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# Efficient simulation of non-Poisson non-stationary point processes to study queueing approximations

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# 1. Introduction

Since service systems typically have arrival rates that vary strongly by time of day, e.g., see Figs. 1, 8 and 9 in Green et al. (2007), there is interest in developing stochastic models with time-varying arrival rates. The most common arrival process model for this purpose is the nonhomogeneous Poisson process (NHPP), but there also is evidence from arrival data that an appropriate arrival process model with time-varying rates often should not be an NHPP; see Avramidis et al. (2004), Ibrahim et al. (2012), Jongbloed and Koole (2001), Kim and Whitt (2014), Kim et al. (2015), Zhang et al. (2014) and references therein.

Thus we want to create non-Poisson nonstationary arrival process models and study the performance of associated queueing models with those arrival processes. Recent work developing non-Poisson nonstationary arrival process models and staffing algorithms to stabilize the performance in an associated queueing model with that arrival process is contained in He et al. (2015) and Whitt (2015). An important part of that work was conducting simulation experiments to evaluate how successful the proposed algorithms are in stabilizing performance at the designated targets. The purpose of the present note is to communicate how these simulations can be efficiently conducted.

In this line of research, it has been accepted practice to use stylized arrival rate functions that capture essential features of arrival rate functions that can be estimated from data. In particular, it has been standard to use the sinusoidal arrival rate function

$$\lambda(t) \equiv \lambda(t; \bar{\lambda}, \beta, \gamma) \equiv \bar{\lambda}(1 + \beta \sin(\gamma t)) \quad \text{for } 0 < \beta < 1 \text{ and } \gamma > 0, \tag{1}$$

where  $\overline{\lambda}$  is the average arrival rate (the spatial scale),  $\beta$  is the relative amplitude and  $\gamma$  is the time scaling factor, determining the associated cycle length  $T = 2\pi/\gamma$ . (We also typically assume that the mean service time is 1 in the queueing model, which just fixes the time units.)

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A nonstationary point process can be efficiently simulated by exploiting a representation as the composition of a rate-one process and the cumulative arrival rate function, provided that an efficient algorithm is available for generating the rate-one process, as is the case for stationary renewal processes, Markov modulated Poisson processes and many other processes. Overall efficiency can be achieved by constructing a table of the inverse cumulative arrival rate function when it is not explicitly available.

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To understand how a staffing algorithm performs, we need to consider a range of the parameters for spatial scale  $\lambda$  and temporal scale  $\gamma$  in (1). (These same parameters can be part of any periodic arrival rate function.) Moreover, we need to consider a range of nonstationary arrival processes with such an arrival rate function. Here we show that these requirements can be achieved with remarkable efficiency with an appropriate approach.

We first note that extending the arrival process beyond an NHPP presents a challenge for the simulation. The standard way to simulate an NHPP is to apply time-dependent thinning of a homogeneous Poisson process (PP), as in §2.4 of Ross (1996) and Lewis and Shedler (1979). Thinning can be applied to a large class of renewal processes using hazard rate stochastic ordering, as in §9.3 of Ross (1996) and §2.3 of Gerhardt and Nelson (2009), but extension to non-renewal processes requires additional work.

Our main idea for simulating non-Poisson nonstationary arrival processes is to exploit the inverse method, as often used in generating non-uniform random numbers; see §II.2 and §III.2 of Devroye (1986) and §3.8 of L'Ecuyer (2012). The inverse method can be used for NHPP's, but it is even more appealing here because it allows us to efficiently simulate a large class of non-Poisson nonstationary arrival processes, not just one.

