## Ran I. Snitkovsky<sup>1,2</sup>

Jim G. Dai $^{1,3}$ , Costis Maglaras $^2$ 

<sup>1</sup>SRIBD, CUHK Shenzhen <sup>2</sup>Columbia Business School <sup>3</sup>ORIE, Cornell University The value of knowing drivers' opportunity cost in Ride Sharing systems

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## screen shot taken from Uber.com

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## screen shot taken from Lyft.com

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# Bonus programs are geared towards increasing the number of active drivers on the road.

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Improving Efficiency and Managing Growth in New York's For-Hire Vehicle Sector

New York City Taxi and Limousine Commission and Department of Transportation Final Report | June 2019

### **Executive Summary**

Traffic congestion in New York City has grown steadily worse since 2010, with average weekday travel speeds in Midtown Manhattan dropping from 6.1 mph in November 2010 to 4.3 mph in November 2018. Though not the only cause, the explosive growth of the for-hire vehicle (FHV) sector, which tripled from fewer than 40,000 vehicles in 2010 to over 120,000 in 2019, is certainly an important factor. As (Uber, Lyft, Juno, and Via—app-based, high volume for-hire services—created new, convenient travel options in the outer boroughs, they also added tens of thousands of additional hours of vehicle travel into the Manhattan core (south of 96<sup>th</sup> Street) each day. The companies saturated the market with vehicles to ensure low wait times and spur demand, causing drivers to spend over 40% of total work time empty and cruising for passengers. Combined with decreasing per-trip pay, this underutilization led to significant declines in driver income. The value of knowing drivers' opportunity cost in Ride Sharing systems

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# What is the value of having more drivers on the road?

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# What is the value of having more drivers on the road?

...and if indeed there's value:

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# What is the value of having more drivers on the road?

...and if indeed there's value:

# Can "smart" matching policies increase the equilibrium number of drivers?

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# What is the value of having more drivers on the road?

...and if indeed there's value:

# Can "smart" matching policies increase the equilibrium number of drivers?

"smart" = informed with drivers' opportunity costs

## Modeling – the naive approach

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### case #2: 100% demand is filled

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Many (much more complex) models build on this intuition:



Many (much more complex) models build on this intuition: Banerjee et al. (2016, 2017), Braverman et al. (2019), Iglesias et al. (2019), Afeche et al. (2018), Ozkan & Ward (2020), Bimpikis et al. (2019)...



Many (much more complex) models build on this intuition: Banerjee et al. (2016, 2017), Braverman et al. (2019), Iglesias et al. (2019), Afeche et al. (2018), Ozkan & Ward (2020), Bimpikis et al. (2019)... Queueing models where drivers are short-lived:



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A ring-shaped (continuous) city



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Available drivers circulate the city



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Passengers' arrivals are Poisson ( $\lambda$ ) with uniform iid pickup and drop-off locations



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Passengers have a pickup radius ( $\delta/2$ )



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# Passengers can only be matched with available drivers within their pickup region



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Once matched, the driver becomes busy for the duration of the ride, which is random with mean m



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## When busy, the driver generates revenue at rate r



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After the ride, the driver becomes available at the drop-off location



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## Passengers who can't find available drivers near them are lost



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Assume all drivers start with 0 revenue



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## Drivers accumulate revenue as they complete rides



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## Drivers accumulate revenue as they complete rides



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When 2 (or more) drivers are eligible, we choose the one with minimal revenue



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When 2 (or more) drivers are eligible, we choose the one with minimal revenue  $(\dots$  hence the name MinRev)



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When 2 (or more) drivers are eligible, we choose the one with minimal revenue (...hence the name MinRev)



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### Dependencies between drivers' states impose difficulties...



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# Modeling – 10 drivers



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# Modeling – 10 drivers



Scaling up the city size:

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# Modeling – 10 drivers



Scaling up the city size:





drivers

scaling

intensity

parameter

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# Modeling – 20 drivers



Scaling up the city size:





drivers

scaling

# drivers



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intensity

parameter

# Modeling – 30 drivers



Scaling up the city size:



drivers intensity

scaling

parameter

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Scaling up the city size:

, =

drivers intensity

scaling parameter

# drivers

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We represent the city by the unit interval [0, 1)

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The state at time t is a function:

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The state at time t is a function:

$$Q(x; t) = \frac{\# \text{ avail. drivers } \in [0, x)}{\underbrace{\# \text{ drivers }}_{=\theta N}}$$

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The state at time t is a function:

$$Q(0.2; t) = \frac{\# \text{ avail. drivers } \in [0, 0.2)}{\theta N} = \frac{23}{100}$$

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### The state at time *t* is a function:



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### The state at time t is a function:



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# Simulation – many drivers $N = 100, \theta = 1$

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# Simulation – large market

$$N = 10^4$$
,  $\theta = 1$ 

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 $N = 100, \theta = 1$ 



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⇒ For the revenue at large *t*, we don't have to keep track of individual revenues!

