
Nurse Scheduling

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Outline

- ❖ Nurse Scheduling Problem (NSP) review
- ❖ SA Algorithm
- ❖ GA Algorithm
- ❖ Comparing SA & GA
- ❖ Our experiment with simulated data
- ❖ Conclusion
- ❖ Further Questions to Consider
- ❖ Q&A

NSP - Background

- ❖ Goal: create a timetable that assign nurses to each shift, balancing the workload and preferences.
- ❖ Scheduling Period
- ❖ Professional Level of nurses
- ❖ Shift-Systems (Two-, Three-, Four- Shift)
 - Morning, Afternoon, Night, Long Shift
 - Off Days



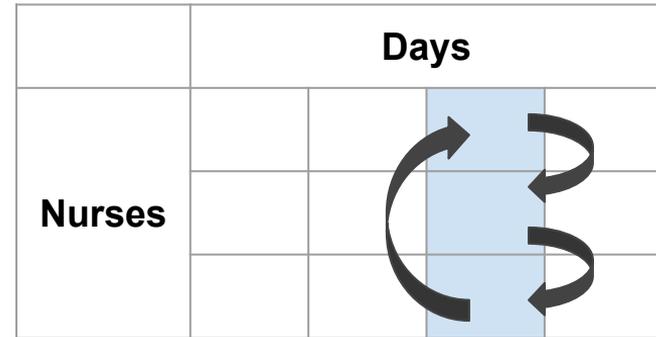
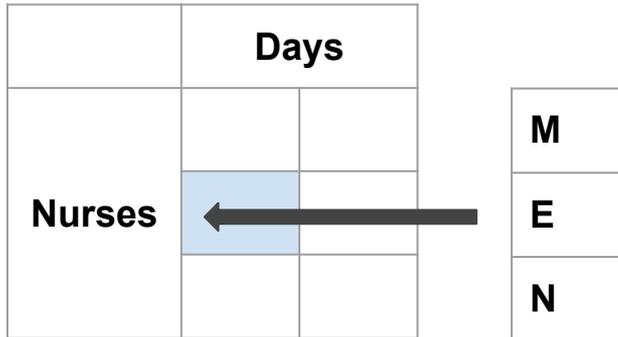
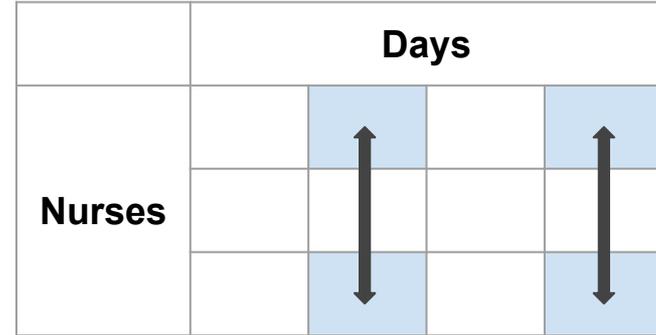
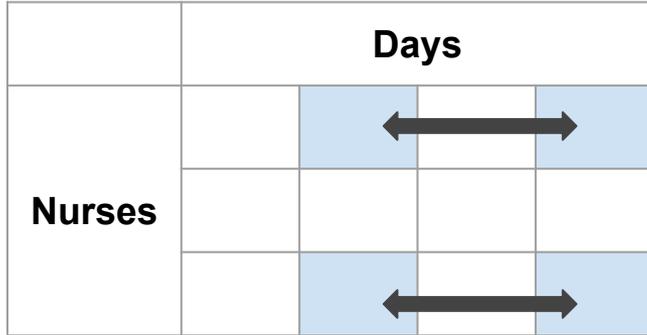
NSP - Constraints

- ❖ Hard Constraint ~> **Feasibility**
 - **Type 1 - Nurse Coverage:** for each shift, number of nurses assigned within a range, number of Top Level Nurses > 2, etc.
 - **Type 2 - Prohibited Working Patterns:** Morning shift after a Night Shift, 3 consecutive Night Shift, etc
- ❖ Soft Constraint ~> **Optimality**
 - **Type 3 - Satisfaction/ Preferences:** total number of Off-days = 4, total number of night-shifts = 3, etc.
- ❖ Objective: **Minimize** $C = w1*Cost1 + w2*Cost2 + w3*Cost3$

