

# Ryan Dew

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## Education

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### Columbia University

New York, NY

Columbia Business School

Ph.D., Marketing, Expected 2018

M.Phil., Marketing, 2016

### University of Pennsylvania

Philadelphia, PA

College of Arts and Sciences

B.A., Mathematics, 2013

Academic honors: Summa cum laude, Phi Beta Kappa

## Research Interests

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**Substantive:** customer relationship management, customer analytics, data-driven design, decision support, preference measurement, creativity

**Methodological:** machine learning, Bayesian nonparametrics, unstructured data (e.g. text, images), big data, scalable inference, Bayesian econometrics

## Dissertation

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**Title:** Machine Learning Methods for Data-Driven Decisions

**Committee:** Asim Ansari (advisor), Olivier Toubia, Oded Netzer, David Blei

## Publications and Manuscripts Under Review

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Dew, Ryan and Asim Ansari (Forthcoming), “Bayesian Nonparametric Customer Base Analysis with Model-based Visualizations,” *Marketing Science*.

Dew, Ryan, Yang Li, and Asim Ansari, “Dynamic Preference Heterogeneity,” revision invited at *Journal of Marketing Research*.

## Research in Progress

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Dew, Ryan, Asim Ansari, and Olivier Toubia, “Letting Logos Speak: Deep, Probabilistic Models for Logo Design.”

Dew, Ryan and Oded Netzer, “Customer-Centric Data Fusion.”

Dew, Ryan and Asim Ansari, “Scalable Decision Support Systems for Robust CRM.”

## Conference Presentations

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Marketing Science, Los Angeles, CA, June 2017

“Dynamic Heterogeneity: A Bayesian Nonparametric Approach”

Marketing Dynamics, Hamburg, Germany, July 2016

“Gaussian Process Dynamic Choice Models”

AMA Advanced Research Techniques Forum, Boston, MA, June 2016  
“Bayesian Semiparametric Framework for Understanding and Predicting Customer Base Dynamics”  
Marketing Science, Shanghai, China, June 2016  
“Gaussian Process Dynamic Choice Models”  
Data Science Day (Poster Session), Columbia University, April 2016  
“Model-based Dashboards for Customer Analytics”  
Marketing Science, Baltimore, MD, June 2015  
“Bayesian Semiparametric Modeling of Cohort Lifecycles”

## Grants, Honors, and Awards

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AMA-Sheth Foundation Doctoral Consortium Fellow, 2017  
ISMS Doctoral Consortium Fellow, 2017  
Amanda and Harold J. Rudolph Fellowship, Columbia Business School, 2016  
Deming Center Doctoral Fellowship, Columbia Business School, 2016  
ISMS Doctoral Consortium Fellow, 2016  
Quantitative Marketing and Structural Econometrics Workshop, 2015  
ISMS Doctoral Consortium Fellow, 2015  
Adobe Digital Marketing Research Award (with Kinshuk Jerath and Miklos Sarvary), 2014  
Doctoral Program Fellowship, Columbia Business School, 2013-2018  
Phi Beta Kappa, University of Pennsylvania, 2013

## Teaching Interests

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Marketing Analytics  
Big Data and Computational Marketing  
Marketing Research  
Applied Probability Models in Marketing  
Machine Learning and Bayesian Methods in Marketing

## Teaching Experience

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Teaching Assistant.....

### **MBA:**

Marketing, *MBA Core*, Spring 2014, Fall 2014, Spring 2015, Fall 2015, Spring 2016  
Marketing Strategy, *EMBA Core*, Fall 2014, Summer 2015, Fall 2015, Spring 2016, Fall 2016  
Digital Marketing, *MBA Elective*, Fall 2015-2016  
Pricing, *MBA Elective*, Spring 2015, Spring 2016  
Marketing for Organic Revenue Growth, *EMBA Elective*, Winter 2015, Winter 2016  
The Psychology and Economics of Consumer Finance, *MBA Elective*, Winter 2014

### **Doctoral:**

Causal Inference, *Ph.D. Seminar*, Fall 2015, Fall 2016  
Empirical Models in Marketing, *Ph.D. Seminar*, Spring 2015

## Tutorials

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Estimating Bayesian Models with Stan, for *Bayesian Methods in Marketing*, Fall 2015

Introduction to Programming in R, for *Empirical Models in Marketing*, Spring 2015

Conjoint Analysis, for *Marketing Strategy*, Fall 2014, Fall 2015, Spring 2016, Fall 2016

## Work Experience

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### Electronic Arts

*Advanced Analytics Intern*

**Redwood City, CA**

2013

### Wharton Customer Analytics Initiative

*Research Assistant*

**Philadelphia, PA**

2012-2013

### Self-run Tutoring Service

*Private Tutor*

**Philadelphia, PA and New York, NY**

2010-2014

Tutored undergraduate mathematics, statistics, economics, and English writing.