The first step in this approach is to construct a large class of non-Poisson nonstationary arrival process models by using the inverse  $\Lambda^{-1}$  of the cumulative arrival rate function  $\Lambda$ , which for the sinusoidal arrival rate function in (1) is

$$\Lambda(t) \equiv \int_0^t \lambda(s) \, ds = \bar{\lambda} [t + (\beta/\gamma)(1 - \cos(\gamma t))], \quad t \ge 0.$$
<sup>(2)</sup>

The associated inverse function  $\Lambda^{-1}$  is well defined for (2) and any arrival rate function for which

$$0 < \lambda_L \le \lambda(t) \le \lambda_U < \infty \quad \text{for all } 0 \le t \le T < \infty; \tag{3}$$

e.g., we could apply basic properties of inverse functions, as in §13.6 of Whitt (2002).

Exploiting a well known representation, as in §7 in Massey and Whitt (1994) and Gerhardt and Nelson (2009), He et al. (2015), Liu et al. (2014), Nelson and Gerhardt (2011), we define a nonstationary counting process A for any cumulative arrival rate function  $\Lambda$  (such as in (2)) and any rate-1 counting process N that we are able to simulate by letting

$$A(t) \equiv N(\Lambda(t)), \quad t \ge 0. \tag{4}$$

It is immediate that E[A(t)] = A(t),  $t \ge 0$ , and the arrival times of A and N, denoted by  $A_k$  and  $N_k$  respectively, are related by

$$A_k = \Lambda^{-1}(N_k), \quad k \ge 1.$$
(5)

Since the inverse function  $\Lambda^{-1}$  is often unavailable explicitly, we construct a suitably accurate approximation of it and apply it by table lookup. In Section 2 we explain how the possibility of re-use provides remarkable efficiency; in Section 3 we develop an algorithm to efficiently construct the approximate inverse function with specified accuracy; and in Section 4 we discuss additional application issues.

# 2. The basis for efficiency through re-use

A main advantage of the inverse function approach is the possibility of re-use. Since the inverse function satisfies a fixed point equation, an alternative way to calculate the inverse is to solve the fixed point equation for each arrival time, perhaps by search, exploiting the monotonicity. That is done in Chen and Schmeiser (1992). However, that search has to be performed at each arrival time. The search has the advantage that there should usually be far fewer arrivals in a fixed interval [0, T] than arguments in a tabled inverse function, but the inverse function has the advantage that it can be constructed once outside the simulation and re-used. Moreover, the calculation from the table can be very fast, because it is possible to proceed forward through the table only once.

# 2.1. One cycle for periodic arrival rate functions

The algorithm can be accelerated if the arrival rate function is periodic, as for the sinusoidal function in (1), because it suffices to calculate the inverse only for a single cycle. For example, with the sinusoidal arrival rate function in (1),  $\Lambda(2k\pi/\gamma) = \bar{\lambda}2k\pi/\gamma$  for all integers  $k \ge 0$ , so that  $\Lambda^{-1}(2k\bar{\lambda}\pi/\gamma) = 2k\pi/\gamma$  for all integers  $k \ge 0$ . Hence, it suffices to construct the inverse for  $0 \le t < 2\pi/\gamma$ . Overall, we get

$$\Lambda^{-1}((2k\bar{\lambda}\pi/\gamma)+t) = (2k\pi/\gamma) + \Lambda^{-1}(t), \quad 0 \le t \le 2\bar{\lambda}\pi/\gamma, \tag{6}$$

so that it suffices to calculate  $\Lambda^{-1}$  on the interval  $[0, 2\bar{\lambda}\pi/\gamma]$ .

