

## Little's Law\*

$$L = \lambda W$$

- $L$  time average number in  $L$ ine or system
- $\lambda$  arrival rate
- $W$  average  $W$ aiting time per customer

\*J. D. C. Little, **A proof of the queueing formula:  $L = \lambda W$** , *Operations Research* 9 (1961) 383-387.

(See written class lecture notes for more references.)

# Outline

- Two Examples
  - Unassigned problems from Homework 2
- Careful Statement
- Sketch of Proof (Explanation)
- Two More Examples
  - More unassigned problems from Homework 2
- More on Proof Details (written notes)

# Little's Law EX 1 (HW2 Q3)

- A mad scientist has been studying the passage of insects through a certain cubic meter of air in central Minnesota, using automated instruments to continuously monitor insect positions.
- Her measurements show that, during the calendar year 1990, insects crossed the boundary of the “invisible cube” at an overall **rate of 0.061 per hour**, either going in or going out, and that the **average number of insects in the cube was 0.0082**.
- **Q:** What was the **average duration** of an insect visit to the cube during 1990?

# Little's Law EX 1 (HW2 Q3)

- Since the scientist counts both “going in” and “going out”, the average arrival rate is

$$\lambda = (0.061/2) \text{ insects/hour} = 0.0305 \text{ insects/hour.}$$

The average number of insects in the cube is  $L = 0.0082$ .  
Therefore, the average duration of an insect visit is

$$\begin{aligned} W &= L / \lambda \\ &= (0.0082 \text{ insects}) / (0.0306 \text{ insects/hour}) = 0.269 \text{ hours.} \end{aligned}$$

# Little's Law EX 2 (HW2 Q6)

- It is known that 100 candidates on average pass the annual qualification exam for accountants in Israel. An accountant works for 20 years on average (until retirement or professional change).
- **Q1:** Approximately how many accountants will be employed in Israel in 2050?
- **Q2:** Briefly explain the assumptions that are used in your solution.

# Little's Law EX 2 (HW2 Q6)

- In 2050, approximately

$$L = \lambda W = 100 \times 20 = 2000$$

accountants will be employed.

- Assumptions:
  - $\lambda$  and  $L$  will be constant till 2050.
  - The edge effects cancel.

# Careful Statement

# Basic Definitions

- $A_k$  **arrival time** of customer  $k$  (if there after time  $0$ )
- $D_k$  **departure time** of customer  $k$
- $W_k$  **waiting time** of customer  $k$ 
  - $W_k = D_k - A_k$
- $R(0)$  number of **remaining** customers at time  $0$ 
  - arrived before time  $0$
- $A(t)$  **number of new arrivals** in  $[0, t]$ 
  - $A(t) = \max\{k: A_k \leq t\} - R(0)$
- $L(t)$  **number in system** at time  $t$ ;
  - So  $L(0) = R(0) + A(0)$ , common case is  $A(0) = 0$



# Averages over $[0,t]$

## Time Averages:

$$\bar{\lambda}(t) \equiv t^{-1} A(t), \quad \bar{L}(t) \equiv t^{-1} \int_0^t L(s) ds,$$

## Customer Average:

$$\bar{W}(t) \equiv (1/A(t)) \sum_{k=R(0)+1}^{R(0)+A(t)} W_k,$$

(among new arrivals in  $[0,t]$ )

# Averages Among First $n$ Arrivals

$T_n = A_{n+R(0)}$  arrival epoch of  $n^{\text{th}}$  new arrival

Time Averages (over  $[0, T_n]$ ):

$$\bar{\lambda}_n \equiv n/T_n, \quad \bar{L}_n \equiv (1/T_n) \int_0^{T_n} L(s) ds,$$

Customer Average:

$$\bar{W}_n \equiv n^{-1} \sum_{k=R(0)+1}^{R(0)+n} W_k$$

# Theorem (Little's law for limits of averages)

*If*

$$\bar{\lambda}(t) \rightarrow \lambda \text{ as } t \rightarrow \infty \text{ and } \bar{W}_n \rightarrow W \text{ as } n \rightarrow \infty,$$

*where*  $0 < \lambda < \infty$  and  $W < \infty$ ,

*then*

$$\begin{aligned} (\bar{L}(t), \bar{\lambda}(t), \bar{W}(t)) &\rightarrow (L, \lambda, W) \text{ as } t \rightarrow \infty \text{ and} \\ (\bar{L}_n, \bar{\lambda}_n, \bar{W}_n) &\rightarrow (L, \lambda, W) \text{ as } n \rightarrow \infty, \end{aligned}$$

*where*  $L = \lambda W$

(full proof in the written lecture notes.)