# Simulation – spatial distribution

 $N = 100, \ \theta = 1$ 

No. of drivers in a pickup region, t = 1000



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Q'(x; t) – The derivative of Q(x; t) w.r.t x

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Loosely speaking, for large N at time t,

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Q'(x; t) – The derivative of Q(x; t) w.r.t x

Loosely speaking, for large N at time t,

$$\# \left\{ \begin{array}{c} \text{avail. drivers} \\ \text{in } x \pm (\delta/2) dx \end{array} \right\} \sim \mathsf{Poisson} \big( Q'(x; t) \theta \delta \big)$$

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 $\frac{\partial}{\partial t} \left( \begin{array}{cc} \text{avail. drivers'} \\ \text{in } (0, x] \end{array} \right) = \begin{array}{cc} \text{avail. drivers'} \\ \text{inflow} \\ \text{to } [0, x) \end{array} \quad \begin{array}{c} \text{avail. drivers'} \\ \text{outflow} \\ \text{from } [0, x) \end{array}$ 

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 $\frac{\partial}{\partial t} \left( \theta N \cdot Q(x; t) \right) = \begin{array}{c} \text{avail. drivers'} & \text{avail. drivers'} \\ \text{inflow} & - & \text{outflow} \\ \text{to } [0, x) & \text{from } [0, x) \end{array}$ 

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$$\theta N \frac{\partial Q(x;t)}{\partial t} =$$
avail. drivers' avail. drivers' outflow - outflow to  $[0,x)$  from  $[0,x)$ 

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$$heta N rac{\partial Q(x;t)}{\partial t} = heta N \cdot (1 - Q(1;t)) rac{x}{m} - egin{array}{c} ext{avail. drivers'} \\ ext{outflow} \\ ext{from } [0,x) \end{array}$$

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Q'(x; t) – The derivative of Q(x; t) w.r.t x

Loosely speaking, for large N at time t,

$$\# \left\{ \begin{array}{c} \text{avail. drivers} \\ \text{in } x \pm (\delta/2) dx \end{array} \right\} \sim \mathsf{Poisson} \left( Q'(x; t) \theta \delta \right)$$

$$\theta N \frac{\partial Q(x;t)}{\partial t} = \theta N \cdot (1 - Q(1;t)) \frac{x}{m} - N \lambda \int_{s=0}^{x} (1 - e^{-Q'(s;t)\theta\delta}) ds$$

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Loosely speaking, for large N at time t,

$$\# \left\{ \begin{array}{c} \text{avail. drivers} \\ \text{in } x \pm (\delta/2) dx \end{array} \right\} \sim \mathsf{Poisson} \left( Q'(x; t) \theta \delta \right)$$

$$\frac{\partial Q(x;t)}{\partial t} = (1 - Q(1;t))\frac{x}{m} - \frac{\lambda}{\theta} \int_{s=0}^{x} (1 - e^{-Q'(s;t)\theta\delta}) ds$$

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Q'(x; t) – The derivative of Q(x; t) w.r.t x

Loosely speaking, for large N at time t,

$$\# \left\{ \begin{array}{c} \text{avail. drivers} \\ \text{in } x \pm (\delta/2) dx \end{array} \right\} \sim \mathsf{Poisson} \left( Q'(x; t) \theta \delta \right)$$

$$\frac{\partial Q(x;t)}{\partial t} = \left(1 - Q(1;t)\right) \frac{x}{m} - \frac{\lambda}{\theta} \int_{s=0}^{x} \left(1 - e^{-Q'(s;t)\theta\delta}\right) ds$$

corresponding to the limit  $N 
ightarrow \infty$ 

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There's a unique *steady-state*  $Q^*$  for which

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There's a unique *steady-state*  $Q^*$  for which

$$rac{\partial Q^*(x;t)}{\partial t}=0, \quad orall x\in [0,1)$$

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There's a unique steady-state  $Q^*$  for which

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namely,  $Q^*(x)$  is constant w.r.t. t

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#### We show:

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There's a unique *steady-state*  $Q^*$  for which

$$rac{\partial Q^*(x;t)}{\partial t}=0, \quad orall x\in [0,1)$$

namely,  $Q^*(x)$  is constant w.r.t. t

We show: 
$$Q^*(x) = qx$$
,

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There's a unique steady-state  $Q^*$  for which

$$rac{\partial Q^*(x;t)}{\partial t}=0, \quad orall x\in [0,1)$$

namely,  $Q^*(x)$  is constant w.r.t. t

We show: 
$$Q^*(x)=qx,$$
 where  $q\in [0,1]$  solves $(1-q) heta=\lambda\cdot \left(1-e^{-q heta\delta}
ight)\cdot m.$ 