# 2.2. Different scaling of time and space

We also can use one constructed inverse function  $\Lambda^{-1}$  to obtain inverse functions for scaled versions of the original function  $\Lambda$ . This commonly occurs with sinusoidal arrival rate functions  $\lambda(t; \overline{\lambda}, \beta, \gamma)$  in (1). We are often interested in

different spatial and temporal scale parameters  $\overline{\lambda}$  and  $\gamma$ . Since

$$\Lambda(t;\bar{\lambda},\beta,\gamma) = \bar{\lambda}\Lambda(\gamma t;1,\beta,1)/\gamma,\tag{7}$$

we can apply Lemma 13.6.6 of Whitt (2002) to express the inverse as

$$\Lambda^{-1}(t;\bar{\lambda},\beta,\gamma) = \Lambda^{-1}(\gamma t/\bar{\lambda};1,\beta,1)/\gamma.$$
(8)

Hence, we can use the constructed inverse function  $\Lambda^{-1}(t; 1, \beta, 1)$  for  $\Lambda(t; 1, \beta, 1)$  to construct the inverse function  $\Lambda^{-1}(t; \overline{\lambda}, \beta, \gamma)$  for  $\Lambda(t; \overline{\lambda}, \beta, \gamma)$ ; i.e., we can reduce the three parameters to just one.

### 2.3. Multiple non-Poisson nonstationary arrival process models

In order to evaluate performance approximations and system controls such as staffing algorithms, we need to consider a variety of models to ensure that the methods are successful for a large class of models. It is thus significant that a constructed inverse function  $\Lambda^{-1}$  can be re-used with different rate-1 stochastic counting processes *N*. For any rate-1 counting process *N* that we can simulate, we can generate the corresponding nonstationary arrival process with the same arrival rate function  $\lambda$  simply by applying the tabled inverse function to the arrival times of that rate-1 process, as in (5). Methods for simulating stationary counting processes are well established.

# 2.4. Multiple replications to obtain accurate performance estimates

The tabled inverse function can be re-used in each replication when many replications are performed to obtain accurate performance estimates. For example, we might use 10<sup>4</sup> or more i.i.d. replications.

# 3. Constructing the approximation of the inverse function

By (5), if we can simulate the arrival times  $N_k$  of the designated rate-1 process, then to simulate the desired arrival times  $A_k$  of the nonstationary point process A, it only remains to compute  $\Lambda^{-1}(N_k)$  for each k. This is straightforward if the inverse function is available explicitly. If we use data to estimate the cumulative arrival rate function, then we can fit a convenient invertible function  $\Lambda$ . Indeed, with data there seems to be no reason not to use an invertible function. For example, it could be a piecewise-linear function as in Gerhardt and Nelson (2009), Leemis (1991), Massey et al. (1996) and Nelson and Gerhardt (2011).

However, starting with an explicit non-invertible function  $\Lambda$ , as in (2), we want to efficiently construct an approximation of  $\Lambda^{-1}$  that is (i) easy to implement, (ii) fast in its implication and has (iii) suitably small specified accuracy. We could act just as if we had data, and fit a convenient invertible function, but then it remains to substantiate that the three goals have been met. To achieve these three goals, we contend that a good approach is to construct a piecewise-constant approximation. Of course, this construction can yield multiple points when that is not possible in the counting process A, but that is easily eliminated if it is deemed important; see Section 4.4. At some extra work, we could convert the piecewise-constant approximation to a piecewise-linear approximation, paralleling Leemis (1991). For all these modifications, our error bound still applies. For the queueing applications, this last refinement step should usually not be necessary.

We assume that a cumulative arrival rate function  $\Lambda$  associated with an arrival rate function  $\lambda$  satisfying (3) is given over a finite interval [0, *T*]. By (3), there exists a function *r* such that  $\Lambda^{-1}(t) = \int_0^t r(s) ds$ ,  $0 \le t \le \Lambda(T)$ , and

$$<1/\lambda_U \le r(t) \le 1/\lambda_L < \infty, \quad 0 \le t \le \Lambda(T).$$
(9)

Our goal is to efficiently construct an approximation *J* to the inverse function  $\Lambda^{-1}$  mapping the interval [0,  $\Lambda(T)$ ] into [0, *T*] with specified accuracy

$$\|J - \Lambda^{-1}\| \equiv \sup_{0 \le t \le \Lambda(T)} \{|J(t) - \Lambda^{-1}(t)|\} \le \epsilon$$
(10)

for some suitably small target  $\epsilon > 0$ . This is a natural way to quantify the error, because  $\epsilon$  specified the maximum error in the arrival times.

