TIMELINE

1754 Royal Charter establishes King's College under King George II of England.
1784 Renamed Columbia College by New York State Legislature.
1810 Final revisions are made to the Charter under which the University operates today.
1849 College moves from Park Place, near present City Hall, to 49th and Madison.
1889 Barnard College becomes an affiliate of Columbia.
1896 Trustees formally designate Columbia as a university.
1897 The University moves from 49th and Madison to its present site in Morningside Heights.
1928 Opening of the Columbia-Presbyterian Medical Center, the first such center to combine teaching, research, and patient care.
1947 Nevis Laboratories is founded in Irvington, New York, offering facilities for experimental physics research.
1949 The Lamont-Doherty Earth Observatory, a world-renowned research center dedicated to understanding the natural world, opens in Palisades, New York.
1954 Columbia's Bicentennial Celebration.
1983 The first Columbia College class to include women arrives on campus in September.
2002 Lee C. Bollinger begins term as Columbia's 19th president.
2004 Commemoration of Columbia's 250th anniversary.
2006 Four billion dollar capital campaign launched in September.

SCHOOLS AND COLLEGES

School of Architecture, Planning and Preservation, est. 1896, Dean Mark Wigley
School of the Arts, est. 1948, Dean Carol Becker
Graduate School of Arts & Sciences, est. 1880, Interim Dean Carlos J. Alonso
Graduate School of Business, est. 1916, Dean R. Glenn Hubbard
Columbia College, est. 1754, Dean Michele M. Moody-Adams
School of Continuing Education, est. 2002, Acting Dean Peter J. Awn
College of Dental Medicine, est. 1917, Dean Ira B. Lamster
The Fu Foundation School of Engineering and Applied Science, est. 1864, Dean Feniosky Peña-Mora
School of General Studies, est. 1947, Dean Peter J. Awn
School of International & Public Affairs, est. 1946, Dean John Coatsworth
Graduate School of Journalism, est. 1912, Dean Nicholas Lemann
School of Law, est. 1858, Dean David M. Schizer
College of Physicians and Surgeons, est. 1767 Dean Lee Goldman
School of Nursing, est. 1892, Dean Bobbie Berkowitz
Mailman School of Public Health, est. 1921, Dean Linda Fried
School of Social Work, est. 1898, Dean Jeanette C. Takamura

CAMPUSES

Morningside Heights, 116th & Broadway, New York, New York
Medical Center, 168th & Broadway, New York, New York
Lamont-Doherty Earth Observatory, Palisades, New York
Nevis Laboratories, Irvington, New York
Reid Hall, Paris, France
Affiliated Institutions
Barnard College
Teachers College
Jewish Theological Seminary
Union Theological Seminary

LIBRARIES
Columbia’s collections are housed in 22 libraries. The collections comprise more than 10 million printed volumes, 6.3 million microform units, 28 million manuscripts, more than 750,000 rare books, and extensive electronic resources.

TRUSTEES (as of September 2010)
William V. Campbell, Chair
Mark Kingdon, Vice Chair
Philip L. Milstein, Vice Chair
Esta Stecher, Vice Chair
Richard E. Witten, Vice Chair
Armen A. Avanessians, Mark E. Kingdon
Lee C. Bollinger, Gerry Lenfest
A’Lelia Bundles, Paul J. Maddon
José A. Cabranes, Vikram Pandit
Lisa Carnoy, Michael B. Rothfeld
Stephen Case, Jonathan D. Schiller
Kenneth Forde, Kyriakos Tsakopoulos
Noam Gottesman, Savio Tung
James Harden, Faye Wattleton
Ann F. Kaplan

SENIOR LEADERSHIP
President, Lee C. Bollinger
Provost, Claude M. Steele
Senior Executive Vice President, Robert Kasdin
Secretary of the University, Jerome Davis