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There's a unique *steady-state*  $Q^*$  for which

$$rac{\partial Q^*(x;t)}{\partial t}=0, \quad orall x\in [0,1)$$

namely,  $Q^*(x)$  is constant w.r.t. t



q is thought of as the idling fraction per driver

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We define:

 $\lambda^* := \begin{array}{c} {\rm steady-state} \\ {\rm matching\ rate} \end{array}$ 

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#### We define:

$$\lambda^* := rac{ ext{steady-state}}{ ext{matching rate}} = \lambda \int\limits_{s=0}^1 \left(1 - e^{-Q^{*'}(s) heta\delta}
ight) ds$$

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#### We define:

$$\lambda^* := \begin{array}{l} \text{steady-state} \\ \text{matching rate} \end{array} = \lambda \int_{s=0}^{1} \left( 1 - e^{-Q^{*'}(s)\theta\delta} \right) ds$$
$$= \lambda \left( 1 - e^{-q\theta\delta} \right)$$

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We show:

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We show:  $\lambda^*$  is increasing with  $\theta$ 

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Given  $\lambda^*$  (e.g.  $\lambda^* = 0.99 imes \lambda$ ):

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Given  $\lambda^*$  (e.g.  $\lambda^* = 0.99 \times \lambda$ ): How to choose  $\theta$  so as to induce a certain pickup standard? The value of knowing drivers' opportunity cost in Ride Sharing systems

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Given  $\lambda^*$  (e.g.  $\lambda^* = 0.99 \times \lambda$ ): How to choose  $\theta$  so as to induce a certain pickup standard?



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#### Key takeaway # 1:

Key takeaway # 1:

### More drivers

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Key takeaway # 1:

#### More drivers

 $\Rightarrow$  Better coverage

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Key takeaway # 1:

#### More drivers

- $\Rightarrow$  Better coverage
  - $\Rightarrow$  More matches!

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however...

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however...



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...but also more idling time  $\Rightarrow$  less revenue per driver!

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...but also more idling time  $\Rightarrow$  less revenue per driver!

Assumption:

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...but also more idling time  $\Rightarrow$  less revenue per driver!

Assumption: The quantity  $\theta$  is formed in equilibrium

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...but also more idling time  $\Rightarrow$  less revenue per driver!

Assumption: The quantity  $\theta$  is formed in equilibrium

How can the platform increase  $\theta$ ?

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### Equilibrium – conditions

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Drivers make revenue at *r* when busy

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### Drivers make revenue at $\underbrace{r}_{=1}$ when busy

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Drivers make revenue at  $r_{=1}$  when busy

 $R^* := {{{\text{steady-state}}} \atop {{\text{revenue rate}}}} = r \times ({{\text{busy fraction}}})$ 

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## Equilibrium – conditions Drivers make revenue at r = 1 when busy

 $R^*:= egin{array}{c} {
m steady-state} \ {
m revenue rate} \end{array} = r imes ({
m busy fraction}) = r(1-Q^*(1))$ 

The equilibrium participation rule for a (potential) driver with opportunity cost (OC)  $\kappa$ :

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Drivers make revenue at  $r_{j}$  when busy

 $R^* := {{ ext{steady-state}} \over { ext{revenue rate}}} = r imes ( ext{busy fraction}) = r(1-Q^*(1))$ 

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The equilibrium participation rule for a (potential) driver with opportunity cost (OC)  $\kappa$ :

$$\begin{cases} R^* > \kappa \\ \end{cases}$$

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Drivers make revenue at  $\underbrace{r}_{=1}$  when busy

 $R^*:= egin{array}{c} {
m steady-state} \ {
m revenue rate} \end{array} = r imes ({
m busy fraction}) = r(1-Q^*(1))$ 

The equilibrium participation rule for a (potential) driver with opportunity cost (OC)  $\kappa$ :

$$egin{cases} {\sf R}^* > \kappa & \Rightarrow & {\sf participate} \ \end{cases}$$

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Drivers make revenue at  $\underbrace{r}_{=1}$  when busy

 $R^*:= egin{array}{c} {
m steady-state} \ {
m revenue rate} \end{array} = r imes ({
m busy fraction}) = r(1-Q^*(1))$ 

The equilibrium participation rule for a (potential) driver with opportunity cost (OC)  $\kappa$ :

$$egin{cases} R^* > \kappa & \Rightarrow & ext{participate} \ R^* < \kappa & \end{cases}$$