Our general strategy is to partition the two intervals [0, T] and  $[0, \Lambda(T)]$  into  $n_x$  and  $n_y$  evenly spaced subintervals of width  $\eta$  and  $\delta$ , respectively, and then define *J* at  $i\delta$  to be an appropriate  $j\eta$ , for each *i*,  $0 \le i \le n_y$ . We extend *J* to  $[0, \Lambda(T)]$  by making *J* a right-continuous step function, assuming these constant values specified at  $i\delta$ .

Key parameters for our algorithm are

0

$$\rho \equiv \rho_{\Lambda} \equiv \frac{\lambda_{U}}{\lambda_{L}}, \qquad \eta = \frac{\epsilon}{1+\rho} \quad \text{and} \quad \delta = \lambda_{U}\eta = \frac{\lambda_{U}\epsilon}{1+\rho},$$
(11)

where  $\lambda_L$  and  $\lambda_U$  are the lower and upper bounds on the arrival rate function  $\lambda$  given in (3) and  $\epsilon$  the desired error bound in (10). Thus  $\rho$  is the slope ratio with  $1 \le \rho < \infty$ , while  $\delta$  and  $\eta$  are spacings used to achieve the target error bound  $\epsilon$  in (10).

To construct *J*, we first calculate  $\Lambda(x)$  for each of the  $n_x + 1$  points *x* in [0, *T*] by letting

$$a(j) \equiv \Lambda(k\eta), \quad 0 \le j \le n_{\mathsf{x}}.$$
(12)

Then we approximate the  $\Lambda^{-1}(y)$  value of each of the  $n_y + 1$  points y in  $[0, \Lambda(T)]$  by a suitable point within the  $n_x$  points in [0, T], i.e.,

$$b(i) \equiv \inf\{j \ge 0 : a(j) \ge i\delta\}, \quad 0 \le i \le n_y.$$

$$\tag{13}$$

Then  $J(i\delta) = b(i)\eta$  for all  $i, 0 \le i \le n_y$ . The simple vector representations in (12) and (13) are the basis for the implementation efficiency.

**Algorithm 1** Constructing the approximation *J* of the inverse function  $\Lambda^{-1}$  for given time *T*, function  $\Lambda : [0, T] \rightarrow [0, \Lambda(T)]$  and error bound  $\epsilon$ 

1: Set  $\rho \leftarrow \lambda_U/\lambda_L$ ,  $\eta \leftarrow \epsilon/(1+\rho)$ ,  $\delta \leftarrow \lambda_U \epsilon/(1+\rho)$ ,  $n_x \leftarrow T(1+\rho)/\epsilon$ ,  $n_y \leftarrow \Lambda(T)/\delta$  // (five constant parameters) 2: Set  $x \leftarrow (0:\eta:T), y \leftarrow (0:\delta:\Lambda(T))$  //(two equally spaced vectors of length  $n_x + 1$  and  $n_y + 1$ ) 3: Set  $a \leftarrow \Lambda(x)$ ,  $b \leftarrow [] //(two new vectors of length <math>n_x + 1$  and  $n_y + 1$  with b zero vector) 4: Set  $i \leftarrow 1, j \leftarrow 1$  //(initialize for  $n_x + n_y$  operations) 5: While  $j < n_x + 1$  &&  $i < n_y + 1$  do If y(i) > a(j) Then 6: 7:  $j \leftarrow j + 1$ 8: Else 9:  $b(i) \leftarrow i, \quad i \leftarrow i+1$ 10. End if 11: End While 12: //(For  $0 < i < n_{\nu}$ ,  $J(i\delta) = b(i)\eta$ ; J extended to  $[0, \Lambda(T)]$  by right-continuity.)