Executive Vice President for Communications, David M. Stone
Executive Vice President for Development and Alumni Relations, Susan K. Feagin
Executive Vice President for Facilities, Joseph Ienuso
Executive Vice President for Finance, Anne Rollow Sullivan
Executive Vice President for Government and Community Affairs, Maxine Griffith
Executive Vice President for Health & Biomedical Sciences, Lee Goldman
Executive Vice President for Research, David Hirsh
Executive Vice President of Student and Administrative Services, Jeffrey F. Scott
General Counsel, Jane E. Booth
Executive Vice President for Arts & Sciences, Nicholas B. Dirks

FACULTY SIZE (FALL 2009)
Full-Time Instructional Employees
Arts and Sciences 865
Morningside Professional Schools 512
Medical Center 2,253
University Total 3,630

FACULTY RESEARCH (FY 2008-2009)
Sponsored Project Expenditures $846M
License Revenue $219M
Patents Awarded 57
Technologies licensed to start-up companies 13

STAFF SIZE (FALL 2009)
Full-Time Non-instructional Employees

<table>
<thead>
<tr>
<th></th>
<th>Morningside</th>
<th>Medical Center</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>745</td>
<td>1,021</td>
<td>1,766</td>
</tr>
<tr>
<td>Libraries</td>
<td>143</td>
<td>12</td>
<td>155</td>
</tr>
<tr>
<td>Administration</td>
<td>3,307</td>
<td>2,506</td>
<td>5,813</td>
</tr>
<tr>
<td>Support staff</td>
<td>2,166</td>
<td>1,236</td>
<td>3,402</td>
</tr>
<tr>
<td>University Total</td>
<td>6,361</td>
<td>4,775</td>
<td>11,136</td>
</tr>
</tbody>
</table>
UNDERGRADUATE ADMISSIONS

Columbia College, Entering Fall Class

<table>
<thead>
<tr>
<th>Year</th>
<th>2000</th>
<th>2005</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>13,463</td>
<td>15,793</td>
<td>21,273</td>
</tr>
<tr>
<td>Admitted students</td>
<td>1,749</td>
<td>1,693</td>
<td>1,902</td>
</tr>
<tr>
<td>Admit rate</td>
<td>13%</td>
<td>11%</td>
<td>9%</td>
</tr>
<tr>
<td>Enrolled students</td>
<td>1,012</td>
<td>1,024</td>
<td>1,098</td>
</tr>
<tr>
<td>Yield rate</td>
<td>58%</td>
<td>60%</td>
<td>61%</td>
</tr>
</tbody>
</table>

Engineering, Entering Fall Class

<table>
<thead>
<tr>
<th>Year</th>
<th>2000</th>
<th>2005</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>2,439</td>
<td>2,332</td>
<td>4,154</td>
</tr>
<tr>
<td>Admitted students</td>
<td>661</td>
<td>625</td>
<td>599</td>
</tr>
<tr>
<td>Admit Rate</td>
<td>27%</td>
<td>27%</td>
<td>14%</td>
</tr>
<tr>
<td>Enrolled students</td>
<td>317</td>
<td>315</td>
<td>321</td>
</tr>
<tr>
<td>Yield Rate</td>
<td>48%</td>
<td>50%</td>
<td>56%</td>
</tr>
</tbody>
</table>

STUDENT ENROLLMENT (FALL 2009)

- Undergraduate: 7,859
- Morningside Graduate: 5,236
- Morningside Professional: 7,884
- Medical Center: 3,325
- Special Programs & Nondegree Students: 2,095
- University Total: 26,399

INTERNATIONAL STUDENT PROFILE

Percentage of students who are non-resident aliens (Fall Enrollment):

<table>
<thead>
<tr>
<th>Year</th>
<th>2000</th>
<th>2005</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>6%</td>
<td>7%</td>
<td>10%</td>
</tr>
<tr>
<td>Morningside Graduate</td>
<td>32%</td>
<td>31%</td>
<td>34%</td>
</tr>
<tr>
<td>Morningside Professional</td>
<td>24%</td>
<td>28%</td>
<td>35%</td>
</tr>
<tr>
<td>Medical Center</td>
<td>7%</td>
<td>12%</td>
<td>11%</td>
</tr>
<tr>
<td>Special Programs and Nondegree Students</td>
<td>37%</td>
<td>27%</td>
<td>19%</td>
</tr>
<tr>
<td>University Total</td>
<td>19%</td>
<td>20%</td>
<td>23%</td>
</tr>
</tbody>
</table>