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Drivers make revenue at  $\underbrace{r}_{=1}$  when busy

 $R^* := {{ ext{steady-state}} \over { ext{revenue rate}}} = r imes ( ext{busy fraction}) = r(1 - Q^*(1))$ 

The equilibrium participation rule for a (potential) driver with opportunity cost (OC)  $\kappa$ :

$$egin{cases} R^* > \kappa & \Rightarrow & { t participate} \ R^* < \kappa & \Rightarrow & { t don't participate} \end{cases}$$

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Assume *potential* intensities

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Assume *potential* intensities  $\Theta_L$  of drivers with OC

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 $\kappa_L$ 

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Assume *potential* intensities

 $\begin{array}{ll} \Theta_L & \text{of drivers with OC} & \kappa_L \\ \Theta_H & \text{of drivers with OC} & \kappa_H \end{array}$ 



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Assume *potential* intensities

such that

 $\kappa_L < \kappa_H$ 

 $\begin{array}{ll} \Theta_L & \text{of drivers with OC} & \kappa_L \\ \Theta_H & \text{of drivers with OC} & \kappa_H \end{array}$ 

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					systems	
Assume <i>potential</i> intensities		$\Theta_L$	of drivers with OC	$\kappa_L$	Ran Snitkovsk	
		$\Theta_H$	of drivers with OC	$\kappa_H$		
such that					Naive modeling	
$\kappa_L < \kappa_H$						
and donoto		Mean field				
		Equilibrium				
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		POC				
		Mean field				
					Equilibrium	

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					Systems	
Assume <i>potential</i> intensities		$\Theta_L$	of drivers with OC	$\kappa_L$	Ran Snitkovsk	
		$\Theta_H$	of drivers with OC	$\kappa_H$		
such that					Naive modeling	
	$\kappa_L <$	$\kappa_{H}$			MinRev	
					Simulation	
and danata					Mean field	
					Equilibrium	
Θ	Н		MinWeightRev			
		-			POC	
					Mean field	
					Equilibrium	
Our goal:						

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Assume potential intensities  $\begin{array}{ll} \Theta_L & \text{of drivers with OC} & \kappa_L \\ \Theta_H & \text{of drivers with OC} & \kappa_H \end{array}$  such that  $\kappa_L < \kappa_H$ 

and denote

$$\Theta := \Theta_L + \Theta_H$$

Our goal: Characterize equilibrium participation rates:

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Assume potential intensities  $\Theta_L$  of drivers with OC  $\Theta_H$  of drivers with OC such that  $\kappa_L < \kappa_H$ 

and denote

 $\Theta := \Theta_L + \Theta_H$ 

Our goal: Characterize equilibrium participation rates:

 $\theta_L \leq \Theta_L$ ,

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Assume *potential* intensities  $\Theta_L$  of drivers with OC  $\Theta_H$  of drivers with OC such that

 $\kappa_L < \kappa_H$ 

and denote

 $\Theta := \Theta_L + \Theta_H$ 

Our goal: Characterize equilibrium participation rates:

 $\theta_L \leq \Theta_L, \qquad \theta_H \leq \Theta_H$ 

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Assume potential intensities  $\Theta_L$  of drivers with OC  $\Theta_H$  of drivers with OC such that

 $\kappa_L < \kappa_H$ 

and denote

 $\Theta := \Theta_L + \Theta_H$ 

Our goal: Characterize equilibrium participation rates:

 $\theta_L \leq \Theta_L, \qquad \theta_H \leq \Theta_H$ with  $\theta := \theta_I + \theta_H$  The value of knowing drivers' opportunity cost in Ride Sharing systems

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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_I = .35 < \kappa_H = .45$  The value of knowing drivers' opportunity cost in Ride Sharing systems

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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_L = .35 < \kappa_H = .45$ 



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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_L = .35 < \kappa_H = .45$ 



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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_L = .35 < \kappa_H = .45$ 



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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_I = .35 < \kappa_H = .45$ 



with heta=1 we have  $\kappa_L < R^* < \kappa_H$ 

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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_I = .35 < \kappa_H = .45$ 



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In the previous example, with  $\Theta_L = 1$  and  $\Theta_H = .5$  $\kappa_L = .35 < \kappa_H = .45$ 



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### In equilibrium, a driver with OC $\kappa \in \{\kappa_L, \kappa_H\}$ participates if



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### In equilibrium, a driver with OC $\kappa \in \{\kappa_L, \kappa_H\}$ participates if



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### In equilibrium, a driver with OC $\kappa \in \{\kappa_L, \kappa_H\}$ participates if