Simulated Annealing

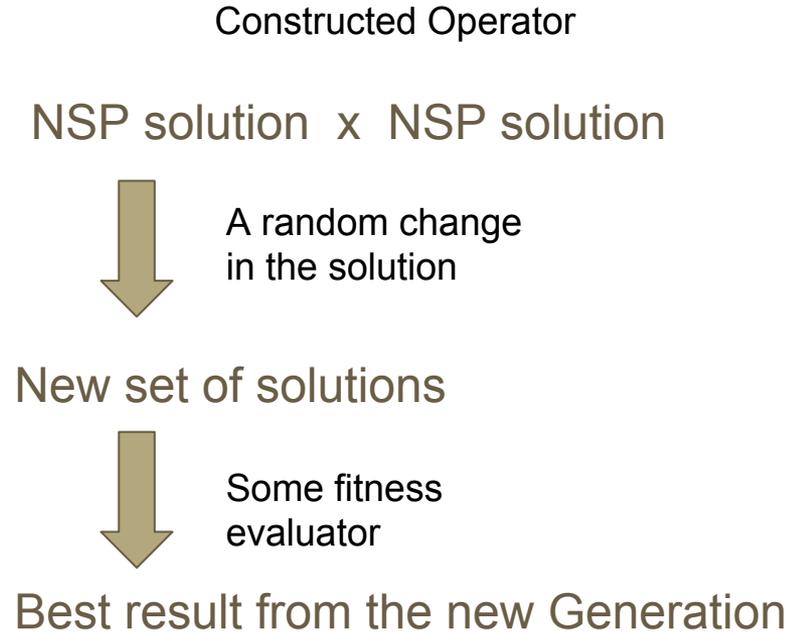
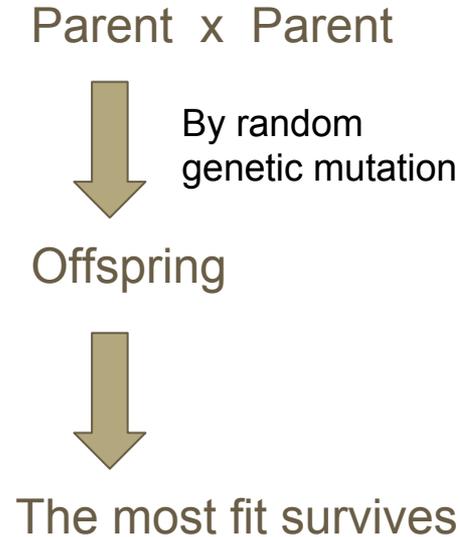
- ❖ A total of N variables, $N = \text{number of nurses} * \text{number of days}$
- ❖ Assign Initial values randomly, calculate C , set as optimum
- ❖ Find a neighbor, compare objective value C .
 - If $dC < 0$, Accept the neighbor as new optimum
 - Otherwise,
 - Accept if $U < e^{(-dC/t)}$
 - Temperature t reduces in two different rates (depend on Changes/Trials)

