

## **List of individual interviewed for this book**

They are classified by country. The location of the interview is the capital city unless noted otherwise (they are ordered chronologically and when more than one interviewed took place, both dates are noted). All individuals were interviewed personally by the author except for the noted cases where a research assistant (Pablo Jammet) applied the questionnaire developed by the author.

### **MEXICO CITY, MEXICO:**

1. Rebeca Escobar, Comisión Federal de Competencia (CFC), December 5, 2000.
2. Ramiro Tovar, Telecommunications Expert, ITAM, December 5, 2000.
3. Confidential interview 4, former advisor to the Secretary of Communications, December 6, 2000.
4. Jorge Arreola, commissioner to the COFETEL, December 6, 2000.
5. Javier Ramírez Alvarado – Regulations Manager at Telmex, December 6, 2000 and January 16<sup>th</sup>, 2001.
6. Wilson Rojas – Alestra Manager, December 6, 2000.
7. Carlos Hirsch – Iusacell Manager, December 7, 2000.
8. Pablo Gonzalez and Luis Rey—Regulatory and Legal Management of Avantel, December 7, 2000 and January 21, 2001.
9. Cristina Casanueva, expert, Instituto Tecnológico de Monterrey, December 7, 2000.
10. Carlos Cassassus, former president of Telmex and head of Cofetel, December 8, 2000.
11. Luis Téllez, former Secretary of Energy, December 8, 2000 and October 9, 2002.
12. Benjamín Posdowa, Manager of Large Users in Telmex, December 8, 2000.
13. Adriana Campos, Manager of Complaints and Arbitration in Profeco, December 11, 2000.
14. Confidential Interview 1, former cabinet member, January 17, 2001.
15. Confidential Interview 3, manager of a telecommunications company, January 17 and 24, 2001.
16. Carlos Ruiz Sacristán, former Secretary of Telecommunications and Transportation, January 18<sup>th</sup>, 2001.
17. Carlos Escalante, Axtel Manager, January 19, 2001.
18. Licenciado Emilio Peraza, legal expert at Cofetel, January 19, 2001.
19. Licenciado O' Dehercy, advisor to the President of Cofetel, January 19, 2001.
20. Lic. José Jorge Mena Ortiz – Secretario Tecnología de Comercio de Telecomunicaciones y Transporte del Senado, January 21, 2001.
21. Confidential interview 5, former advisor to the Secretary of Trade, January 21, 2001.
22. Gustavo Bello, Legal expert at CFC, January 21, 2001.
23. Cesar Hernández, former Long-Distance Manager at Cofetel, January 23, 2001 and October 9, 2002.
24. Javier Lozano, former Undersecretary of Communications and head of Cofetel, January 23, 2001 and October 8, 2002.
25. Fernando Butler, legal expert Cofetel, January 23, 2001.
26. Angel Martinez and Wilson Rojas, Alestra manager and legal expert, January 24, 2001.

27. Diputado Emilio Rafael José Goicoechea Luna (PAN), Communications Commission, April 16, 2001.
28. Senador Demetrio Sodi de la Tijera (PRD), commission on constitutional reform, Octubre 7, 2002.
29. Armando Jimenez, Undersecretary of Energy Planning, October 7, 2002.
30. Jesus Reyes Heróles, former Secretary of Energy, October 8, 2002.
31. Jaime Deschamps, expert lawyer for the Joint Commission on Telecommunications of the Two Houses of Congress, October 8, 2002.
32. Senator Javier del Corral, Chief of the Joint Commission on Telecommunications of the Two Houses of Congress and President of the Communications Commission (PAN), October 8, 2002.
33. Pedro Cetina, legal advisor to Cofetel president, October 9, 2002.
34. Senator Genaro Borrego (PRI), former PRI president, October 9, 2002.
35. Senator Manuel Barlett (PRI), former governor and minister of Education and Interior, president of the commission on constitutional reforms, October 9, 2002.
36. Sen. Eric Rubio (PRI), Communications Commission, October 10, 2002.
37. Jorge Alvarez Hot, Undersecretary of Communications, October 10, 2002.
38. Senator Rodríguez Prats (PAN), Energy Commission, October 10, 2002.
39. Rafael Hernandez, VicePresident of the Energy Commission of Concamin, February 16, 2004.
40. Carlos Mier y Terán, former Undersecretary of Communications, April 29, 2005 (telephone interview from the US to Mexico City).