## Can we change the matching policy s.t. more potential drivers will participate in equilibrium?

### The MinWeightRev policy

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### The MinWeightRev policy

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### Idea:

### Compare

weighted revenues

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### Idea:

### Compare instead of *absolute*

weighted revenues revenues

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Idea: Compare *weighted* revenues instead of *absolute* revenues

 $\Rightarrow \kappa_H$ -drivers have advantage over  $\kappa_L$ -drivers

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Idea: Compare *weighted* revenues instead of *absolute* revenues

 $\Rightarrow \kappa_H$ -drivers have advantage over  $\kappa_L$ -drivers

We need a more elaborate state representation:

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Idea: Compare *weighted* revenues instead of *absolute* revenues

 $\Rightarrow \kappa_H$ -drivers have advantage over  $\kappa_L$ -drivers

We need a more elaborate state representation: We define  $\hat{Q}_L(x; t)$  and  $\hat{Q}_H(x; t)$ , with The value of knowing drivers' opportunity cost in Ride Sharing systems

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Idea: Compare *weighted* revenues instead of *absolute* revenues

 $\Rightarrow \kappa_H$ -drivers have advantage over  $\kappa_L$ -drivers

We need a more elaborate state representation: We define  $\hat{Q}_L(x; t)$  and  $\hat{Q}_H(x; t)$ , with

$$\hat{Q}(x;t) = \frac{\theta_L}{\theta_L + \theta_H} \hat{Q}_L(x;t) + \frac{\theta_H}{\theta_L + \theta_H} \hat{Q}_H(x;t)$$

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Idea: Compare *weighted* revenues instead of *absolute* revenues

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$$N = 100, \ \theta = 1.5 \quad \theta_L = \Theta_L = 1 \quad \theta_H = \Theta_H = .5$$
$$\kappa_L = .35 \qquad \kappa_H = .45$$



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$$N = 100, \ \theta = 1.5 \quad \theta_L = \Theta_L = 1 \quad \theta_H = \Theta_H = .5$$
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$$N = 100, \ \theta = 1.5 \quad \theta_L = \Theta_L = 1 \quad \theta_H = \Theta_H = .5$$
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$$N = 100, \ \theta = 1.5 \quad \theta_L = \Theta_L = 1 \quad \theta_H = \Theta_H = .5$$
$$\kappa_L = .35 \qquad \kappa_H = .45$$



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$$\kappa_L = .35 \qquad \kappa_H = .45$$



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$$N = 100, \ \theta = 1.5 \quad \theta_L = \Theta_L = 1 \quad \theta_H = \Theta_H = .5$$
$$\kappa_L = .35 \qquad \kappa_H = .45$$



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 $\Rightarrow$  Equilibrium participation increases by 50% !

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Problem: Drivers are no longer symmetric



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Problem: Drivers are no longer symmetric

 $\Rightarrow$  Dynamics depend on revenue distribution within types

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Problem: Drivers are no longer symmetric

- $\Rightarrow$  Dynamics depend on revenue distribution within types
- $\Rightarrow$  Mean field system is difficult to formulate

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Problem: Drivers are no longer symmetric

- $\Rightarrow$  Dynamics depend on revenue distribution within types
- $\Rightarrow$  Mean field system is difficult to formulate

Solution:

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Problem: Drivers are no longer symmetric

- $\Rightarrow$  Dynamics depend on revenue distribution within types
- $\Rightarrow$  Mean field system is difficult to formulate

Solution: Assume each type  $i \in \{L, H\}$  works as a collective

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Problem: Drivers are no longer symmetric

- $\Rightarrow$  Dynamics depend on revenue distribution within types
- $\Rightarrow$  Mean field system is difficult to formulate

Solution: Assume each type  $i \in \{L, H\}$  works as a collective

 $\Rightarrow$  We keep track of a single value per type:

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Problem: Drivers are no longer symmetric

- $\Rightarrow$  Dynamics depend on revenue distribution within types
- $\Rightarrow$  Mean field system is difficult to formulate

Solution: Assume each type  $i \in \{L, H\}$  works as a collective

 $\Rightarrow$  We keep track of a single value per type:

$$\hat{R}_i(t) := rac{1}{t} \int\limits_{u=0}^t r \cdot (1 - \hat{Q}_i(1;u)) du, \qquad i \in \{L,H\}$$

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Given  $\theta_L, \theta_H$ , for each  $i, j \in \{L, H\}$ ,  $i \neq j$ ,

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Given  $\theta_L, \theta_H$ , for each  $i, j \in \{L, H\}$ ,  $i \neq j$ ,

$$\frac{\partial \hat{Q}_i(x;t)}{\partial t} = \left(1 - \hat{Q}_i(1;t)\right) \frac{x}{m} - \frac{\lambda}{\theta_i} \int_{s=0}^{x} \left(1 - e^{-\hat{Q}'_i(s;t)\theta_i\delta}\right) \hat{D}_i(s;t) ds$$