Simulated Annealing - Neighborhood Structures



Genetic Algorithm

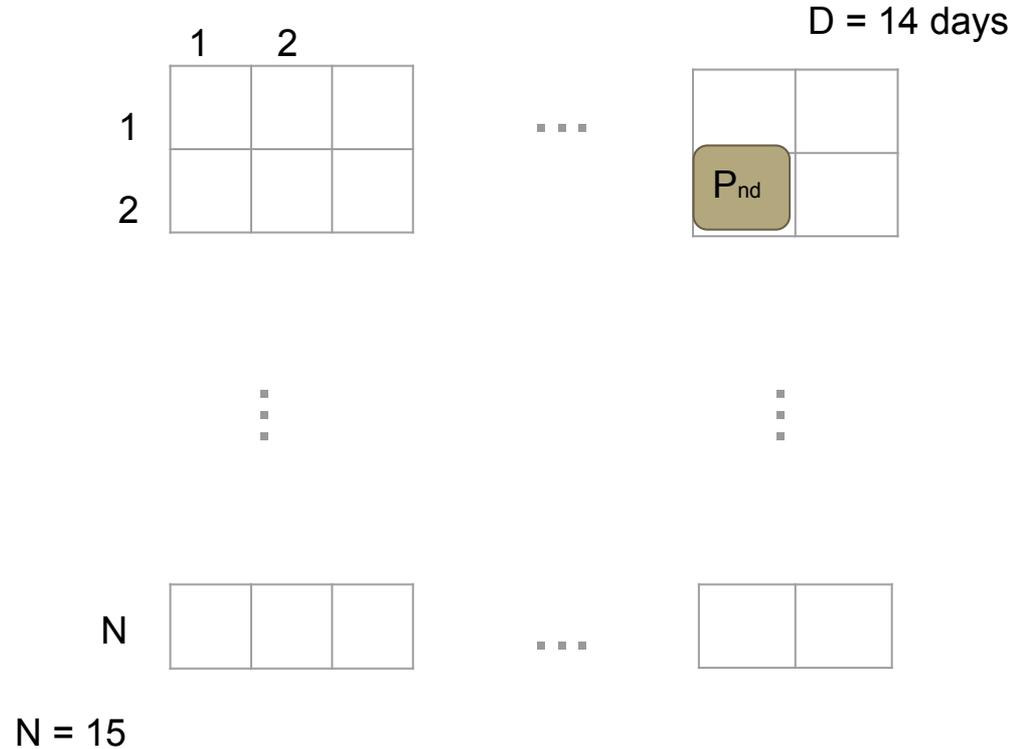
- Similar to evolutionary biology



Genetic Algorithm

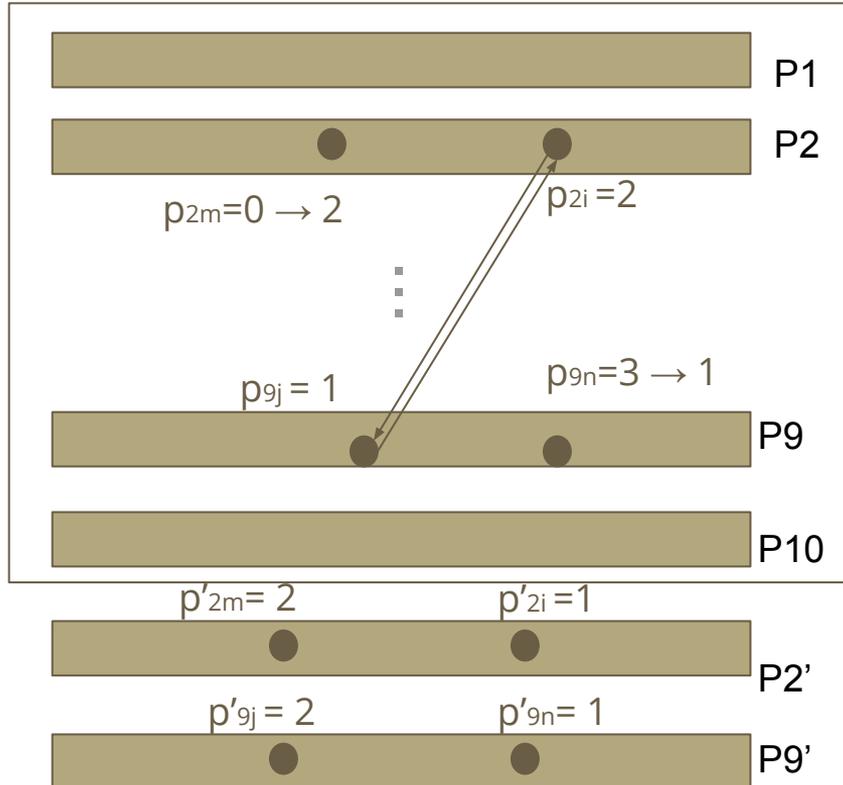
Variables:

$P_{nd} = \left\{ \begin{array}{l} 0, \text{ have the day off} \\ 1, 6\text{AM} - 12\text{PM} \\ 2, 12\text{PM} - 6\text{PM} \\ 3, 6\text{PM} - 6\text{AM} \end{array} \right.$



Genetic Algorithm

1st Generation



- Can view the $N \times D$ table as a $1 \times (N + D)$ rectangle, which is a *chromosome*
- Each set of generation contains 10 solutions
- Randomly pick two solutions as “parent”
- Step 1: Pick an entry p_{2i} in P2 and p_{9j} in P9, switch the value of p_{2i} and p_{9j}
- Step 2: Randomly pick p_{2m} , and change its value; randomly pick p_{9n} , and change its value. Save as P2' and P9'
- For each generation, we keep the minimum as our result

Literature Review

- ❖ Most studies focus on either GA or SA; difficult to draw a fair comparison
- ❖ *S. Kundu, M. Mahato, B. Mahanty and S. Acharyya (2008)* made a comparison with simplified constraints
- ❖ Authors' conclusion: SA is more efficient than GA as it solves more problems on average, regardless of the random initialization;

Authors: SA discourages the bad move in short term while GA accepts all

We want to validate this result

Period (days)	Probs	Method	Solved	Cost	Time (sec)
7	100	SA	88	0.27	0.77
		GA	80	26.85	2.5
14	100	SA	92	0.11	2.85
		GA	73	4.72	7.21

Experiment for Comparison

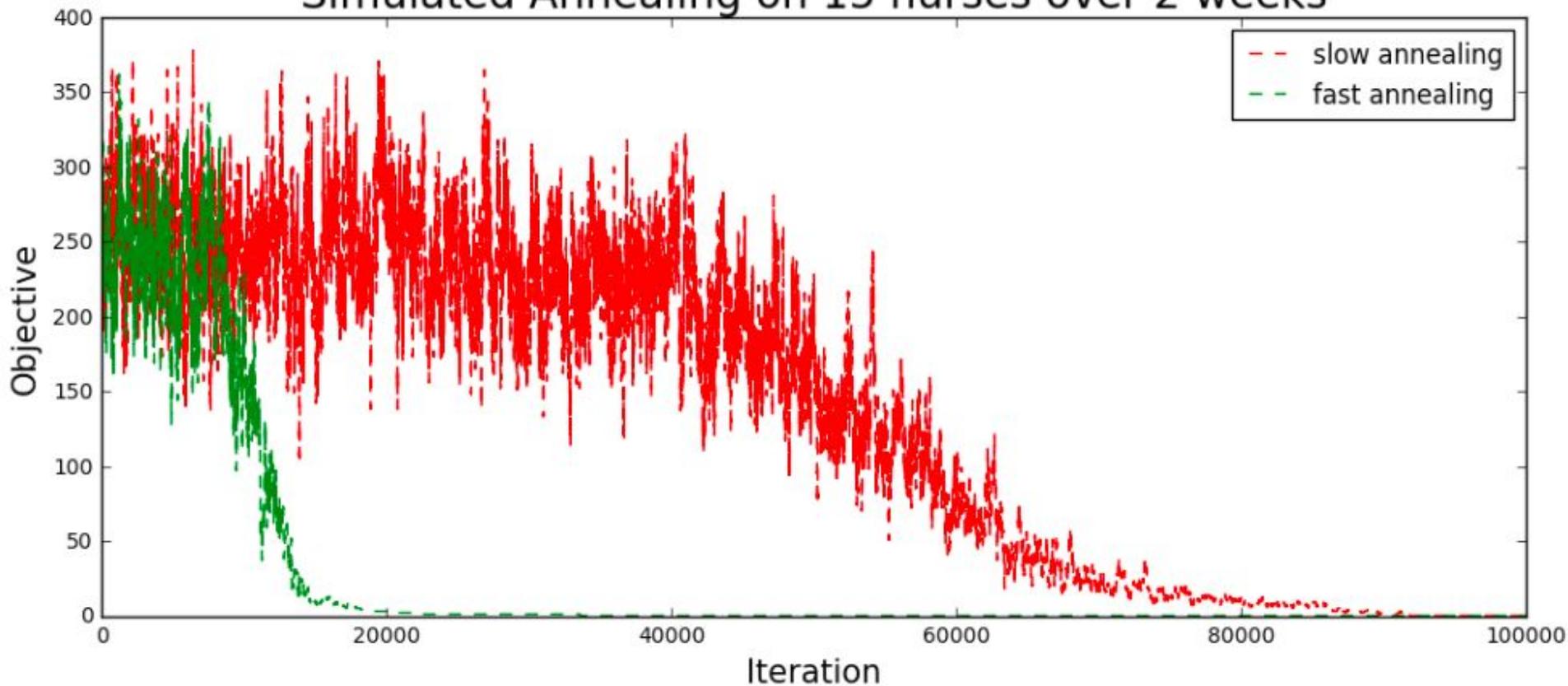
- ❖ 15 Nurses;
- ❖ 14 Days;
- ❖ Constraints:
 - Each day needs 4-6 nurses for morning/afternoon/night
 - No nurse works in morning shift right after a night shift
 - No nurse works 3 nights in a row

