

# G5212: Game Theory

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# Moral Hazard

- We will now move on to our final case of asymmetric information
  - Moral Hazard
- Key change: unlike previous models it is the **action** of the informed party that cannot be observed
  - Not type
- Three key components:
  - Agent takes an action which affects the utility of the principal
  - The principal only observes the outcome, imperfectly related to action
  - The action that the agent would choose on their own is not Pareto optimal
- Key point: Principal can condition payment on outcome, **not** on action

# Moral Hazard

- Classic example
  - Say you are the boss of a door to door encyclopedia salesman
  - You know that the number of encyclopedias sold depends on
    - How hard the salesman works
    - Luck
  - How do you pay your salesman?
  - If the salesman is risk averse and you are not the first best would be to pay a flat wage
  - But if effort is costly and not observable then salesman will put in zero effort

# Moral Hazard

- Moral hazard occurs whenever the objective of the informed and uninformed parties differ
  - Managers and shareholders
  - Property insurance
  - Car owner/mechanic
  - Sharecropping

# A Simple Example

- Let's start with a simple example
  - Two actions
  - Two possible output levels
- Action:
  - Work:  $a = 1$
  - Shirk  $a = 0$
- Utility if receive income  $w$  is

$$u(w) - a$$

- $u$  strictly concave
- Let  $\bar{u}$  be the outside option: the utility the worker gets from sitting at home in bed eating crisps

# A Simple Example

- The project can either succeed or fail
  - If the agent works, probability of success is  $p_1$
  - If not, it is  $p_0 < p_1$
- Principal gets payoff  $x_s$  if the project is a success and  $x_f < x_s$  otherwise

## Some Boring Cases

- First best
  - Principal can condition payment on  $a$
  - Will select  $a^*$  that maximizes total surplus
  - Pay  $w^*$  such that  $u(w^*) - a^* = \bar{u}$  if that level of effort is exerted
  - Otherwise pay  $w = -\infty$
- Risk neutral agent
  - $u(w) = w$
  - Principal will select  $a^*$  that maximizes total surplus (say this is  $a = 1$ )
  - Total surplus is then  $p_1 x_s + (1 - p_1)x_f - 1 = s^*$
  - Will 'sell the firm' to the agent
  - Pay wage  $x_s - (s^* - \bar{u})$  if the project is a success
  - Pay wage  $x_f - (s^* - \bar{u})$  in the bad state

# A Simple Example

- Going back to the case of risk averse agent and asymmetric information
- Let's assume that it is in the best interests of the principal to get the agent to work
- This means that they have to incentivize them to work
- The only way they can do this is by conditioning payment on the outcome
  - Let  $w_s$  be the pay if the project is a success and  $w_f$  if it is a failure
- It must be the case that

$$\begin{aligned} p_1 u(w_s) + (1 - p_1) u(w_f) - 1 &\geq p_0 u(w_s) + (1 - p_0) u(w_f) \\ \Rightarrow (p_1 - p_0)(u(w_s) - u(w_f)) &\geq 1 \end{aligned}$$



# A Simple Example

$$(p_1 - p_0)(u(w_s) - u(w_f)) \geq 1$$

- This is the IC constraint
- Note that as  $p_1$  gets closer to  $p_0$  the gap in wages must increase
- Incentives must become more ‘high powered’

# A Simple Example

- As usual, we need an individual rationality constraint
- Then we need

$$p_1 u(w_s) + (1 - p_1)u(w_f) - 1 \geq \bar{u}$$

- Also as usual, for profit maximizing, this will hold at equality
  - otherwise we can reduce wages for both outcomes in such a way that does not affect IC but lowers wage bill

# A Simple Example

- We can also show that the IC constraint must hold at equality
  - Assume not

$$(p_1 - p_0)(u(w_s) - u(w_f)) > 1$$

- Proposal: reduce wage  $w_s$  by

$$\frac{(1 - p_1)\varepsilon}{u'(w_s)}$$

- Increase wage  $w_f$  by

$$\frac{p_1\varepsilon}{u'(w_f)}$$

# A Simple Example

- For  $\varepsilon$  small enough
  - IC constraint still holds (as we were off the constraint before)
  - IR constraint holds
    - Fall in the utility after a success is  $(1 - p_1)\varepsilon$
    - Increase in utility after a failure is  $p_1\varepsilon$
    - Total change in utility is

$$-p_1(1 - p_1)\varepsilon + (1 - p_1)p_1\varepsilon = 0$$

# A Simple Example

- Change in the wage bill given by

$$\begin{aligned} & -p_1 \frac{(1-p_1)\varepsilon}{u'(w_s)} + (1-p_1) \frac{p_1\varepsilon}{u'(w_f)} \\ = & p_1(1-p_1)\varepsilon \left( \frac{1}{u'(w_f)} - \frac{1}{u'(w_s)} \right) < 0 \end{aligned}$$

- As

$$\begin{aligned} w_s & > w_f \\ \Rightarrow & u'(w_s) < u'(w_f) \\ \Rightarrow & \frac{1}{u'(w_s)} > \frac{1}{u'(w_f)} \end{aligned}$$

# A Simple Example

- We therefore have two equations and two unknowns

$$(p_1 - p_0)(u(w_s) - u(w_f)) = 1$$

$$p_1 u(w_s) + (1 - p_1)u(w_f) - 1 = \bar{u}$$

- IR constraint pins down the overall utility level
- IC constraint pins down the difference between  $w_s$  and  $w_f$
- Solution is

$$u(w_f) = \bar{u} - \frac{p_0}{p_1 - p_0}$$

$$u(w_s) = \bar{u} + \frac{1 - p_0}{p_1 - p_0}$$

- Wages higher following a success than a failure

# A Simple Example

- Is this the solution to the principal's problem?
- Not necessarily
- In this case the principal gets

$$p_1(x_s - w_s) + (1 - p_1)(x_f - w_f)$$

- Alternatively, could let the worker shirk, and only worry about the IR constraint
  - Pay constant wage  $w$  such that  $u(w) = \bar{u}$
  - Get profit

$$p_0(x_s - w) + (1 - p_0)(x_f - w)$$

- Better to get the worker to work if

$$(p_1 - p_0)(x_s - x_f) \geq p_1 w_s + (1 - p_1) w_f - w$$