## Doctoral Coursework

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### Marketing:

Empirical Models in Marketing

Asim Ansari

Mathematical Models in Marketing

Rajeev Kohli

Analytical Models in Marketing

Kinshuk Jerath

Bayesian Methods in Marketing

Asim Ansari

Advanced Empirical Methods

Asim Ansari, Olivier Toubia,  
Oded Netzer, Scott Shriver

Consumer Behavior I

Eric Johnson

Consumer Behavior II

Michel Pham and Bernd Schmitt

Marketing Decisions and Methods

Donald Lehmann

### Economics:

Econometrics I

Jushan Bai

Econometrics II

Christoph Rothe

Economic Theory I-II

Geoffrey Heal

Economic Theory III-IV

Paolo Siconolfi

Industrial Organization

Andrea Prat

Empirical Methods in MS/OM

Marcelo Olivares

Economics and Optimization  
of Online Marketplaces

Gabriel Weintraub

### Statistics and Machine Learning:

Foundations of Graphical Models

David Blei

Truth in Data

David Blei

Gaussian Processes and Kernel Methods

John Cunningham

Probabilistic Models of Discrete Data

David Blei

Applied Multivariate Statistics

Kamel Jedidi

Causal Inference

Jose Zubizarreta

Statistical Methodology  
Bayesian Methods and Computation

Andreas Buja (Penn)  
Shane Jensen (Penn)

## Languages

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**Computer:** R, Python, Julia, Stan, Mathematica, SQL (basic)

**Human:** English (native), Spanish (intermediate), Mandarin (beginner)

## References

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**Asim Ansari** (*Advisor*)

William T. Dillard Professor of Marketing  
Columbia University  
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**David Blei** (*Committee member*)

Professor of Computer Science and Statistics  
Columbia University  
david.blei@columbia.edu

**Oded Netzer** (*Committee member*)

Associate Professor of Business  
Columbia University  
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**Olivier Toubia** (*Committee member*)

Glaubinger Professor of Business  
Columbia University  
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(212) 854-8243

## Selected Abstracts

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### **Bayesian Nonparametric Customer Base Analysis with Model-based Visualizations**

Ryan Dew and Asim Ansari

*Based on dissertation essay 1, forthcoming at Marketing Science.*

Modern marketers are responsible for understanding and managing customer spending behavior across many different products. Dynamics in spending result from both predictable customer-level effects, which are characterized by interpurchase time, customer lifetime, and past purchase frequency, as well as calendar time effects, which are driven by managerial actions such as product changes and promotions, and by general trends and random shocks. Understanding these dynamics in spending is further complicated by a lack of knowledge of all of the factors that influence spending for a given product, a problem exacerbated in large multiproduct firms by information asymmetries that can exist between the product teams that execute marketing actions and the marketing analytics team responsible for customer base analysis. A comprehensive understanding of customer base dynamics therefore requires a modeling framework that flexibly integrates both known and unknown calendar time determinants of spending with the individual-level effects that robustly predict spend activity. In this paper, we develop a Bayesian nonparametric framework based on Gaussian process priors to understand and predict customer spending. Our model separates out calendar time effects from individual-level dynamics by modeling both sets of factors as unknown latent functions that jointly determine spend propensity. The primary output of our Gaussian Process Propensity Model (GPPM) is a set of estimated curves that provides a visual and easily comprehensible representation of purchasing dynamics, which we call the model-based dashboard. We illustrate the utility of our modeling framework on data from two popular free-to-play mobile video games. We show how the GPPM's model-based dashboard can be useful for assessing patterns and disruptions in spending. We also show how the GPPM exhibits superior forecasting ability compared to existing customer base analysis benchmarks, including hazard and buy-till-you-die models.