## **SANTIAGO DE CHILE, CHILE**

1. Oscar Muñoz, expert on regulations, October 31, 2000.
2. Graciela Mognillansky, CEPAL expert on the Chilean electricity sector, October 31, 2000.
3. Luisa Rangel, CEPAL expert on telecommunications in Latin America, October 31, 2000.
4. Nicole Musa, CEPAL expert on the Chilean telecommunications sector, November 2, 2000.
5. Oscar Guillermo Garreton, former president of CTC, November 3, 2000.
6. Eugenio Rivera, Chief of Regulatory Design, Minister of the Economy, November 6, 2000.
7. Lissette Araoz, economic journalist following the energy sector for El Financiero, November 6, 2000.
8. Hugo Altomonte, CEPAL energy expert for Latin America, November 6, 2000.
9. Raimundo Beca, CTC's Director for Strategic Planning, November 6, 2000.
10. Rodrigo Tabja, Superintendent of Electricity and Fuels, November 7, 2000.
11. María Isabel González, former Executive Secretary for CNE, November 7, 2000 and March 21, 2001.
12. Claudia Collado, Consumers International, CONSUPAL, November 7, 2000.
13. Juan Manuel Kindelan, Enersis Manager, November 8, 2000.
14. Juanita Gana, former Undersecretary of Telecommunications, November 8, 2000.

15. Vivianne Blanlot, Executive Secretary of CNE, November 9, 2000 and March 27, 2000.
16. Oscar Landerretche, former president of CNE, November 9, 2000.
17. Jaime Prado – Legal expert for the Undersecretary of Telecommunications, November 9, 2000 and March 22, 2001.
18. Juan Manuel Kindelan, Enersis Manager, November 8, 2000.
19. Gregorio Sanmartín, former Undersecretary of Telecommunications, November 10, 2000.
20. Josip Baumgarther – President of Acenor (association of Large Energy Users), November 10, 2000.
21. Jorge Otero, legal counsel for ENTEL, November 13, 2000.
22. José Ricardo Melo, telecommunications expert, November 18, 2000.
23. Francisco Fernandez, former director of SERNAC, National Economic Prosecutor, March 20, 2001.
24. Manuel Morande, telecommunications entrepreneur, March 21, 2001.
25. Alejandro Socié, former Chilesat manager, March 21, 2001.
26. Gustavo Armas, former Undersecretary of Telecommunications, March 22, 2001.
27. Chistian Maturana, Entel Regulations Manager, March 22, 2001.
28. Gabriel Chomalí, GVT manager, March 21, 2002
29. Rosella Cominetti, economic expert for the Undersecretary of Telecommunications, March 22, 2001.
30. Maria La Luz Domper, electricity expert, Instituto Libertad y Desarrollo, March 26, 2001.
31. Miguel Otero, Sr., former Senator (RN) and telecommunications lawyer, March 26, 2001.
32. Alex Galetovic, regulation expert, University of Chile, March 26, 2001.
33. Ernesto Benado, President of Conadecus, March 27, 2001.
34. Heidi Matthei, advisor to Senator Evelyn Matthei, March 27, 2001.
35. Renato Agurto and Sebastian Bernstein, former experts in CNE in charge of designing the privatization of electricity, March 27, 2001.
36. Carlos Reyes, telecommunications expert for the National Economic Prosecutor, March 28, 2001.
37. Andrés Alonso, electricity expert for the National Economic Prosecutor, March 28, 2001.
38. Genero Arriagada, former Minister of Government for President Frei, March 29, 2001.
39. Pablo Ihnere, former Enersis Manager, March 29, 2001.
40. Representative Carlos Montes (PS), March 29, 2001 (personal interview) and August 8, 2005 (questionnaire applied by Pablo Jammet)
41. Pablo Serra, regulatory expert,
42. Jorge Rosenbluth, former Undersecretary of Telecommunications, June 25<sup>th</sup>, 2005 (telephone interview from NYC to Miami).
43. Pablo Ceron, Gener Manager, April 12, 2001.
44. Cristian Toloza, former director of communications of the General Secretary of the President during the Frei administration, June 5, 2005 (questionnaire applied by Pablo Jammet).
45. Senadora Evelyn Matthei (UDI), August 2, 2005 (questionnaire applied by Pablo Jammet in the National Congress at Valparaiso).
46. Representative Carlos Vilches (RN) , June 11, 2005 (questionnaire applied by Pablo Jammet).

47. Carlos Carmona, Legal-legislative division of the General Secretary of the Presidency, June 6, 2005 (questionnaire applied by Pablo Jammet).
48. Senator Jaime Orpis (UDI), June 28<sup>th</sup>, 2005 (questionnaire applied by Pablo Jammet).
49. Representative Antonio Leal (PS), June 27<sup>th</sup>, 2005 (questionnaire applied by Pablo Jammet).