## Theorem (Little's law for Steady State)

If, for a **stochastic model**, the arrival rate  $\lambda$  is well defined, and limiting distributions exist, i.e.,

$$L(t) \rightarrow L(\infty) \text{ as } t \rightarrow \infty$$

and

$$W_n \rightarrow W_\infty \text{ as } n \rightarrow \infty,$$

(where  $\rightarrow$  means convergence in distribution)

then  $E[L(\infty)] = \lambda E[W_\infty]$

Sketch of Proof  
for the Relation  
among limits for averages

# Proof Idea

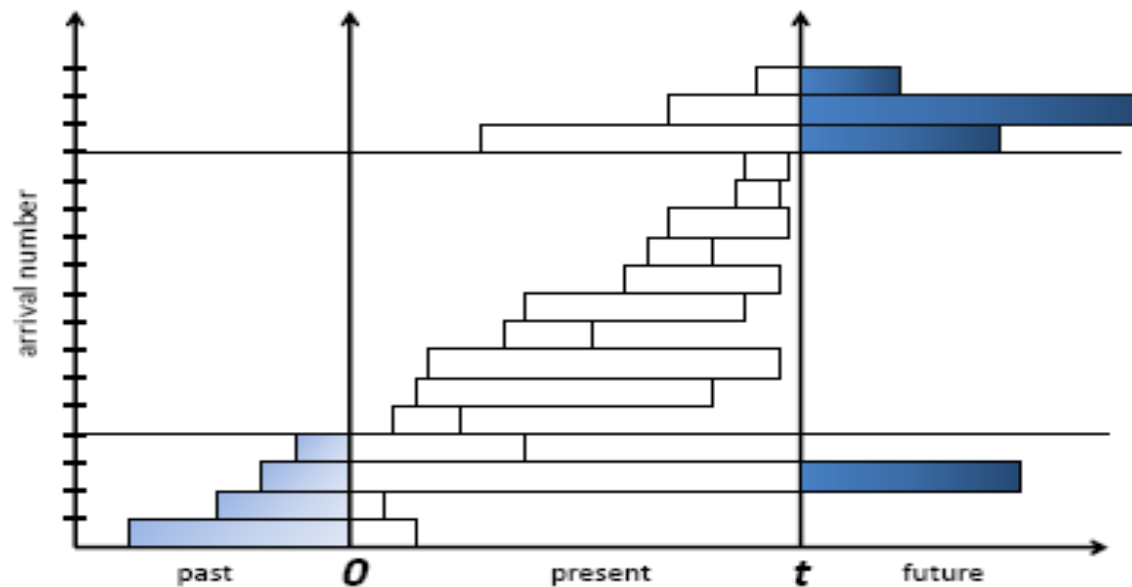


Figure 1: The total work in the system during the interval  $[0, t]$  with edge effects: including arrivals before time 0 and departures after time  $t$ .