*Most recent version available online at <http://ssrn.com/abstract=2692307>*

### **Dynamic Preference Heterogeneity**

Ryan Dew, Yang Li, and Asim Ansari

*Based on dissertation essay 2, invited for revision at Journal of Marketing Research.*

Consumers' preferences change over time, often in tandem with population trends, but frequently exhibiting individual-specific idiosyncrasies. In this paper, we develop a novel Bayesian nonparametric framework based on Hierarchical Gaussian Processes (HGP) for modeling such dynamic heterogeneity. Our specification generalizes previous approaches for estimating dynamics that have been used in the marketing literature by flexibly capturing both the evolution of population trends and individual-level departures from those trends. This allows for sharing of statistical information across individuals, and within individuals over time, and provides rich individual-level insights and efficient inferences regarding preference evolution. We showcase our HGP specification in a choice modeling context, using simulations and real data from two CPG categories. We find that commonly used heterogeneity specifications can lead to significant biases or inefficiencies when dynamic heterogeneity is present, and are unable to represent managerially relevant individual-level parameter trajectories. Our application uncovers robust evidence of dynamic heterogeneity during the Great Recession, and important individual-specific trends that can be leveraged by retailers for optimal targeted pricing.

*Most recent version available online at <http://ssrn.com/abstract=2915632>*

## **Letting Logos Speak: Deep, Probabilistic Models for Logo Design**

Ryan Dew, Asim Ansari, and Olivier Toubia

*Dissertation essay 3.*

Logos serve a fundamental role in branding as the visual figurehead of the brand. Yet, due to the difficulty of using unstructured image data, prior research on logo design has been largely limited to non-quantitative studies. In this work, we explore logo design from a data-driven perspective. In particular, we aim to answer several key questions: first, to what degree can logos represent a brand's personality? Second, what are the key visual elements in logos that elicit brand and firm relevant associations, such as brand personality traits? Finally, given text describing a firm's brand or function, can we suggest features of a logo that elicit the firm's desired brand identity? To answer these questions, we develop both a novel logo tokenization algorithm, that uses modern image processing tools to decompose unstructured pixel-level image data into meaningful visual features, and a novel probabilistic model, which we term Guided Deep Gamma Trees (GDGT), which links those visual tokens with textual descriptions of firms. Our model extends existing models for text and recommendation systems, such as Latent Dirichlet Allocation and Poisson Factorization, by learning associations between text and visual features at differing levels of abstraction, via sets of latent factors that explain feature co-occurrences. Moreover, our model adds an additional layer of supervision that guides the learned latent factors to also explain consumers' perceptions of brand personality. The outcome of GDGT is a synthesis of both textual and image data, that allows interpretable textual topics to be used to answer questions about visual meaning, and that allows us to infer prototypical logos corresponding to given textual descriptions. We apply our modeling framework on a dataset of hundreds of logos, textual descriptions from firms' websites, third party descriptions of firms, and consumer evaluations of brand personality to explore the above questions.

## **Customer-Centric Data Fusion**

Ryan Dew and Oded Netzer

Marketers face a deluge of data on all aspects of their customers, including what they are buying, how they are using their products, and what they are saying about their purchases. We seek to address the problem of understanding general patterns across many modes of customer behavior, by modeling consumers through a set of latent, inferred personas that are related to behaviors across all domains of interest. Our approach is based on mixed membership models and hierarchical Dirichlet processes, which are commonly used in machine learning for natural language processing. By adapting these methods as a scaffolding for a CRM system, we can allow firms to leverage data across domains, through existing probabilistic models of customer behavior, even in the presence of missing data, to better understand and predict behavior in any particular domain. We illustrate the expressive capacity and managerial utility of such a framework through an application to rental car transaction and textual feedback data.

*This work was awarded the Deming Center's 2016 Doctoral Fellowship.*

## **Scalable Decision Support Systems for Robust CRM**

Ryan Dew and Asim Ansari

*Based on dissertation essay 1.*

Modern machine learning methods provide a powerful basis on which to build decision support systems for customer relationship management, yet many of the most flexible and comprehensive of these methods are computationally complex or slow to estimate on very large datasets. In particular, hierarchical models that capture the individual-level heterogeneity that is crucial for CRM and targeted marketing can suffer from scalability problems. In this work, we develop and apply methods for scalable, approximate inference using stochastic gradient methods, that allows robust and hierarchical decision support systems, such as the recently developed Gaussian process propensity model (GPPM), to be scaled to very large datasets. In particular, we show that use of stochastic gradient inference methods allows accurate and fast estimation of complex CRM models like the GPPM, which in turn facilitates two previously difficult forms of analysis: first, models can be fit to more subsets of the customer base, allowing for nuanced understanding of differences across acquisition channel and customer characteristics. Second, the model can be automatically adjusted to new settings, where more expressive structure is needed to understand customer spending behavior.