We can finally get the value of J at any time y in  $[0, \Lambda(T)]$  by

 $J(y) = J(\lfloor y/\delta \rfloor \delta), \quad 0 \le y \le \Lambda(T),$ 

where  $\lfloor y \rfloor$  is the floor function, yielding the greatest integer less than or equal to *y*. However, this extension is not used directly because we start by changing  $N_k$  to  $\lfloor N_k/\delta \rfloor \delta$ , so we only use *J* defined on the finite subset  $\{i\delta : 0 \le i \le n_y\}$ . The function *J* is constructed to be one-to-one on the finite subset  $\{i\delta : 0 \le i \le n_y\}$ .

**Theorem 3.1** (Error Bound and Computational Complexity). Algorithm 1 above constructs a nondecreasing function *J* on  $[0, \Lambda(T)]$  approximating  $\Lambda^{-1}$  with the error upper bound  $\epsilon$  prescribed in (10) using of order  $O(n_x + n_y) = O(2T(1 + \rho)/\epsilon)$  storage (two vectors each of size  $n_x$  and  $n_y$ ) with computational complexity of order  $O(n_x + n_y) = O(2T(1 + \rho)/\epsilon)$ .

**Proof.** For any  $\delta > 0$  and  $\eta > 0$ , a bound on the error in *J* is

$$\|J - \Lambda^{-1}\| \equiv \sup_{0 \le t \le \Lambda(T)} |J(t) - \Lambda^{-1}(t)| = \sup_{0 \le i \le n_y} \sup_{t \in [i\delta, (i+1)\delta)} |J(i\delta) - \Lambda^{-1}(t)|$$
  

$$= \sup_{0 \le i \le n_y} \sup_{t \in [i\delta, (i+1)\delta)} |b(i)\eta - \Lambda^{-1}(i\delta) + \Lambda^{-1}(i\delta) - \Lambda^{-1}(t)|$$
  

$$\leq \sup_{0 \le i \le n_y} (|b(i)\eta - \Lambda^{-1}(i\delta)| + |\Lambda^{-1}(i\delta) - \Lambda^{-1}((i+1)\delta)|)$$
  

$$\leq \eta + \delta/\lambda_L,$$
(15)

where the fourth line follows because the point  $\Lambda^{-1}(i\delta)$  lies in the interval  $(b(i)\eta, b(i+1)\eta]$ .

Next observe that the function *J* will be one-to-one (have distinct values) on the set  $\{i\delta : 0 \le i \le n_y\}$  if  $\delta \ge \lambda_U \eta$ . Now we choose  $\delta$  such that

$$\delta = \lambda_U \eta. \tag{16}$$

Then *J* is one-to-one on  $\{i\delta : 0 \le i \le n_y\}$  and, by (15) and (16),

$$\|J - \Lambda^{-1}\| \le \eta + \delta/\lambda_L \le \frac{\epsilon}{1+\rho} + \frac{\rho\epsilon}{1+\rho} = \epsilon.$$
(17)

Turning to the computational complexity, we see that four vectors need to be stored: *x*, *y*, *a* and *b*, which is of total length  $2(n_x + n_y + 2)$ . To construct the table of *J*, the while loop in Algorithm 1 searches for b(i) for each  $0 \le i \le n_y$ , which checks each of the  $(n_x + n_y)$  points only once and takes time  $O(n_x + n_y)$ . Finally, by (11) again,

$$n_{x} + n_{y} = \frac{T}{\delta} + \frac{\Lambda(T)}{\eta} = \frac{T(1+\rho)}{\epsilon} + \frac{\Lambda(T)(1+\rho)}{\lambda_{U}\epsilon} \le \frac{2T(1+\rho)}{\epsilon}.$$
 (18)

(14)

# 4. Application issues

# 4.1. Generating the arrival times

Given Algorithm 1, the algorithm to construct the actual arrival times  $A_k = \Lambda^{-1}(N_k)$  given all the rate-1 arrival times  $N_k$  can be very simple. If we apply the floor function and the inverse function in Algorithm 1 in a single vector operation to all components of the vector of rate-1 arrival times, then the code can be expressed in a single line.