## **BUENOS AIRES, ARGENTINA**

1. Juan Legisa, Head of the Electricity Regulatory Agency (ENRE), August 20, 1998 and April 9, 2001.
2. Alejandro Mirkin, Undersecretary of Electric Energy, August 20, 1998.
3. Roberto Dromi, former Minister of Public Works, August 25, 1998.
4. Mónica Simón, legal advisor to Secretary of Energy Carlos Bastos, August 26, 1998.
5. Ramón Saenz – Vice-President of CAMMESA, August 26, 1998.
6. Representative Juan Pablo Baylac (UCR), Vice President of the Legislative Commission on State Reform, August 26, 1998.
7. Manuel Abdala, regulatory expert and former advisor to Secretary of Energy Carlos Bastos, May 5, 1999.
8. Roberto Catalan, Head of the National Communication Commission (CNC), May 11, 1999.
9. Representative Emilio Martinez-Garbino (PJ), May 12, 1999.
10. Representative Hector Polino (PS), May 13, 1999.
11. Eduardo Epztein, ETOSS commissioner, May 19, 1999.
12. Asuncion Arias, Large Users Association (AAGUERRA), August 30, 1999.
13. Carlos Barthol, Telefonica Regulations Manager, August 16, 2000 and June 22, 2006
14. Alejandro Fargosi, telecommunications lawyer, August 16, 2000.
15. Damian Loretto, telecommunications advisor for Senator Pedro del Piero (Frepasso), October 13, 2000.
16. Jorge Otero, Telecom Regulations Manager, October 13, 2000.
17. Jorge Martine, Chief of Advisor for the CNC, October 23, 2000.
18. Edith Schmukler, legal advisor to the Secretary for the Defense of Competition and Consumer Rights, October 27, 2000.
19. Fernando Chiappara, Claims Division of the Secretary for the Defense of Competition and Consumer Rights, October 27, 2000.
20. Marcelo Celani, regulatory advisor to the Secretary for the Defense of Competition and Consumer Rights, October 27, 2000.
21. Christian Martinez, Ericson Manager, November 16, 2000.
22. Nestor Callegaris, head of the Light & Power union holding section, November 21, 2000.
23. Silvia Molinari, Edesur Manager, November 21, 2000.
24. Cristian Nadal, Edenor General Manager, November 23, 2000.
25. Andrés Samboulleyran, telecommunications advisor to the Secretary for the Defense of Competition and Consumer Rights, November 29, 2000.
26. Ernesto Badaracco, President of the Association of Generator Companies (AGEERA), and Endesa Manager for Dock Sud, December 15, 2000.

27. Silvio Resnick , President of the Association of Transportation Companies (ATEERA) and Transener Manager, December 18, 2000.
28. Carlos Bastos, former Secretary of Energy, December 19, 2000.
29. Carlos Winograd, Secretary for the Defense of Competition and Consumer Rights, December 22, 2000.
30. Alejandro Alfie, telecommunications journalist, February 4, 2001.
31. Enoch Aguiar, Secretary of Telecommunications, February 7, 2001.
32. Martin Kaindl, Metrored Manager, February 8, 2001.
33. Alfredo Raúl Parodi, former Undersecretary of Telecommunications and Vice-President of the National Telecommunications Commission (CNT), February 8, 2001.
34. Hector Massoero, Tectel General Manager, March 1, 2001.
35. Maximilano Von Kesselstat, former Deputy Undersecretary of Telecommunications and CTI Manager, March 3, 2001.
36. Roberto Perez, Movicom Manager of Institutional Relations, May 9, 2001.
37. Miguel Angel Terrara, Claims Section of ENRE, May 14, 2001.
38. Francisco Mezzadri, CMS Manager and President of CAISE (Argentine Chamber of Electricity Investment), July 18, 2002.
39. Marcos Rebasa, former ENRE director, July 22, 2001.
40. Domingo Cavallo, former Minister of Finance, May 6, 2003 (in New York City).
41. Jose Luis Lopez, Secretary for the Defense of Competition, June 27, 2006.
42. Guillermo Genta, economic advisor to the UNIREN (Office for the Analysis and Renegotiation of Public Service Contracts), June 18, 2006.
43. Ricardo Martinez Leone, Head of ENRE, June 21, 2006.
44. Bautista Marcheschi, Undersecretary of Electric Energy, June 22, 2006.
45. Silvio de Diego, CNC Control Manager, June 23, 2006.
46. Ceferino Namuncura, Head of the CNC, June 26, 2006.
47. Edgardo Volosin, Edenor Manager for Corporative Issues, June 30, 2006.
48. Pablo Talamoni, Telecom Regulations Manager, July 6, 2006.
49. Rodolfo Terragno, former Minister of Public Works, February 19, 2008.