Experiment - Simulated Annealing

- ❖ Tried 2 settings:
 - **Fast Annealing** (temperature *=0.95 for every 1000 iterations)
 - **Slow Annealing** (temperature *=0.99 for every 1000 iterations)
- ❖ Both converge to optimum in 100,000 iterations

Both yield optimal solution - No Constraint Violated

Simulated Annealing on 15 nurses over 2 weeks



Comparison

0	0	3	3	1	0	3	1	2	1	3	0	0	1
1	1	0	2	3	2	3	1	0	3	1	2	3	0
0	0	0	0	0	2	3	1	1	2	0	3	2	3
1	3	2	3	1	1	1	3	0	0	1	3	3	0
3	1	0	3	0	0	2	1	1	3	0	0	3	0
0	0	3	2	3	2	1	0	0	0	3	0	3	1
3	3	1	1	2	3	2	0	1	1	0	3	3	3
0	3	2	3	2	1	1	1	1	0	2	0	1	2
1	1	3	2	1	2	3	1	0	3	1	0	0	2
2	1	0	2	0	0	3	2	2	3	2	1	2	0
2	3	1	3	3	2	2	0	2	1	3	3	1	3
0	3	0	3	0	0	2	1	2	2	0	0	1	1
1	1	3	0	3	1	0	2	0	2	0	3	3	3
0	3	1	1	3	2	0	3	3	3	1	2	1	0

Random initialization

violation

3	2	2	2	0	3	3	0	0	2	3	3	0	2
3	2	3	3	1	3	0	2	2	3	0	2	3	3
0	0	3	3	2	0	2	3	3	2	3	2	2	3
1	1	0	2	3	1	2	2	1	2	3	0	0	0
1	1	2	1	0	3	0	1	1	1	0	0	2	0
2	2	1	1	0	2	0	0	1	0	0	2	2	2
3	0	1	2	3	2	0	0	2	1	1	1	2	0
1	0	0	1	0	3	0	3	3	2	2	0	1	1
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0	3	3	2	2	2	2	1	2	3	0	1	1	1
2	3	0	1	2	0	2	3	2	3	2	1	3	3
2	3	2	0	2	1	2	0	3	3	1	1	1	1

Optimum schedule

Experiment - Genetic Algorithm

- ❖ Each population has 10 schedules;
- ❖ Choose 2 parents each time
- ❖ Better parent (with lower objective value) has higher chance to be chosen
- ❖ We used

