegra Zyban Evista Propecia	gs/growth  34  20  55  40  15  68  18  >1000 >1000	top 10 la Viagra Arthrotec Singulair Plavix Meridia Evista Allegra-D Trovan Zomig	9.0 8.3 7.5 9.8 9.0 8.3 7.5 7.5 6.2 6.1			
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#### **Direct to Consumer ads**

- Antihistamines (22%/ \$287 M)
- Cholesterol Reducers (9%/\$113M)
- Hair loss (7%/ \$92M)
- Inhaled steroids (6%/\$84M)
- Smoking Cessation (6%/\$81M)
- All Others (50%/ \$644M)



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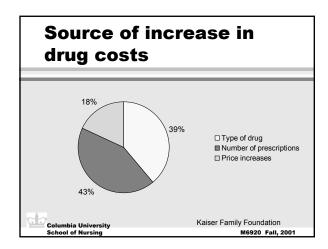
### And more subtle ads: NY Times, April 18, 2000

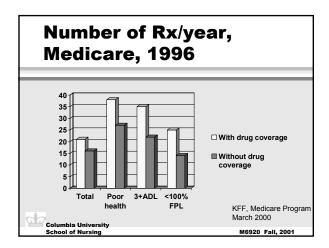
- "An Open Letter to Healthcare Providers Nationwide" from 33 MDs, 2 nurses and 1 pharmacist
- Must not be content with elevated systolic or diastolic blood pressure
- No mention of diet or exercise
- This message supported by Bristol-Meyers-Squibb Co. as part of its commitment to extending and enhancing the lives of patients

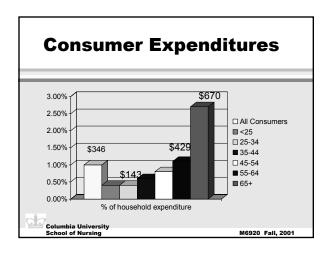


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# Drug price increases University of Maryland Center on Drugs & Public Policy Decrease Top 100 Drugs Recently Marketed Drugs Increase No Change Columbia University School of Nursing M6920 Fall, 2001







#### **Focus on Unit Cost**

- Cost to producer Cost to · materials x labor
  - x profit
  - per unit make it more cheaply
  - reduce margin
- purchaser
  - price x volume
- Control the cost Control your costs
  - · buy less or another product

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### The Roemer dilemma

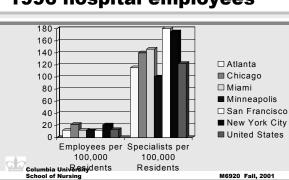
'A built bed is a filled bed'



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### Why costs are high: 1996 hospital employees



# Why costs are high: Medicare patients, 1995-6 Atlanta Chicago Miami Minneapolis San Francisco New York City MDs last 6 for ambulatory mos. Of life care per 1,000

enrollees

### How we have dealt with cost in health

- Shift from community rating to experience rating
- Controlling the number of units
  - competition or planning
- Changing to different units
  - · many raise rather than lower costs



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# Controlling the price per unit

- competition
  - · drugs/the role of patents
  - consumer role different than in TV market
- certificate of need
- wage or price controls & fee regulation



### **Change in payments**

- Prospective payment shifts perspective as components go from being . .
- revenue generating to. .
- cost generating

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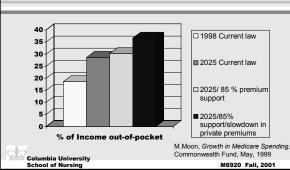
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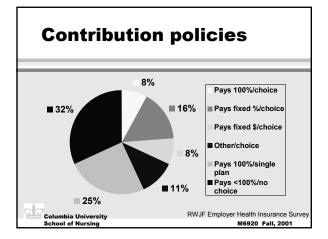
# A coming change in coverage... © From defined benefits to @ defined contributions



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# Impact of change to premium support approach





### So how are we doing in the U.S.?

- Cost?
  - % of GDP, per capita spending
- · Access?
  - % insured vs. uninsured
  - Availability of primary care services
- · Quality?
  - Satisfaction with care?
  - Infant mortality?
  - Life span?

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