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Given 
$$\theta_L, \theta_H$$
, for each  $i, j \in \{L, H\}$ ,  $i \neq j$ ,  

$$\frac{\partial \hat{Q}_i(x; t)}{\partial t} = (1 - \hat{Q}_i(1; t)) \frac{x}{m} - \frac{\lambda}{\theta_i} \int_{s=0}^{x} (1 - e^{-\hat{Q}'_i(s; t)\theta_i \delta}) \hat{D}_i(s; t) ds$$

. . . .

where

$$\hat{D}_i(s;t) = egin{cases} e^{-\hat{Q}_j'(s;t) heta_j\delta}, & ext{ if } rac{\hat{R}_i(t)}{\kappa_i} > rac{\hat{R}_j(t)}{\kappa_j} \ 1, & ext{ if } rac{\hat{R}_i(t)}{\kappa_i} < rac{\hat{R}_j(t)}{\kappa_j} \end{cases}$$

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Given 
$$\theta_L, \theta_H$$
, for each  $i, j \in \{L, H\}$ ,  $i \neq j$ ,  

$$\frac{\partial \hat{Q}_i(x; t)}{\partial t} = (1 - \hat{Q}_i(1; t)) \frac{x}{m} - \frac{\lambda}{\theta_i} \int_{s=0}^{x} (1 - e^{-\hat{Q}'_i(s; t)\theta_i \delta}) \hat{D}_i(s; t) ds$$

. . . .

where

$$\hat{D}_i(s;t) = egin{cases} e^{-\hat{Q}_j'(s;t) heta_j\delta}, & ext{ if } rac{\hat{R}_i(t)}{\kappa_i} > rac{\hat{R}_j(t)}{\kappa_j} \ 1, & ext{ if } rac{\hat{R}_i(t)}{\kappa_i} < rac{\hat{R}_j(t)}{\kappa_j} \end{cases}$$

If 
$$rac{\hat{R}_i(t)}{\kappa_i} = rac{\hat{R}_j(t)}{\kappa_j}$$
, then

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Given 
$$\theta_L, \theta_H$$
, for each  $i, j \in \{L, H\}$ ,  $i \neq j$ ,  

$$\frac{\partial \hat{Q}_i(x; t)}{\partial t} = (1 - \hat{Q}_i(1; t)) \frac{x}{m} - \frac{\lambda}{\theta_i} \int_{s=0}^{x} (1 - e^{-\hat{Q}'_i(s; t)\theta_i \delta}) \hat{D}_i(s; t) ds$$

. . . .

where

$$\hat{D}_i(s;t) = egin{cases} e^{-\hat{Q}_j'(s;t) heta_j\delta}, & ext{if} \ rac{\hat{R}_i(t)}{\kappa_i} > rac{\hat{R}_j(t)}{\kappa_j} \ 1, & ext{if} \ rac{\hat{R}_i(t)}{\kappa_i} < rac{\hat{R}_j(t)}{\kappa_j} \end{cases}$$

If 
$$rac{\hat{R}_i(t)}{\kappa_i} = rac{\hat{R}_j(t)}{\kappa_j}$$
, then

$$\hat{D}_i(s;t) = [e^{-\hat{Q}_j'(s;t) heta_j\delta},1]$$
 ( $\hat{ extsf{D}}_i$  is set-

valued)

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### Mean field – steady state

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# Mean field - steady state

There's a unique steady-state  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ ,

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There's a unique *steady-state*  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

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There's a unique *steady-state*  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$\frac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

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There's a unique *steady-state*  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$rac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad orall x \in [0,1), \ i \in \{L,H\}$$

with

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There's a unique steady-state  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$rac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

with

$$\hat{R}_i^* = r \times \left( egin{array}{c} \text{busy fraction} \\ \text{for type} \\ i \in \{L, H\} \end{array} 
ight)$$

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There's a unique *steady-state*  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$rac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

with

$$\hat{R}_i^* = r \times \left( egin{array}{c} ext{busy fraction} \\ ext{for type} \\ ext{i} \in \{L, H\} \end{array} 
ight) = r(1 - \hat{Q}_i^*(1))$$

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There's a unique steady-state  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$rac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

with

$$\hat{R}^*_i = r imes \begin{pmatrix} ext{busy fraction} \\ ext{for type} \\ i \in \{L, H\} \end{pmatrix} = r(1 - \hat{Q}^*_i(1))$$

we show:

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There's a unique steady-state  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$rac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

with

$$\hat{R}^*_i = r imes \begin{pmatrix} ext{busy fraction} \\ ext{for type} \\ i \in \{L, H\} \end{pmatrix} = r(1 - \hat{Q}^*_i(1))$$

we show:

$$\frac{\hat{R}_L^*}{\kappa_L} \ge \frac{\hat{R}_H^*}{\kappa_H}$$

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There's a unique *steady-state*  $\{\hat{Q}_i^*\}_{i \in \{L,H\}}$ , for which

$$\frac{\partial \hat{Q}_i^*(x;t)}{\partial t} = 0, \quad \forall x \in [0,1), \ i \in \{L,H\}$$

with

$$\hat{R}_i^* = r imes \begin{pmatrix} ext{busy fraction} \\ ext{for type} \\ i \in \{L, H\} \end{pmatrix} = r(1 - \hat{Q}_i^*(1))$$

we show:



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If some  $\kappa_H$ -drivers participate

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

 $\Rightarrow$  for  $\theta$  in equilibrium:

The value of knowing drivers' opportunity cost in Ride Sharing systems

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#### **Motivation**

Naive modeling

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

 $\Rightarrow$  for  $\theta$  in equilibrium:  $\theta_L = \max\{\theta, \Theta_L\}$ ,

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

 $\Rightarrow$  for  $\theta$  in equilibrium:  $\theta_L = \max\{\theta, \Theta_L\}, \ \theta_H = [\theta - \Theta_L]^+$ 

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

 $\Rightarrow$  for  $\theta$  in equilibrium:  $\theta_L = \max\{\theta, \Theta_L\}, \ \theta_H = [\theta - \Theta_L]^+$ 

In the previous example,

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

 $\Rightarrow$  for  $\theta$  in equilibrium:  $\theta_L = \max\{\theta, \Theta_L\}, \ \theta_H = [\theta - \Theta_L]^+$ 

In the previous example, with  $\kappa_L = .35$ ,  $\kappa_H = .45$ ,  $\Theta_L = 1$ ,

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If some  $\kappa_H$ -drivers participate  $\Rightarrow$  all  $\kappa_L$ -drivers should

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In the previous example, with  $\kappa_L = .35$ ,  $\kappa_H = .45$ ,  $\Theta_L = 1$ ,



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## Key takeaway # 2:

## Key takeaway # 2:

# MinWeightRev diverts money from over-paid to under-paid drivers

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Future researc Wrap-up Key takeaway # 2:

# MinWeightRev diverts money from over-paid to under-paid drivers

## $\Rightarrow$ It attracts the higher end of the market

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Key takeaway # 2:

MinWeightRev diverts money from over-paid to under-paid drivers

- $\Rightarrow$  It attracts the higher end of the market
- ⇒ Equilibrium number of participating drivers is increased!

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# How much better is MinWeightRev vs. MinRev?

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Define

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## Define

 $\Phi := \frac{\begin{array}{c} \mathsf{eq. participation} \\ \mathsf{under MinWeightRev} \\ \hline \mathsf{eq. participation} \\ \mathsf{under MinRev} \end{array}}$ 

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## Define

 $\Phi := \frac{\begin{array}{c} \mathsf{eq. participation} \\ \mathsf{under MinWeightRev} \\ \hline \mathsf{eq. participation} \\ \mathsf{under MinRev} \end{array}}$ 

 $\Psi :=$ 

eq. matching rate under MinWeightRev

eq. matching rate under MinRev The value of knowing drivers' opportunity cost in Ride Sharing systems

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## Define

 $\Phi := \frac{ \substack{ \text{eq. participation} \\ \text{under MinWeightRev} \\ \hline eq. participation \\ under MinRev } }$ 

We show:

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 $\Psi :=$ 

eq. matching rate under MinWeightRev

eq. matching rate under MinRev

## Define

 $\Phi := \frac{ \begin{array}{c} \mathsf{eq. participation} \\ \mathsf{under MinWeightRev} \\ \hline \mathsf{eq. participation} \\ \mathsf{under MinRev} \end{array} }$ 

We show:

$$\Phi\in (1,2],$$

 $\Psi := \frac{\begin{array}{c} \mathsf{eq. matching rate} \\ \mathsf{under MinWeightRev} \\ \hline \mathsf{eq. matching rate} \\ \mathsf{under MinRev} \end{array}}$ 

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## Define

 $\Phi := \frac{ \begin{array}{c} \mathsf{eq. participation} \\ \mathsf{under MinWeightRev} \\ \hline \mathsf{eq. participation} \\ \mathsf{under MinRev} \end{array} }$ 