# Proof Idea Continued

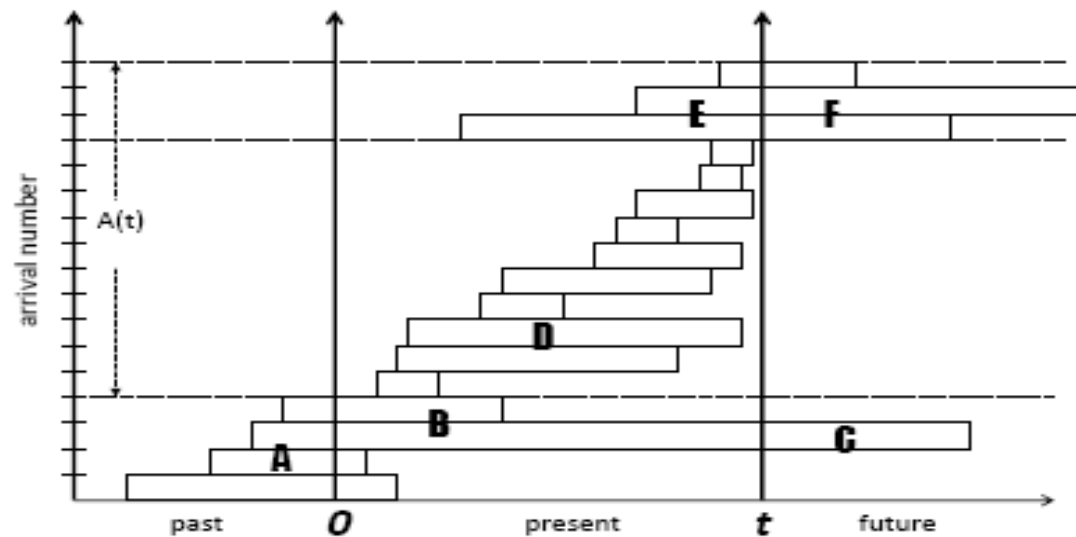


Figure 2: Six regions: waiting times (i) of customers that both arrive and depart inside  $[0, t]$  ( $D$ ), (ii) of arrivals before time 0 ( $A \cup B \cup C$ ) and (iii) of departures after time  $t$  ( $C \cup E \cup F$ ).

The main part is region  $D$ .

(The only part if System Starts and Ends Empty)

Compute Area of Region  $D$  in Two Ways

$$\text{Area of } D = \int_0^t L(s) ds = \sum_{k=R(0)+1}^{R(0)+A(t)} W_k$$

$$\text{So: } \bar{L}(t) \equiv t^{-1} \int_0^t L(s) ds$$

$$= \bar{\lambda}(t) \equiv t^{-1} A(t) \quad \mathbf{x} \quad \bar{W}(t) \equiv (1/A(t)) \sum_{k=R(0)+1}^{R(0)+A(t)} W_k$$

(Equality if System Starts and Ends Empty)



# How to Apply with Measurements?

$$\bar{L}(t) \approx \bar{\lambda}(t)\bar{W}(t)$$

and

$$\bar{L}_n \approx \bar{\lambda}_n\bar{W}_n$$

(These are **approximations**; equality if begin and end empty. More generally, we may want to evaluate with **statistical analysis**, e.g., by estimating confidence intervals; see Kim and WW (2012a,b); next class.)

# TWO MORE EXAMPLES

Unassigned ones in Homework 2

Others in **Recitation 2** and **Homework 2**

# Little's Law EX 3 (HW2 Q7)

- Assume that  **$K$  judges** work at a court. The following data was collected for every judge:
  - $L_{i,j}$ : Number of pending cases that await decision of judge  $j$ ,  $1 \leq j \leq K$ , at the end of the month  $i$ ,  $1 \leq i \leq 12$ .
  - $\lambda_{i,j}$ : Number of cases that judge  $j$ ,  $1 \leq j \leq K$ , resolved during month  $i$ ,  $1 \leq i \leq 12$ .
- The head-judge would like to estimate **the average sojourn time of a case** in the court, per judge and overall.
- **Q:** How can he use the above data without additional measurements? Explain your method and outline restrictions.

# Little's Law EX 3 (HW2 Q7)

- The average sojourn time for judge  $j$

- We can estimate the average number of pending cases by

$$L_j = \sum_{i=1, \dots, 12} L_{i,j} / 12,$$

- And the average number of cases that the judge resolves per month by

$$\lambda_j = \sum_{i=1, \dots, 12} \lambda_{i,j} / 12,$$

- Then the average sojourn time of a case at judge  $j$  is (in months)

$$W_j = L_j / \lambda_j = \sum_{i=1, \dots, 12} L_{i,j} / \sum_{i=1, \dots, 12} \lambda_{i,j}.$$

# Little's Law EX 3 (HW2 Q7)

- The overall average sojourn time:

$$W = \frac{\sum_j \sum_{i=1, \dots, 12} L_{i,j}}{\sum_j \sum_{i=1, \dots, 12} \lambda_{i,j}}.$$

Alternatively,

$$\begin{aligned} W &= L / \lambda = \sum_j L_j / \sum_j \lambda_j \\ &= \sum_j \lambda_j W_j / \lambda \end{aligned}$$