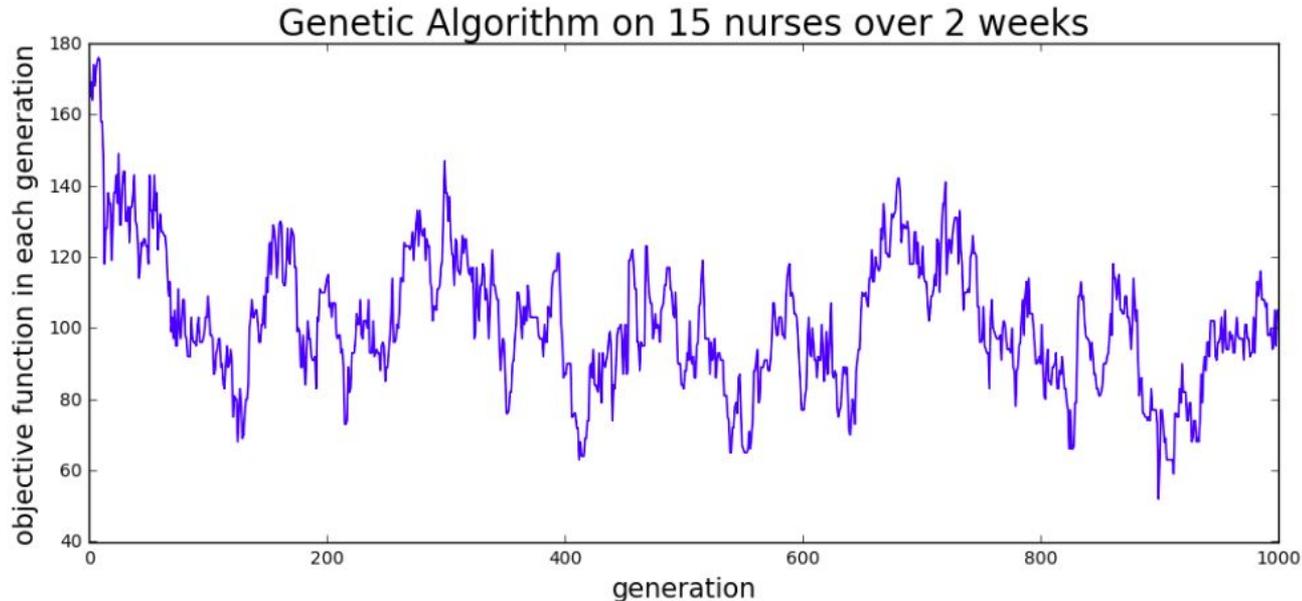
$$Pr(\text{schedule } i) \propto e^{-\sqrt{\text{score}_i}}$$

$$Pr(\text{schedule } i) \propto e^{-\text{score}_i}$$

$$Pr(\text{schedule } i) \propto (C - \text{score}_i)$$

Experiment - Genetic Algorithm

All the weight functions **failed to find global minimum** (which exists per Simulated Annealing)