 $\Psi := \frac{ \substack{ \text{ under MinWeightRev} \\ \text{ eq. matching rate} \\ \text{ under MinRev} }$ 

We show:

$$\Phi\in(1,2],\qquad ext{and}\qquad \Psi\in(1,2)$$

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$$\Phi = \frac{2}{1} = 2,$$

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$$\Phi = \frac{.2}{.1} = 2,$$

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$$\Phi = \frac{.2}{.1} = 2$$
, and  $\Psi = \frac{.097}{.049} \cong 1.98$ 



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## Key takeaway # 3:
Key takeaway # 3:

# Equilibrium participation is up to 2 times more intense in MinWeightRev vs. MinRev

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Key takeaway # 3:

Equilibrium participation is up to 2 times more intense in MinWeightRev vs. MinRev

 $\Rightarrow$  Matching rate can be improved by up to 100%

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For a system with  $\kappa_L = .2$   $\kappa_H = .6$ 

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

Goal obtained under:

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

Goal obtained under:

MinRev by setting  $\delta = 4.56$ 

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

Goal obtained under:

MinRev

by setting  $\delta = 4.56$ 

resulting in





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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

## Goal obtained under:

 $\begin{array}{ll} {\rm MinRev} & {\rm by\ setting} & \delta = 4.56 & {\rm resulting\ in} \\ {\rm MinWeightRev} & {\rm by\ setting} & \delta = 2.29 \end{array}$ 

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

## Goal obtained under:

MinRevby setting $\delta = 4.56$ resulting in $\theta = \Theta_L = 2$ MinWeightRevby setting $\delta = 2.29$ resulting in $\theta = \Theta_L + \Theta_H = 3$ 



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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

## Goal obtained under:

MinRev MinWeightRev by setting by setting  $\delta = 2.29$ 

 $\delta = 4.56$ 



10.0 -7.5delta 2.5-0.0 theta

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For a system with 
$$\kappa_L = .2$$
  $\kappa_H = .6$   
 $\Theta_L = 2$   $\Theta_H = 1$ 

and a matching-rate goal:  $\lambda^* = .99 \cdot \lambda$ 

## Goal obtained under:

MinRev MinWeightRev

by setting by setting  $\delta = 4.56$  $\delta = 2.29$ 

resulting in



resulting in  $\theta = \Theta_L = 2$  $\theta = \Theta_I + \Theta_H = 3$ 

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Pickup time

 $\Rightarrow$  Pickup standard decreased by 50% !

## Immediate extensions

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## Immediate extensions

# General spatial pickup/drop-off distributions + dependencies

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# General spatial pickup/drop-off distributions + dependencies

Two dimensional geometry

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# General spatial pickup/drop-off distributions + dependencies

Two dimensional geometry

General OC distribution

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# General spatial pickup/drop-off distributions + dependencies

Two dimensional geometry

General OC distribution

Time varying arrival rate (per location)

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## Future research directions

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## Future research directions

Proving convergence in process level + interchange-of-limits in the general setup The value of knowing drivers' opportunity cost in Ride Sharing systems

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## Future research directions

Proving convergence in process level + interchange-of-limits in the general setup

Designing truth-revealing mechanisms to learn drivers' opportunity costs

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# We capture the friction between drivers' spatial coverage and demand loss through novel modeling.

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We capture the friction between drivers' spatial coverage and demand loss through novel modeling.

Smart matching policies attract more drivers to participate,

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We capture the friction between drivers' spatial coverage and demand loss through novel modeling.

Smart matching policies attract more drivers to participate, improving spatial coverage and system throughput.

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laive modeling

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We capture the friction between drivers' spatial coverage and demand loss through novel modeling.

Smart matching policies attract more drivers to participate, improving spatial coverage and system throughput.

The improvement is quantifiable,

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We capture the friction between drivers' spatial coverage and demand loss through novel modeling.

Smart matching policies attract more drivers to participate, improving spatial coverage and system throughput.

The improvement is quantifiable, and we derive tight bounds.

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# Thank you for listening!

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# Appendix

## Intuition for Poisson spatial process

Assume state  $\{Q_i(\cdot; t)\}_{i \in \{L,H\}}$  and available  $\kappa_i$ -drivers' locations are iid with cdf  $\frac{Q_i(\cdot;t)}{Q_i(1:t)}$ .

Prob. of  $\kappa_i$ -driver available within the pickup region around  $s \in [0, 1)$ :

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## Intuition for Poisson spatial process

no. of candidates

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#### no. candidates histogram

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N=3162

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N=31622

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Discrete model

Mean field Equilibrium

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POC Mean field

Compariso

Improvement bounds Pickup time

Conclusion



The value of knowing drivers' opportunity cost in Ride Sharing systems

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