# Little's Law EX 4 (HW2 Q8)

- A hospital emergency room (ER) is organized so that all patients register through an initial check-in process. At his/her turn, each patient is seen by a doctor and then exits the process, either with a prescription or with admission to the hospital.
- Currently, 50 people per hour arrive at the ER, 10% of whom are admitted to the hospital. On average, 30 people are waiting to be registered and 40 are registered and waiting to see a doctor. The registration process takes, on average, 2 minutes per patient. Among patients who receive prescriptions, average time spent with a doctor is 5 minutes. Among those admitted to the hospital, average time is 30 minutes.
- **Q1:** On average, how long does a patient stay in the ER?
- **Q2:** On average, how many patients are being examined by doctors?
- **Q3:** On average, how many patients are in the ER?

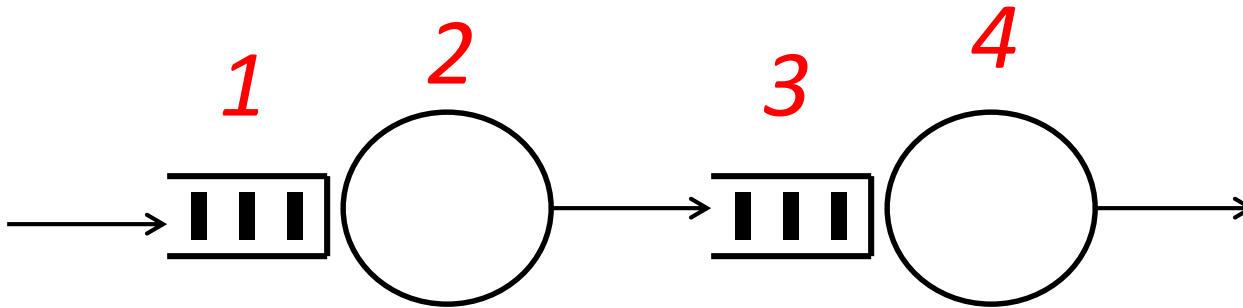
# Little's Law EX 4 (HW2 Q8)

- The ER can be divided into 4 subsystems:
  1. Queue for registration.
  2. Registration.
  3. Queue for doctors.
  4. Doctors.
- The arrival rate  $\lambda$  to all subsystems is 50 per hour = 5/6 per min.
- Denote by  $W_i$  and  $L_i$  the waiting time and average number of customers in subsystem  $i$ . Then,

$$L_1 = 30; \quad W_2 = 2 \text{ min}; \quad L_3 = 40;$$

$$W_4 = (5 \times 0.9) + (30 \times 0.1) = 7.5 \text{ min.}$$

# 4 stages



**1. Waiting  
to register**

**2. Being  
registered**

**3. Waiting to  
see doctor**

**4. Seeing  
doctor**

$$\lambda_1 = \lambda_2 = \lambda_3 = \lambda_4 = 50/\text{hour} = 5/6 \text{ per minute}$$

$$L_1 = 30$$

$$W_2 = 2 \text{ minutes}$$

$$L_3 = 40$$

$$W_4 = (5 \times 0.9) + (30 \times 0.1) = 7.5 \text{ minutes}$$

So

$$W_1 = L_1/\lambda_1 = 30/(5/6) = 36 \text{ minutes}$$

$$L_2 = \lambda_2 W_2 = (5/6) \times 2 = 5/3 \text{ patients}$$

$$W_3 = L_3/\lambda_3 = 40/(5/6) = 48 \text{ minutes}$$

$$L_4 = \lambda_4 W_4 = (5/6) \times (15/2) = 75/12 = 6.25 \text{ patients (answers Q2)}$$



# Little's Law EX 4 (HW2 Q8)

- From above, we can answer the three questions:
- If we denote by **L** and **W** the average number of customers and the average waiting time in ER respectively, then

$$\mathbf{L} = \mathbf{L}_1 + \mathbf{L}_2 + \mathbf{L}_3 + \mathbf{L}_4 = 77.9 \text{ (answers Q3)}$$

$$\mathbf{W} = \mathbf{W}_1 + \mathbf{W}_2 + \mathbf{W}_3 + \mathbf{W}_4 = 93.5 \text{ minutes (answers Q1)}$$

In summary,

- A patient stays 93.5 minutes in the ER on average.
- On average, 6.25 patients are being examined by doctors.
- There are 77.9 patients in the ER on average.