**Algorithm 2** constructing the vector  $A = \{A_k\}$  of arrival times in [0, T] given Algorithm 1 specified in terms of the triple  $(\delta, \eta, b)$  depending on the error bound  $\epsilon$  in (10) and the associated nondecreasing vector of nonnegative rate-1 arrival times  $N \equiv \{N_k : 1 \le k \le n\}$  with  $N_n \le \Lambda(T)$ 

1: Set  $A \leftarrow b(|N/\delta|)\eta ||$  (vector application of the floor function and Algorithm 1 term by term)

In the single line of Algorithm 2 we have used (14) and line 12 of Algorithm 1, i.e.,

$$J(\lfloor t/\delta \rfloor \delta) = b(\lfloor t/\delta \rfloor)\eta \quad \text{or} \quad J(i\delta) = b(i)\eta, \quad 0 \le i \le n_{\nu}.$$
<sup>(19)</sup>

This is important for implementation efficiency, because we make only one pass through the table to generate all the arrival times  $A_k$ .

#### 4.2. Partitioning into subintervals

For difficult arrival rate functions, it might be preferable to modify the representation of the inverse function, e.g., moving closer to a piecewise-linear approximation. In particular, if the slope ratio  $\rho$  in (11) is large, then it may be easy to accelerate the algorithm by dividing the original interval [0, *T*] into subintervals. A simple example is a piecewise linear function with two pieces, one having a flat slope and the other having a steep slope, so that the ratio  $\rho$  might be very large. If we divide the interval into the two parts where  $\Lambda$  is linear, then  $\rho$  is reduced to 1 on each subinterval. Given that we divide [0, *T*] into the two intervals [0, *T*<sub>1</sub>] and [*T*<sub>1</sub>, *T*], we can calculate  $\Lambda^{-1}$  separately on the two intervals [0,  $\Lambda(T_1)$ ] and [ $\Lambda(T_1)$ ,  $\Lambda(T)$ ].

### 4.3. Choosing the error bound

It is natural to ask how the error bound  $\epsilon$  should be chosen in practice. We think it should usually be possible to choose  $\epsilon$  relatively small compared to an expected interarrival time of *A*, which has a time-varying value exceeding  $1/\lambda_U$  for  $\lambda_U$  in (3). However, for queueing applications that might be smaller than necessary, because the relevant time scale in a queueing system is typically of order equal to a mean service time, which depends on the units used to measure time. Suppose, without loss of generality, we choose the time units so that the mean service time is 1. Then we think it usually should suffice to let  $\epsilon$  be small compared to the maximum of these, e.g.,  $\epsilon \approx \max\{1, 1/\lambda_U\}/100$ .

To illustrate, consider an example of a moderately large call center in which the mean service time is about 5 min, while the arrival rate is 600 per hour or 1/6 per second, as in §3.1 of Kim and Whitt (2014), which makes  $\lambda_U = 600/12 = 50$  in units of mean service times. The rough guideline above yields  $\epsilon \approx \max\{1, 0.02\}/100 = 0.01$  mean service times or 300/100 = 3 s, which seems reasonable.

Assuming that time is measured in mean service times and  $\lambda_U \ge 1$  in that scale, the computational complexity from Theorem 3.1 becomes  $2T(1 + \rho) \times 10^2$ . In the call center example, if we let  $T = 24 \times 12 = 288$  corresponding to one 24-hour day measured in units of 5 min-calls, then the computational complexity of the algorithm to calculate the inverse function is 57,600(1 +  $\rho$ ).