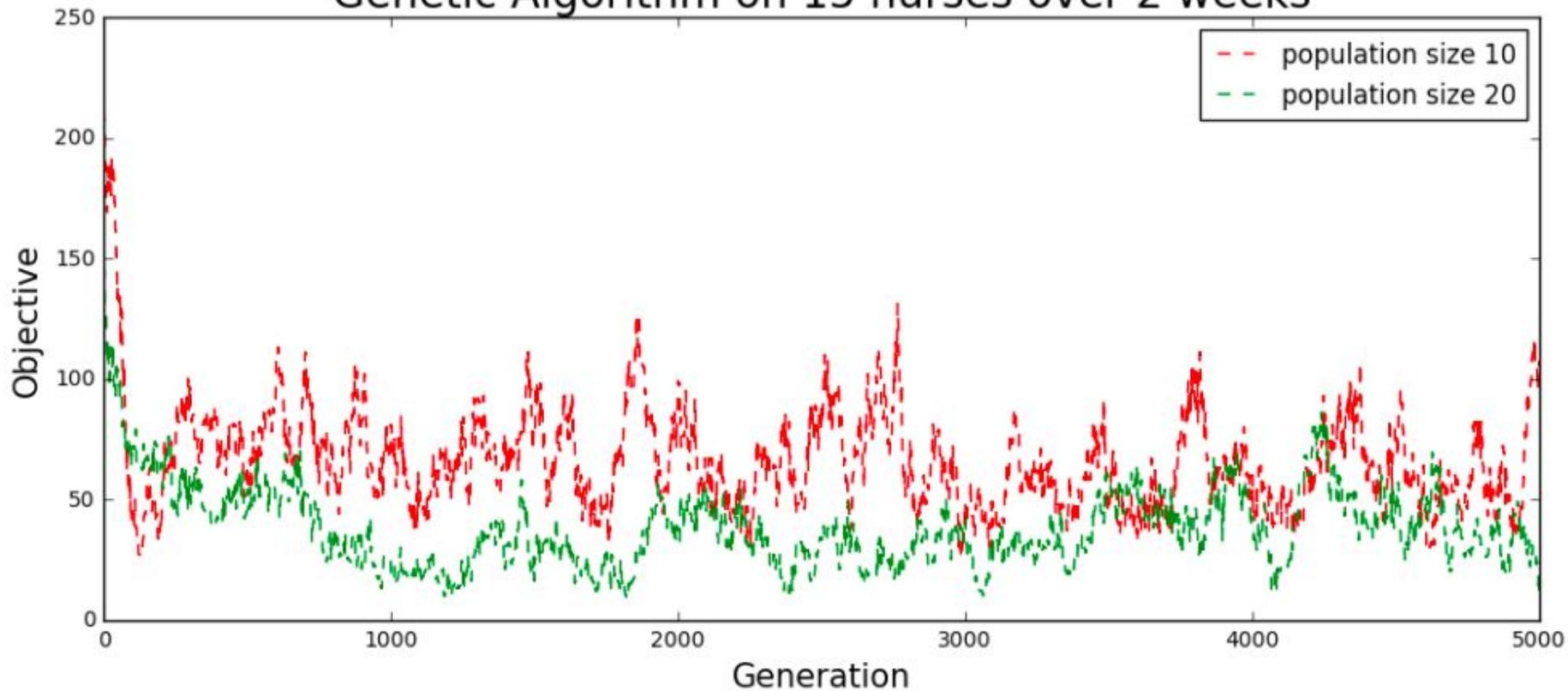
Experiment - Genetic Algorithm

- ❖ Also tried:
 - Hybrid approach
 - use 1 weight function for first 5000 generation
 - another one for the next 5000 generation
 - Only Cross-over without mutation
 - Neither significantly enhances the performance

Experiment - Genetic Algorithm

- ❖ When increasing the population size to 20, it enhances the performance:
 - The best schedule has objective value=9 (no hard constraint violated)
 - Still sub-optimal (compared to the 0-violation result from Simulated Annealing)

Genetic Algorithm on 15 nurses over 2 weeks



Results and Conclusion

- ❖ NSP is **NP-hard** in general;
- ❖ We used **2 meta-heuristics** on the simulated data;
- ❖ **Simulated Annealing yields a more efficient result** than Genetic Algorithm, consistent with the authors' discovery
- ❖ One possible explanation: Simulated Annealing **discourages bad neighbors** while Genetic Algorithms **accept all results** to be in next generation.

Further Problems

- ❖ We **assumed the nurses are exchangeable**, while in real life nurses are different (skill sets, holiday preferences, etc);
- ❖ In Simulated Annealing, we search in the **entire neighborhood** within 1-shift difference; sometimes researchers suggest only looking into the **valid neighborhoods** (where no hard constraint is violated);
- ❖ The **weight function** in Genetic Algorithm could be more explicitly defined.

Questions?



References

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- [4]U. Aickelin and K. Dowsland, "An indirect Genetic Algorithm for a nurse-scheduling problem", *Computers & Operations Research*, vol. 31, no. 5, pp. 761-778, 2004.
- [5]S. Kundu, M. Mahato, B. Mahanty and S. Acharyya, *Comparative Performance of Simulated Annealing and Genetic Algorithm in Solving Nurse Scheduling Problem*, 1st ed. Hong Kong, China: Proceedings of the International MultiConference of Engineers and Computer Scientists, 2008.