Number of countries represented, Fall 2009: 149

Most-represented countries, Fall 2009: China, South Korea, Canada, India, France

DEGREES AWARDED (2009-2010)

- Undergraduate: 1,944
- Morningside Graduate: 2,936
- Morningside Professional: 430
- Medical Center: 1,077
- University Total: 10,024

UNDERGRADUATE STUDENT COSTS

<table>
<thead>
<tr>
<th>Year</th>
<th>2009-2010</th>
<th>2010-2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition and fees</td>
<td>$41,316</td>
<td>$43,304</td>
</tr>
<tr>
<td>Room and board</td>
<td>$10,228</td>
<td>$10,572</td>
</tr>
<tr>
<td>Total</td>
<td>$51,544</td>
<td>$53,876</td>
</tr>
</tbody>
</table>

UNDERGRADUATE FINANCIAL AID (2008-2009)

- Total aid spending | Columbia College: $59,771 | Engineering: $22,650 | General Studies: $8,119 |
- Total tuition income | Undergraduate: $156,798 | Morningside Graduate: $53,767 | Medical Center: $41,986 |
- Aid as a % of tuition | Undergraduate: 38.1% | Morningside Graduate: 42.1% | Medical Center: 19.3% |

CAPITAL SPENDING (FY 2009-2010)

- New construction & acquisitions: $120M
- Renovations: $201M

BUDGET INFORMATION

For year ended June 30, 2010

- Revenues: $3.31B
- Tuition & fees: 20%
- Government grants & contracts: 25%
- Private gifts, grants, & contracts: 10%
- Other educational & research activities: 5%
- Medical faculty practice plans: 24%
- Investment income & gains utilized: 12%
- Other: 4%

- Expenses: $3.16B
- Instruction, research & educational administration: 37%
- Research: 15%
- Medical faculty practice plans: 22%
- Library: 2%
- Operation & maintenance of plant: 6%
- Institutional support: 6%
- Auxiliary enterprises: 3%
- Depreciation: 5%
- Interest: 2%
- Other: 2%
ALUMNI

We have 291,423 alumni living in the United States, its territories, and nearly 200 foreign countries.

FUND-RAISING (FY 2010)

<table>
<thead>
<tr>
<th>Total number of gifts</th>
<th>74,086</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total number of donors</td>
<td>55,871</td>
</tr>
<tr>
<td>Total fund-raising amount</td>
<td>$402M</td>
</tr>
</tbody>
</table>

ENDOWMENT

Market value as of June 30, 2010: $6.52B

CONTACT INFORMATION

Columbia University in the City of New York
New York, NY 10027
www.columbia.edu

<table>
<thead>
<tr>
<th>General Information</th>
<th>212.854.1754</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other Numbers</td>
<td></td>
</tr>
<tr>
<td>Visitors Center</td>
<td>212.854.4900</td>
</tr>
<tr>
<td>Columbia University</td>
<td>212.854.5573</td>
</tr>
<tr>
<td>Office of Public Affairs</td>
<td>212.854.5573</td>
</tr>
<tr>
<td>Medical Center</td>
<td>212.305.3900</td>
</tr>
<tr>
<td>Office of External Affairs</td>
<td>212.305.3900</td>
</tr>
<tr>
<td>Alumni Relations</td>
<td>212.870.2530</td>
</tr>
<tr>
<td>Library Information</td>
<td>212.854.2271</td>
</tr>
<tr>
<td>Planning &amp; Institutional Research</td>
<td><a href="http://www.columbia.edu/cu/opir">www.columbia.edu/cu/opir</a></td>
</tr>
</tbody>
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