#### 4.4. Breaking ties: Ensuring an orderly point process

We have constructed the approximate inverse function *J* to be one-to-one in the finite subset  $\{i\delta : 0 \le i \le n_y\}$ . However, that does not prevent multiple points in *A*, because all points from the rate-1 process *N* in the interval  $[i\delta, (i + 1)\delta)$  are mapped into the same point  $b(i)\eta$ , for each *i*,  $0 \le i \le n_y - 1$ .

First, we can easily identify multiple points by looking for the zeros in the vector *B*, where  $B_k \equiv A_k - A_{k-1}$ . Then we can easily remove them if we want. Suppose that  $A_{k-1} < A_k = A_{k+j} < A_{k+j+1}$  for some  $k \ge 1$  and  $j \ge 1$ . Then replace  $A_{k+i}$  by  $A_k + i\epsilon/(j+1)$ ,  $1 \le i \le j$ . We could further randomize by using  $A_k + (i + U_{k+i})\epsilon/(j+1) + 1 \le i \le j$ , where  $\{U_k : k \ge 1\}$  is a sequence of i.i.d. uniform random variables on [0, 1]. However, these adjustments should not be required for queueing applications if we are satisfied with the "measurement error" of  $\epsilon$ , as discussed in Section 4.3.

#### 4.5. Selecting the rate-one stochastic process N

In applications, a key remaining problem is actually identifying an appropriate non-Poisson nonstationary arrival process. Assuming that ample data are available to estimate the cumulative arrival rate function, the question about choosing A is roughly equivalent to the question about choosing the rate-1 process N for given cumulative arrival rate function  $\Lambda$ .

As discussed in Massey and Whitt (1994), He et al. (2015), it is natural to specify the functional central limit theorem behavior of N, by the asymptotic index of dispersion for the arrival process A, i.e., we use measurements of A to estimate

$$c_A^2 \equiv \lim_{t \to \infty} \frac{Var(A(t))}{E[A(t)]} = \lim_{t \to \infty} \frac{Var(N(t))}{E[N(t)]}.$$
(20)

It is then easy to choose stationary renewal processes N with this  $c_A^2$  Whitt (1982). However, while this should yield an appropriate  $c_A^2$ , this does not nearly specify the processes N and A fully. However, heavy-traffic limit theorems indicate that this may be sufficient; see  $\xi$ 4 of He et al. (2015).

#### 4.6. Random-rate arrival processes

As discussed in Whitt (1999), Kim et al. (2015) and references therein, it may be desirable to represent the arrival rate over each day as random. For example, the model of the arrival process on one day of length T might be

$$A(t) = N(X\Lambda(t)), \quad 0 \le t \le T,$$
(21)

where N is a rate-1 stochastic processes, perhaps Poisson, while  $\Lambda$  is a deterministic cumulative arrival rate function and X is a positive random variable. The overall cumulative arrival rate of A is

$$E[A(t)] = E[N(XA(t))] = E[X]A(t), \quad 0 < t < T.$$
(22)

With this structure, we can exploit the scaling properties in Section 2.2 to accelerate simulations. In particular, the representation (22) can be viewed as a variant of our model in which the cumulative arrival rate function is the random function  $\tilde{\Lambda}(t) \equiv X \Lambda(t)$ . Fortunately, the inverse of  $\tilde{\Lambda}$  can be expressed directly in terms of the inverse  $\Lambda^{-1}$  and the random variable X by

$$\tilde{A}^{-1}(t) = A^{-1}(t/X), \quad 0 \le t \le XA(T).$$
(23)

For any single realization of the random variable X above, we can simulate the stochastic process A in the manner described in previous sections. However, to assess the system performance, we would need to consider the values of X over successive days, but these random variables  $X_k$  over successive days k are likely to be dependent with distributions depending on the day of the week and the week of the year. Nevertheless, the inverse in (23) can be efficiently calculated for each of these days using the single inverse function  $A^{-1}$ . However, by sampling sufficiently many days, we may capture the impact of this random variable X.

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